

# City of Garden Grove

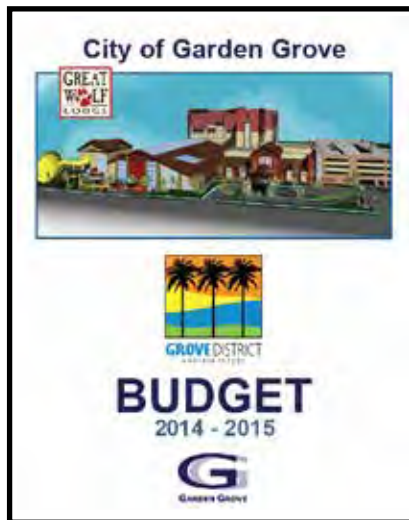


**GROVE** DISTRICT  
ANAHEIM RESORT

# BUDGET

2014 - 2015





### **About the cover...**

This year's budget cover highlights the exciting addition of the Great Wolf Lodge Southern California waterpark hotel to the City's resort district. In May 2014, the McWhinney Company and Great Wolf Resorts broke ground and this project officially got underway. Great Wolf Lodge Southern California will be the brand's largest resort and will soon provide new and memorable experiences for families. The centerpiece of the resort will be more than 100,000 square feet of indoor-waterpark fun with signature water rides and attractions, including the thrilling six-story Howlin' Tornado. The Great Wolf Lodge is expected to open in early 2016.

In addition to bringing a unique, year-round family entertainment destination, the project is expected to bring in about \$8 million per year to the City, which helps pay for public safety, improving the City's infrastructure and maintaining our beautiful parks and open areas. The construction is also creating hundreds of hometown jobs, which is a boost to our local economy.

The City's, newly re-branded resort district, the Grove District – Anaheim Resort, offers a lively family destination with nine world-class hotels, restaurants, and nearby shopping. The re-branding is the result of collaboration between the City of Garden Grove and the Anaheim Orange County Visitors and Convention Bureau to market the area as a major hospitality, entertainment and retail destination in the heart of Southern California's prime tourist center.

City of Garden Grove

# BUDGET

2014 - 2015

## City Council

Bruce A. Broadwater  
Mayor

Dina Nguyen  
Mayor Pro Tem

Steven R. Jones  
Council Member

Christopher V. Phan  
Council Member

Kris Beard  
Council Member

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GARDEN GROVE

# CITY OF GARDEN GROVE

Bruce A. Broadwater  
*Mayor*  
Dina Nguyen  
*Mayor Pro Tem*  
Steven R. Jones  
*Council Member*  
Christopher V. Phan  
*Council Member*  
Kris Beard  
*Council Member*

October 2014

Garden Grove City Council  
Garden Grove, CA

Honorable Mayor and Members of the City Council:

I am pleased to present the FY 2014-15 Budget for the City of Garden Grove. This is a balanced budget that includes revenues and expenditures for the General and other funds: Water, Housing Authority, Successor Agency, Grants, Special Assessment Districts (Main Street, Street Lighting, Parking and Tourism Improvement), Sanitary District, and the current year Capital Improvement Program.

## GENERAL ISSUES

Before discussing specific items, the following is a brief overview of the issues that apply to the budget:

- Community Vision and Guiding Principles: The FY 2014-15 budget reflects a continuing commitment to the Community Vision and Guiding Principles that were adopted by the City Council in March 2005.

### *Community Vision*

The vision of Garden Grove is to be a safe, attractive, and economically vibrant city with an informed and involved public. We are a diverse community that promotes our unique attributes and preserves our residential character.

### *Guiding Principles*

We commit ourselves to the betterment of the individual, the organization, and the community by fostering a spirit of trust, creativity, cooperation, integrity, empathy, respect, and quality service to all.

- Economic Condition: Although employment rates, housing, and construction have rebounded since the 2008 recession, overall growth in the national economy continues to struggle. Historically, previous recessions were followed by rapid economic growth; however, unlike past recoveries, this current

recovery has been slow and fragile. Sluggish income gains, tight credit markets, and low consumer confidence have prevented any significant economic growth. Despite the slow growth, economic forecasts suggest the recovery will continue with modest growth through 2015 and 2016.

The continuing economic recovery is reflected in improved revenue growth projections in the City's four largest sources of revenue: sales, property, motor vehicle, and transient occupancy taxes. However, the revenue increases are modest compared to the FY 2013-14 budget. Sales tax, the City's largest source of revenue is projected at \$20.6 million, a \$0.5 million increase from last fiscal year's budget. Property tax revenue remains steady, with a \$0.8 million increase to \$13.5 million. Motor vehicle tax revenues are estimated at \$14.3 million, an increase of \$0.8 million. The City's fastest growing revenue source is the transient occupancy tax. In November 2012, voters passed Measure Y, which increased the tax from 13% to 14.5%. The passing of Measure Y, as well as improvement in hotel occupancy rates, will provide an estimated \$16.5 million in hotel tax revenue, a \$1.7 million increase over last year's budget.

While revenues are expected to increase, so are expenses. Hence, the continuing structural budget deficit (gap between ongoing revenues and expenditures) challenge for the City. The City remains committed to addressing the structural deficit. The recent opening of Walmart, as well as the future additions of the Great Wolf Lodge Water Park Hotel and the Brookhurst Triangle residential mixed-use project, will provide much needed additional revenue to the City. Furthermore, the City has approached the dissolution of the Redevelopment Agency as an opportunity to reinvent economic development in Garden Grove. The City has finalized and will be implementing the Economic Development Strategic Plan, designed to address specific economic development goals, such as, increasing the City's tax base, creating and retaining jobs within the City, creating new markets, and building local and regional relationships. The Strategic Plan will be especially important as the City adjusts to the anticipated increases in retirement contributions and the loss of OfficeMax, Inc. in FY 2014-15, which generated over \$1 million in annual sales tax revenue to the City. The continual pursuit of economic development in the City will help to ensure the City's current and future financial health.

- **Balanced Budget:** The FY 2014-15 budget is balanced and includes a basic operating budget of \$101.5 million and a capital budget of \$7.7 million. The basic operating budget was balanced using \$8.0 million in reserves and transfers, and a variety of reimbursements to the General Fund for services provided to other funds. This budget implements the third and final year of the City's Three-Year Fiscal Plan to address the continuing effects of the economic recession and loss of redevelopment revenue. Revenues and expenses will be closely monitored and appropriate adjustments will be made to ensure the City's financial health and stability.

### FY 2014-15 BASIC FUND BUDGET

The FY 2014-15 budget reflects the City's established priorities and maintains core services while responding to the impacts of the current economic climate on the City's financial position. Combining established priorities with the annual financial plan enables us to direct our resources toward those programs, projects and activities with the greatest potential for achieving the City's vision.

The use of \$8.0 million in reserves and transfers, and a variety of reimbursements to the General Fund for services provided to other funds and various ongoing expenditure reductions/deferrals has facilitated the balancing of the FY 2014-15 budget. The budget is restrained, but also provides resources to restore staff capacity and to reinvest in public safety technology and equipment needed to provide essential services to the community. As a result of these measures, the budget provides for:

- Ending of employee furloughs (one Friday a month)
- Operational funding for Public Safety programs including critical police systems needs, 2 fire engines, and the restoration of 4 sworn and 4 non-sworn previously defunded Public Safety (Police and Fire) positions.
- Adequate funding for Public Works and Community Development programs including the restoration of critical positions that will ensure effective maintenance of City infrastructure and water services.

These additions to the budget are consistent with the strategies outlined in the City's Three-Year Fiscal Plan. The Fiscal Plan, along with the implementation of appropriate adjustments as necessary, has allowed the City to weather the last recession and its continuing effects while continuing to provide quality services and maintain fiscal strength.

### NON-BASIC FUND BUDGETS

Water: The FY 2014-15 Water Services budget totals \$32.9 million and provides for the production and delivery of water throughout the City, replacement and refurbishment of water related infrastructure and equipment as needed, and the construction of new or enhanced water services necessitated by new development and existing infrastructural deficiencies. The adoption of a Water Financial Plan and new water rates in June 2007 enabled the balancing of the FY 2014-15 budget. Resources are allocated within the budget to continue the implementation of the Water Financial and Capital Plan including replacing defective components of the water system, construction of the West-Daniel, Candy-Holyoak, and Wilken fire flow water improvements, redevelopment of Westhaven Well 21, and the rehabilitation of the Westhaven Storage Reservoir.

Successor Agency to the Agency for Community Development: The FY 2014-15 budget for the Successor Agency is based on the enforceable obligations approved by the California Department of Finance on the Recognized Obligation Payment Schedule (ROPS), covering the period from July 2014 to December 2014 and the anticipated ROPS for January 2015 through June 2015. The total FY 2014-15 Successor Agency budget is \$27.1 million.

Housing Authority: The Housing Authority's FY 2014-15 budget will provide rental assistance to 2,337 families through the Section 8 Rental Assistance Program, which is funded by federal grants. In addition, the Authority conducts inspections to ensure subsidized units are meeting quality standards and safety codes, as well as provide outreach activities to tenants, landlords, and other support agencies to help clients move towards economic sufficiency. The FY 2014-15 Housing Authority budget totals \$32.0 million.

Garden Grove Sanitary District: The District provides trash collection and sewer services to all of Garden Grove. The District also provides sewer services to a small adjacent area of unincorporated land. The Sanitary District is funded sufficiently through its own property taxes and user fees. The total FY 2014-15 budget for Solid Waste is \$3.3 million, which provides for the cost of the service contract with Garden Grove Disposal, administration, and approved operating and landfill reserves. The Sewer budget for the 2014-15 fiscal year is \$11.6 million, and provides for the construction of the Joyzelle-Hill and Lampson-Nutwood sewer deficiency improvements and other services consistent with the adopted 2006 financial and systems renovation plan.

#### FIVE-YEAR FINANCIAL PLAN

An effort is underway to develop a comprehensive and realistic five-year forecast/budget plan for the City, covering fiscal years 2015-16 through 2019-20. The plan will set forth a framework for the City Council and staff to examine the City's fiscal outlook, outline budget priorities, forecast expenditures and revenues, and assist in the development of annual strategies to address the City's structural deficit, as well as any budget shortfalls that may be projected in the upcoming years. Finance staff will work with each department to discuss program goals and priorities and to determine the necessary resources to achieve them.

#### SUMMARY

Over the past six years, the City has made significant staffing and expenditure cuts in order to overcome the financial challenges from the 2008 recession and loss of Redevelopment. Garden Grove's local economy continues to recover since the 2008 recession with gains in the City's sales, property, motor vehicle, and transient occupancy tax revenues. The FY 2014-15 budget represents the start of restoring staff capacity and service levels that were impacted during the recession and to reinvest in



public safety technology and equipment needed to provide essential services to the community.

Staff will be developing a comprehensive five-year financial plan to forecast expenditures and revenues that are anticipated for fiscal years 2015-16 through 2019-20. The plan will set forth a framework for the City Council and staff to examine the City's financial health and to assist staff in developing strategies to address the City's structural deficit (gap between ongoing revenues and expenditures), as well as any budget shortfalls that may be projected in the upcoming years. The City will continue to be proactive in identifying new revenue opportunities through economic development and stabilizing costs through efficiencies and prudent management of expenses.

With the City Council's leadership, the commitment of our employees, and effective management, the City has weathered one of the most severe economic downturns in history. I am extremely proud of our staff's dedication to provide our residents with the quality services they expect and deserve. Going forward, with City Council's visionary leadership, staff's commitment, prudent fiscal management, and continued economic development, Garden Grove will continue to be a safe, attractive, and economically vibrant city. On behalf of our talented and dedicated workforce, it is my pleasure to present the FY 2014-15 budget.

Sincerely,

A handwritten signature in black ink that reads "Matthew Fertal". The signature is written in a cursive, flowing style.

MATTHEW J. FERTAL  
City Manager



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# **Organizational Mission, Vision, Guiding Principles and Goals**





# ORGANIZATIONAL MISSION, VISION, AND GUIDING PRINCIPLES

## Mission Statement

The mission of the City of Garden Grove is to provide responsible leadership and quality services as we promote safety, cultural harmony, and life enrichment.

The City's Mission Statement was developed by employees and ratified by the City Council in 1995. It is designed to reflect our purpose.

## Vision Statement

The vision of Garden Grove is to be a safe, attractive, and economically vibrant city with an informed and involved public. We are a diverse community that promotes our unique attributes and preserves our residential character.

In 2004, the Garden Grove City Council authorized a community study to determine what issues were most important to Garden Grove residents. Over the following year and-a-half, opinions were gathered through focus groups, surveys, an open house, and a community forum. The results were developed into a Community Vision Statement, Guiding Principles, and Strategic Goals, which were approved in March 2005 by the City Council.

## Guiding Principles

We commit ourselves to the betterment of the individual, the organization, and the community, by fostering a spirit of trust, creativity, cooperation, integrity, empathy, respect, and quality service to all.

The City Manager, Department Directors, Division Managers, and City Council developed Guiding Principles to shape the way we conduct our business of serving the community.

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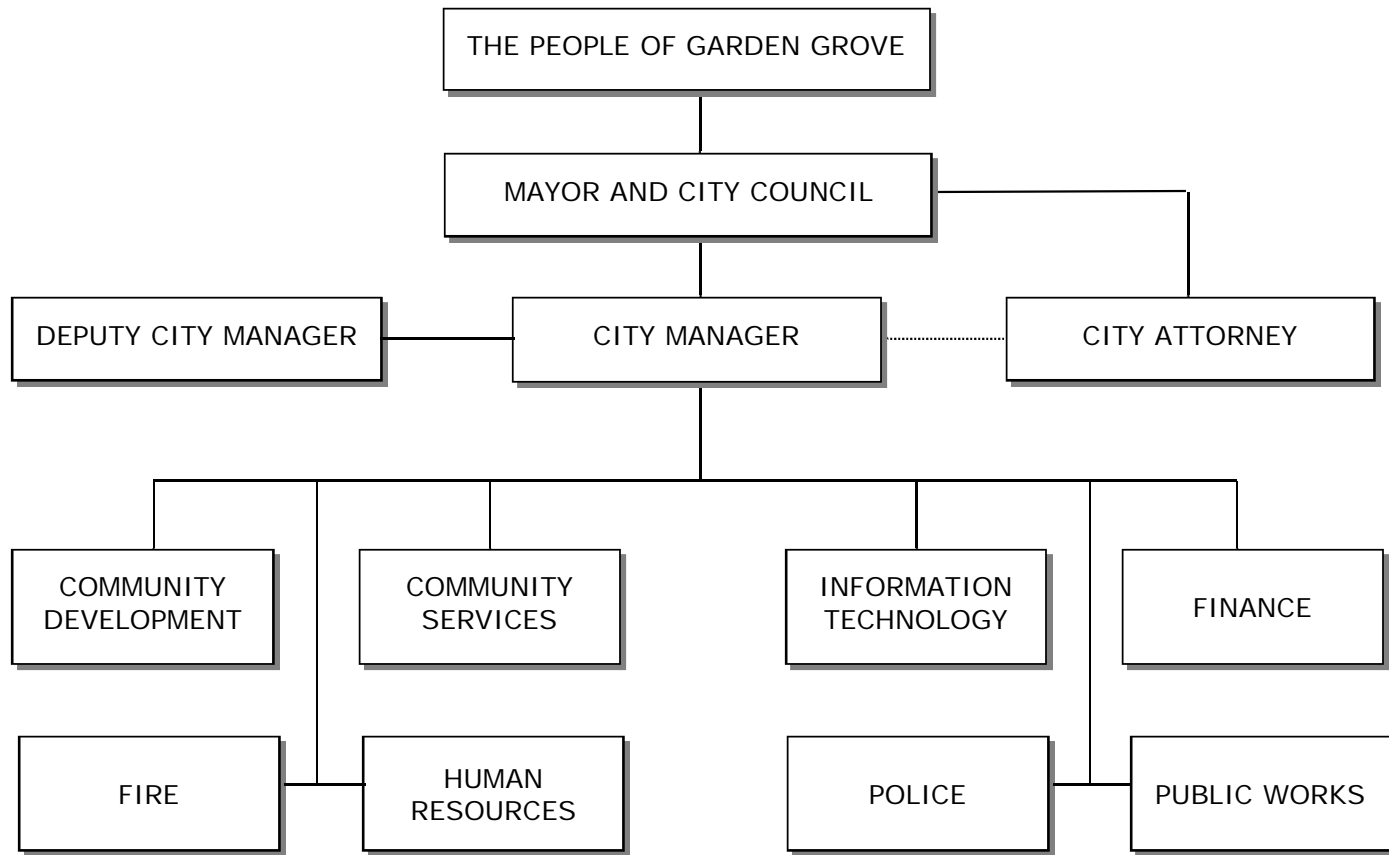
## Organizational Goals

Goals help us achieve the vision and mission of the City of Garden Grove. In addition to the goals articulated in each department's budget, the City Manager, Department Directors, and Division Managers, based upon direction from the City Council, have established the following organizational goals.

1. Implement the new City economic strategy that promotes a prosperous business environment, encourages new business, supports existing business and provides responsive customer service.
2. Complete the Re:Imagine Downtown Vision/Master Plan including implementation of the City's first downtown open streets event.
3. Implement the third year of the three-year budget implementation plan to increase organizational efficiency and revenues and develop new short-term and long-term fiscal plans that will provide a sound financial framework and guide City operations for the next five years.
4. Maintain an effective community outreach program that promotes the City's business and customer friendly services.
5. Complete the comprehensive street, sidewalk, sign, and landscape improvement project in the resort district on Harbor Boulevard.
6. Ensure the preservation of community pride and property values through targeted neighborhood improvement efforts.
7. Implement the second phase of the organizational mentoring program to facilitate employee growth and professional development.

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# City of Garden Grove



2014

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# Budget Summaries





**REVENUE SUMMARY  
(IN THOUSANDS OF DOLLARS)**

	2012-13 (Actual)	2013-14 (Budget)	2013-14 (Projected)	2014-15 (Budget)
<b><u>BASIC CITY REVENUE FUNDS</u></b>				
<b><u>GENERAL PURPOSE FUNDS</u></b>				
Sales Tax	\$ 19,805	\$ 20,100	\$ 20,100	\$ 20,550
Property Tax				
- General	13,045	12,700	13,000	13,500
- Paramedics	7,612	7,200	7,800	8,300
Property Transfer Tax	511	250	350	400
Motor Vehicle Tax	13,921	13,500	13,800	14,300
Franchises	2,496	2,200	2,400	2,400
Bldg. Permits & Other Fees	1,661	1,600	1,700	1,650
Deferred Municipal Support	2,688	2,831	2,831	2,788
Hotel Visitors Tax	14,448	14,800	15,500	16,500
Business Tax	2,317	2,200	2,200	2,300
Other Income	3,790	2,815	2,815	2,815
Traffic Fines	1,013	1,000	1,000	1,000
Parking Fines	875	1,010	850	850
Interest	383	200	200	200
Grant OH Support	291	55	55	52
Street Repair/Loan Payback	1,850	2,050	2,050	2,050
Sports Facility Income	87	100	100	100
Land Sales	0	1,000	1,000	0
Total General Purpose Fund	<u>86,793</u>	<u>85,611</u>	<u>87,751</u>	<u>89,755</u>
<b><u>MISCELLANEOUS FUNDS</u></b>				
Gas Tax 2106/2107	1,797	1,800	1,800	1,800
Gas Tax 2105	788	800	800	800
Gas Tax 2103	1,380	2,000	1,800	1,800
Golf Course Operations	529	525	525	525
Self-Supporting Recreation	639	675	650	675
Police Seizure	77	90	70	90
Traffic Offender Impound Fees	96	100	80	80
Red Light Enforcement	763	750	750	750
Land Sales Proceeds	126	N/A	N/A	N/A
Total Miscellaneous Funds	<u>6,195</u>	<u>6,740</u>	<u>6,475</u>	<u>6,520</u>
TOTAL BASIC OPERATIONAL REVENUE	92,988	92,351	94,226	96,275
<b><u>CONSTRUCTION FUNDS (CAPITAL)</u></b>				
State Bonds Prop. 1B AB 1266	86	0	845	0
Cultural Arts	42	40	60	40
Park Fees	1,194	50	120	1,200
Drainage Fees	99	75	102	75
Traffic Mitigation Fees	84	100	50	100
Measure M-2	2,122	2,000	2,000	2,400
Development Agreement Fees	15	200	87	200
Total Construction Funds (Capital)	<u>3,642</u>	<u>2,465</u>	<u>3,264</u>	<u>4,015</u>
TOTAL BASIC CITY FUNDS	<u>\$ 96,630</u>	<u>\$ 94,816</u>	<u>\$ 97,490</u>	<u>\$ 100,290</u>

**REVENUE SUMMARY  
(IN THOUSANDS OF DOLLARS)**

	2012-13 (Actual)	2013-14 (Budget)	2013-14 (Projected)	2014-15 (Budget)
<b><u>GRANT REVENUE FUNDS</u></b>				
Public Safety/Augmentation	\$ 616	\$ 575	\$ 661	\$ 600
CDBG/Home/ESG	2,777	2,580	1,488	2,778
Misc. Operational Grants	2,495	1,376	1,614	796
Misc. Capital Grants	<u>1,891</u>	<u>3,750</u>	<u>1,533</u>	<u>3,558</u>
<b>TOTAL GRANT FUNDS</b>	<b>\$ 7,779</b>	<b>\$ 8,281</b>	<b>\$ 5,296</b>	<b>\$ 7,732</b>
<b><u>SPECIAL ASSESSMENT FUNDS</u></b>				
Street Lighting	1,350	1,328	1,338	1,328
Main Street	35	27	26	27
Park Maintenance	713	700	701	700
GG Tourist Improvement District	<u>2,300</u>	<u>2,190</u>	<u>2,327</u>	<u>2,915</u>
<b>TOTAL SPECIAL ASSESSMENTS</b>	<b>4,398</b>	<b>4,245</b>	<b>4,392</b>	<b>4,970</b>
<b><u>WATER ENTERPRISE FUNDS</u></b>				
Water Revenue	<u>33,866</u>	<u>35,788</u>	<u>32,722</u>	<u>34,832</u>
<b>TOTAL WATER FUNDS</b>	<b>33,866</b>	<b>35,788</b>	<b>32,722</b>	<b>34,832</b>
<b><u>SUCCESSOR AGENCY FUND</u></b>				
Successor RDA	523	480	598	500
RDA Oblig. Retirement Fund	<u>21,412</u>	<u>21,718</u>	<u>20,205</u>	<u>26,605</u>
<b>TOTAL SUCCESSOR AGENCY FUND</b>	<b>21,935</b>	<b>22,198</b>	<b>20,803</b>	<b>27,105</b>
<b><u>CABLE CORPORATION FUNDS</u></b>				
Garden Grove Cable Corporation	<u>99</u>	<u>105</u>	<u>98</u>	<u>98</u>
<b>TOTAL CABLE CORPORATION FUNDS</b>	<b>99</b>	<b>105</b>	<b>98</b>	<b>98</b>
<b><u>HOUSING AUTHORITY FUNDS</u></b>				
Low/Mod Housing Agency	736	200	0	0
Housing Authority - Sec. 8	30,583	30,245	30,509	31,886
Housing Auth. - Civic Ctr Prop.	<u>67</u>	<u>90</u>	<u>71</u>	<u>100</u>
<b>TOTAL HOUSING AUTHORITY FUNDS</b>	<b>31,386</b>	<b>30,535</b>	<b>30,580</b>	<b>31,986</b>
<b><u>SEWER FUNDS</u></b>				
GGSD/Sewer - Operations	9,597	10,821	9,344	10,495
GGSD/Sewer - Capital	268	0	96	293
GGSD/Sewer - Replacement	21	0	36	21
COP 2006A/ Contingency	10	0	89	2
Sewer Fees	<u>312</u>	<u>237</u>	<u>395</u>	<u>341</u>
<b>TOTAL SEWER FUNDS</b>	<b>10,208</b>	<b>11,058</b>	<b>9,960</b>	<b>11,152</b>

**REVENUE SUMMARY  
(IN THOUSANDS OF DOLLARS)**

	2012-13 (Actual)	2013-14 (Budget)	2013-14 (Projected)	2014-15 (Budget)
<b><u>SOLID WASTE FUNDS</u></b>				
GGSD/Solid Waste - Operations	<u>3,143</u>	<u>3,250</u>	<u>3,250</u>	<u>3,276</u>
TOTAL SOLID WASTE FUNDS	3,143	3,250	3,250	3,276
TOTAL ALL FUNDS	<u><u>\$ 209,444</u></u>	<u><u>\$ 210,276</u></u>	<u><u>\$ 204,591</u></u>	<u><u>\$ 221,441</u></u>

FY 2014-15

ADOPTED DEPARTMENTAL OPERATIONAL BUDGETS  
DEPARTMENT SUMMARY AND PRIOR YEAR COMPARISON (\$000)

DEPARTMENTS	FY 13-14 (BUDGET)①②	FY 14-15 (ADOPTED)①③
Fire	\$ 20,014.3	\$ 21,117.6
Police	45,880.7	49,119.3
Subtotal Public Safety	\$ 65,895.0	\$ 70,236.9
City Manager	1,567.4	1,800.0
Finance (Successor Agency) ④	30,344.1	35,708.0
Community Development	36,770.0	39,319.2
Public Works	55,223.8	56,385.2
Community Services	5,456.6	5,939.5
City Attorney	758.4	794.5
Human Resources	1,283.7	1,340.5
Information Technology	716.6	773.3
Subtotal Other	\$ 132,120.6	\$ 142,060.2
CITY TOTAL	\$ 198,015.6	\$ 212,297.1

① Excludes Capital Projects

② Excludes Basic Services - Thirteenth Year Depreciation of the City's Infrastructure.

③ Excludes Basic Services - Fourteenth Year Depreciation of the City's Infrastructure.

④ Redevelopment has been terminated and replaced by a Successor Agency whose Recognized Obligation Payments are budgeted for in Finance.

FY 2014-15  
 BASIC SERVICES BUDGET (\$000)  
 ADOPTED SOURCES AND USES OF FUNDS

FUNDS AVAILABLE

Beginning Fund Balances		\$ 12,756.2
Transfer from the Development Agreement Fee		2,000.0
Transfer from the Golf Course Fund		600.0
Transfer from the Tourism Improvement District		90.0
Transfer from the Workers Compensation Fund		1,500.0
Transfer from the PERS Rate Stabilization Reserve		3,000.0
Transfer from the Insurance Fund		1,600.0
Transfer from the Deposits Trust Fund - Garden Grove		
Disposal Community Donation		50.0
Estimated FY 13-14 Revenue		
General Fund ①	\$ 89,754.9	
Gasoline Tax	2,600.0	
Other Oper. Revenue	<u>7,935.0</u>	
 Total Estimated Revenue		 <u>100,289.9</u>
 TOTAL ESTIMATED FUNDS AVAILABLE		 \$ 121,886.1

EXPENDITURES

Public Safety Services	\$ (69,142.8)	
Other Basic Services ②	<u>(32,404.1)</u>	
Subtotal Operational		\$ (101,546.9)
 Capital Projects		 (7,709.0)
City Economic Development Projects		0.0
Retired Medical Reserve		0.0
Contingency Reserve		<u>0.0</u>
 Total Estimated Expenditures ③		 \$ (109,255.9)
 Basic Funds Balance (Gross)		 12,630.2
Less: Restricted Funds Balance		(12,577.2)
 <u>BALANCE GENERAL FUND</u>		 <u>\$ 53.0</u>
 <u>FOURTEENTH YEAR DEPRECIATION OF THE CITY'S INFRASTRUCTURE</u>		 (12,870.0)
<u>NOT FUNDED</u>		
 <u>NET BALANCE GENERAL FUND</u>		 <u>\$ (12,817.0)</u>

- ① The General Fund was required to transfer \$242.0 to the Self Supporting Recreation Fund.
- ② Includes General Fund subsidy of \$331.8 for St. Lighting, \$784.1 for Park Maintenance, and \$542.2 for Cable.
- ③ The General Fund Expenditures are \$(98,210.0).

**FY 2014-15**  
**ADOPTED OPERATIONAL BUDGETS BY DEPARTMENT\***  
**DEPARTMENT SUMMARIES (\$000)**

ADOPTED FY 14-15	Fire	Police	Subtotal Public Safety	City Manager	Finance	Community Development	Public Works	Community Services	City Attorney	Human Resources	Information Technology	Subtotal Other	City Totals
<b>TOTAL</b>	<b>\$ 21,117.6</b>	<b>\$ 49,119.3</b>	<b>\$ 70,236.9</b>	<b>\$ 1,800.0</b>	<b>\$ 35,708.0</b>	<b>\$ 39,319.2</b>	<b>\$ 56,385.2</b>	<b>\$ 5,939.5</b>	<b>\$ 794.5</b>	<b>\$ 1,340.5</b>	<b>\$ 773.3</b>	<b>\$ 142,060.2</b>	<b>\$ 212,297.1</b>
Basic Services	20,823.3	48,319.5	69,142.8	1,541.0	3,977.8	4,774.1	14,278.9	5,113.8	794.5	1,157.6	766.4	\$ 32,404.1	\$ 101,546.9
Grant Services	294.3	799.8	1,094.1	0.0	0.0	2,618.4	94.0	704.6	0.0	165.3	1.8	\$ 3,584.1	\$ 4,678.2
Special Assessments	0.0	0.0	0.0	17.5	2,825.0	0.0	2,052.1	0.0	0.0	0.0	0.0	\$ 4,894.6	\$ 4,894.6
Water Services	0.0	0.0	0.0	116.2	1,013.1	24.4	29,767.1	11.5	0.0	12.0	4.6	\$ 30,948.9	\$ 30,948.9
Successor Agency	0.0	0.0	0.0	0.0	27,085.0	0.0	0.0	0.0	0.0	0.0	0.0	\$ 27,085.0	\$ 27,085.0
Cable Services	0.0	0.0	0.0	0.0	0.0	0.0	0.0	98.0	0.0	0.0	0.0	\$ 98.0	\$ 98.0
Housing Services	0.0	0.0	0.0	9.1	64.0	31,902.3	0.0	0.0	0.0	0.0	0.5	\$ 31,975.9	\$ 31,975.9
Sewer Services	0.0	0.0	0.0	96.5	336.4	0.0	7,659.5	5.8	0.0	5.6	0.0	\$ 8,103.8	\$ 8,103.8
Refuse Services	0.0	0.0	0.0	19.7	406.7	0.0	2,533.6	5.8	0.0	0.0	0.0	\$ 2,965.8	\$ 2,965.8

\* Excludes Capital Projects

**FY 2014-15  
FOURTEENTH YEAR DEPRECIATION  
OF CITY'S INFRASTRUCTURE  
DETAIL (\$000)**

Furniture/Equipment	\$ 300.0
Streets	9,700.0
Storm Drain System	1,430.0
Buildings/Park Assets	<u>1,440.0</u>
TOTAL FOURTEENTH YEAR DEPRECIATION	<u><u>\$ 12,870.0</u></u>

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# Departmental Budgets



## **INTRODUCTION**

### **DEPARTMENTAL BUDGETS**

This section contains the individual budgets for each City department. Each section contains the following information:

- Mission and Goals      - A general statement of the mission for the department and a list of specific goals for the year, which go beyond the department's basic, day-to-day operations.
  
- Organization Chart      - A chart showing the general structure of the department, including the number of authorized personnel.
  
- Budget Detail            - A listing of departmental divisions, including sources of funding and expenditures.

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## CITY MANAGER'S OFFICE

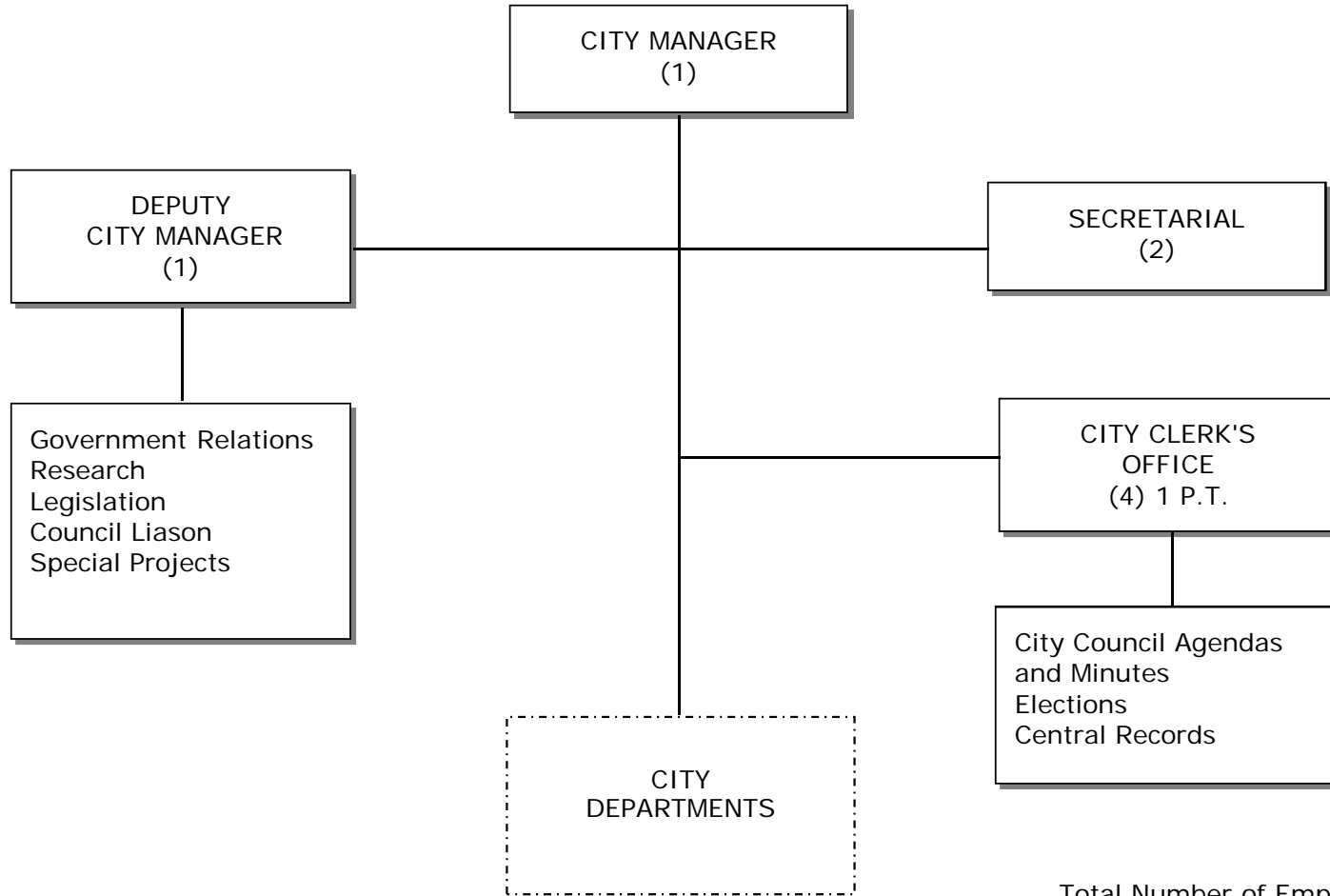
### MISSION

The mission of the City Manager's Office is to assist the City Council in establishing community goals and policies and provide leadership and direction in the administration of all City departments and services.

### 2014-15 GOALS

1. Carry out the policies and priorities established by the City Council as a means to enhance the quality of life in Garden Grove.
2. Take the lead to assist City departments in identifying and completing organizational key projects.
3. Effectively oversee implementation of the third year of the three-year budget implementation plan to increase organizational efficiency and revenues.
4. Coordinate all City departments to focus efforts toward carrying out the enforceable obligations of Garden Grove's dissolved redevelopment agency, including the City Center Project, Great Wolf Lodge Water Park Hotel and Hotel Site B-2 Resort (south of Sheraton).
5. Provide emphasis and direction to facilitate completion of key economic development projects in the City, including the Grove Towers Hotel on Harbor Boulevard (south of Target) and Lotus Plaza on Garden Grove Boulevard.
6. Maintain ongoing programs for customer service excellence and employee professional development, including implementation of the second phase of the organizational mentoring program.
7. Continue to provide responsive assistance to citizen/public inquiries and concerns.

# City Manager's Office



Total Number of Employees - 9  
Full Time - 8  
Part Time - 1

2014

## CITY MANAGER

		Total	Funding Source	Basic Services	Grant Services	Special Assessment Services	Water Services	Successor Agency	Cable Services	Housing Services	Sewer Services	Refuse Services
		14-15		14-15	14-15	14-15	14-15	14-15	14-15	14-15	14-15	14-15
<b>DIVISIONS</b>												
<b>City Council</b>												
0010	City Council	120.1	Housing/Water/ Sewer/Refuse	104.3			4.0			3.0	0.5	8.3
0011	Council Support	86.3		86.3								
0012	Council Contingency	41.0		41.0								
	<b>Division Total</b>	<b>247.4</b>		<b>231.6</b>			<b>4.0</b>			<b>3.0</b>	<b>0.5</b>	<b>8.3</b>
<u>Detail for Division:</u>												
	Labor	113.5		97.7			4.0			3.0	0.5	8.3
	Contractual Services	78.7		78.7								
	Commodities	18.4		18.4								
	Other	36.8		36.8								
	Capital Outlay											
	<b>Division Total</b>	<b>247.4</b>		<b>231.6</b>			<b>4.0</b>			<b>3.0</b>	<b>0.5</b>	<b>8.3</b>
<b>City Manager</b>												
0020	Management	288.1	Water/Sewer/St.Ltg.	159.1		17.5	64.3				47.2	
0021	Operations	271.6	Housing/ Sewer/Refuse	253.2						6.1	0.9	11.4
0022	City Mgr. Projects	22.5		22.5								
0023	Research/Legislation	281.4	Sewer/Water	185.6			47.9				47.9	
0024	Treasurer	1.0		1.0								
0026	Customer Sv. Support	10.2		10.2								
	<b>Division Total</b>	<b>874.8</b>		<b>631.6</b>		<b>17.5</b>	<b>112.2</b>			<b>6.1</b>	<b>96.0</b>	<b>11.4</b>
<u>Detail for Division:</u>												
	Labor	692.7		449.5		17.5	112.2			6.1	96.0	11.4
	Contractual Services	122.6		122.6								
	Commodities	11.2		11.2								
	Other	48.3		48.3								
	Capital Outlay											
	<b>Division Total</b>	<b>874.8</b>		<b>631.6</b>		<b>17.5</b>	<b>112.2</b>			<b>6.1</b>	<b>96.0</b>	<b>11.4</b>
<b>City Clerk</b>												
0040	City Clerk	391.3		391.3								
0041	Central Records	141.3		141.3								
0042	Elections/Voter Assist.	145.2		145.2								
	<b>Division Total</b>	<b>677.8</b>		<b>677.8</b>								
<u>Detail for Division:</u>												
	Labor	482.0		482.0								
	Contractual Services	158.4		158.4								
	Commodities	4.4		4.4								
	Other	33.0		33.0								
	Capital Outlay											
	<b>Division Total</b>	<b>677.8</b>		<b>677.8</b>								

## CITY MANAGER

	Total 14-15	Funding Source	Basic Services 14-15	Grant Services 14-15	Special Assessment Services 14-15	Water Services 14-15	Successor Agency 14-15	Cable Services 14-15	Housing Services 14-15	Sewer Services 14-15	Refuse Services 14-15
<b><u>TOTAL FOR DEPARTMENT:</u></b>											
LABOR	1,288.2		1,029.2		17.5	116.2			9.1	96.5	19.7
CONTRACTUAL SERVICES	359.7		359.7								
COMMODITIES	34.0		34.0								
OTHER	118.1		118.1								
CAPITAL OUTLAY											
TOTAL DEPARTMENT	<u>1,800.0</u>		<u>1,541.0</u>		<u>17.5</u>	<u>116.2</u>			<u>9.1</u>	<u>96.5</u>	<u>19.7</u>

**AUTHORIZED POSITIONS FOR DEPARTMENT:**

City Manager	1
Deputy City Manager	1
City Clerk	1
Admin. Secretary	1
Deputy City Clerk	1
Senior Admin. Aide	1
Principal Office Assistant	2
TOTAL POSITIONS	<u>8</u>



## COMMUNITY DEVELOPMENT DEPARTMENT

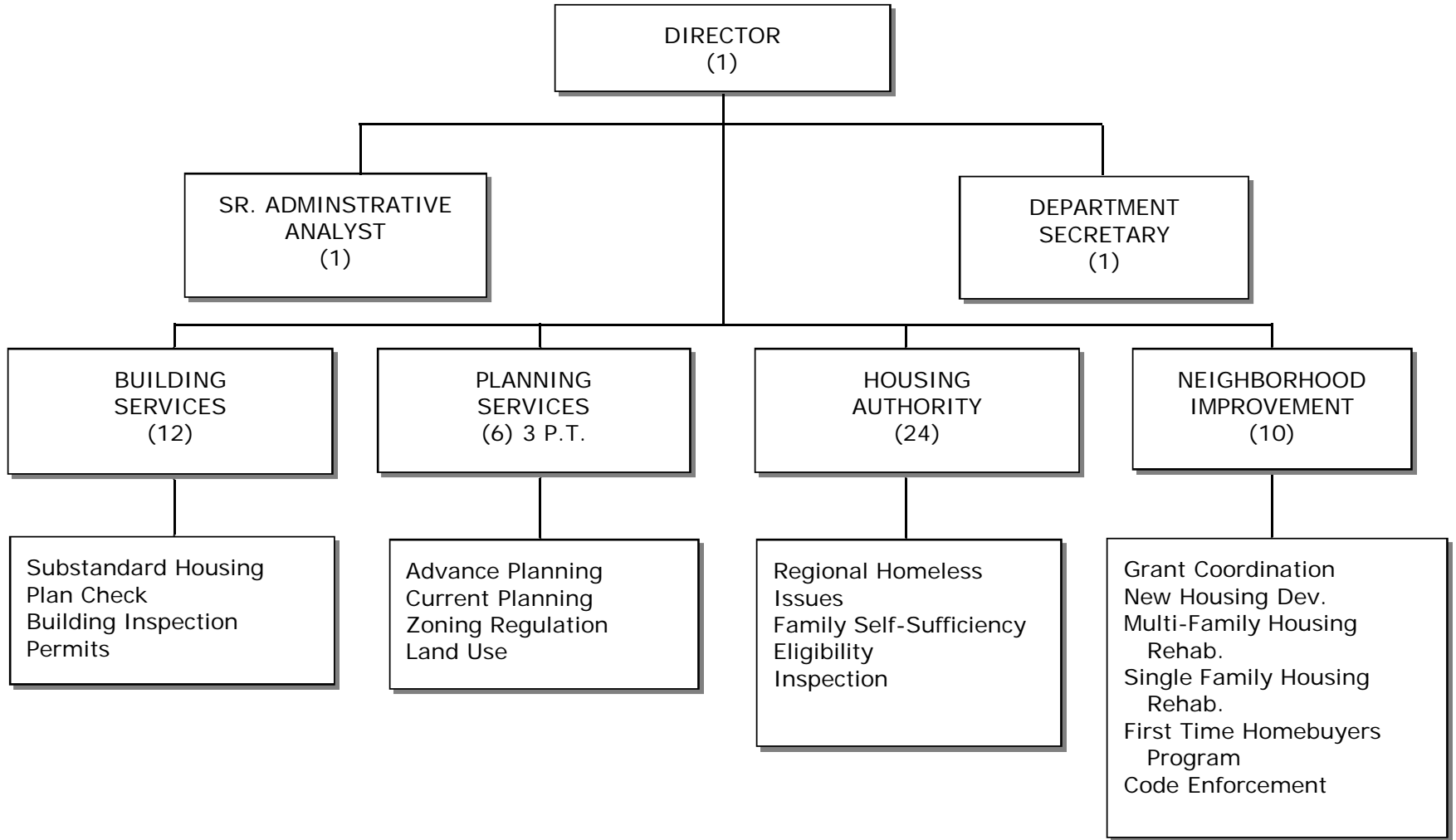
### MISSION

Providing Quality Services through Creativity and Collaboration.

### 2014-15 GOALS

1. Continue process for RE: IMAGINE THE DOWNTOWN in a Vision/Master Plan by gathering ideas from Staff/EDIC Charette and develop an Implementation Program which will include project details, design elements, programs, events, and partnerships.
2. Revise the R-3 (Multi-Family Residential) Zone development standards to reflect code changes in lot size, set backs, and open space requirements to address the increasing customer demand for smaller lot sizes and multiple units.
3. Continue working on a Landscape Plan for the Harbor Boulevard Streetscape, including signage and street furniture to create a unique identity for our major entertainment and tourism district.
4. Continue working with developers to carry out entitlements for the Brookhurst Triangle, obtain permits for the Water Park Hotel, and finalize the construction phases of the Century Triangle.
5. Continue to look for and apply for new funding sources and grants for Neighborhood Improvement.
6. Outreach to the community and other city departments to inform them of the Housing Authority goals, functions and procedures.
7. Maximize opportunities for additional federal funding for the Housing Authority by maintaining its designation as a "High Performance Agency."
8. Provide rental assistance to approximately 60 families through the Tenant Based Rental Assistance Program (TBRA), using HOME funds.
9. Continue to reach out to the community and internally to better inform them of the goals, functions, and procedures of the Building Division.
10. Improve the Building Division website to simplify, improve, and create a more "user friendly" customer service experience.
11. Educate our diverse customers including contractors, designers, business owners and homeowners about the new State Codes by using a variety of methods to reach a wide audience, including handouts and on-line resources at the Division website.

# Community Development



Total Number of Employees - 58  
 Full Time - 55  
 Part Time - 3

2014

## COMMUNITY DEVELOPMENT

		Total	Funding Source		Basic	Grant	Special	Water	Successor	Cable	Housing	Sewer	Refuse
		14-15			Services	Services	Assessment	Services	Agency	Services	Services	Services	Services
					14-15	14-15	14-15	14-15	14-15	14-15	14-15	14-15	14-15
<b><u>DIVISIONS</u></b>													
<b>Community Development Mgmt.</b>													
2000	Comm. Dev. Mgmt.	697.9	Housing		481.4						216.5		
	Division Total	697.9			481.4						216.5		
<u>Detail for Division:</u>													
	Labor	539.7			323.2						216.5		
	Contractual Services	1.1			1.1								
	Commodities												
	Other	157.1			157.1								
	Capital Outlay												
	Division Total	697.9			481.4						216.5		
<b>Building Services</b>													
2100	Building Services Mgmt.	244.6			244.6								
2140	Building Abatement	354.5			354.5								
2142	Bldg Abatement CDBG	139.6	CDBG			139.6							
2160	Plan Check/Permits	1,164.8	Water		1,140.4			24.4					
2180	Inspection/General	457.1			457.1								
	Division Total	2,360.6			2,196.6	139.6		24.4					
<u>Detail for Division:</u>													
	Labor	1,481.1			1,317.1	139.6		24.4					
	Contractual Services	687.1			687.1								
	Commodities	25.3			25.3								
	Other	167.1			167.1								
	Capital Outlay												
	Division Total	2,360.6			2,196.6	139.6		24.4					
<b>Planning Services</b>													
2300	Planning Commission	6.3			6.3								
2302	Current Planning	522.4			522.4								
2304	General Plan Update	75.0			75.0								
2306	Advance Planning	368.0	AQMD		351.7	16.3							
2308	Planning Management	319.3			319.3								
	Division Total	1,291.0			1,274.7	16.3							
<u>Detail for Division:</u>													
	Labor	1,106.9			1,090.6	16.3							
	Contractual Services	106.0			106.0								
	Commodities	20.6			20.6								
	Other	57.5			57.5								
	Capital Outlay												
	Division Total	1,291.0			1,274.7	16.3							

## COMMUNITY DEVELOPMENT

		Total	Basic	Grant	Special	Water	Successor	Cable	Housing	Sewer	Refuse
		14-15	Services	Services	Assessment	Services	Agency	Services	Services	Services	Services
Funding Source			14-15	14-15	14-15	14-15	14-15	14-15	14-15	14-15	14-15
<b>Neighborhood Improvement</b>											
2700	CDBG Adm./Plan	329.6	CDBG	329.6							
2702	Code Enforcement	821.4		821.4							
2712	TBRA	405.0	HOME	405.0							
2713	PI - HOME	70.0	HOME	70.0							
2714	HOME Admin.	143.5	HOME	143.5							
2730	Fair Housing Serv.	34.9	CDBG	34.9							
2732	Sr Hm Imp Grant Prg	28.5	CDBG	28.5							
2733	Comm Senior Serv	20.0	CDBG	20.0							
2740	CDBG Indirect	30.1	CDBG	30.1							
2805	Thomas House Shelter	41.9	Emerg. Shelter	41.9							
2807	Mercy House	10.0	Emerg. Shelter	10.0							
2818	Multi-Fam Acq/Rehab	34.4	HOME	34.4							
2829	Sec. 108 Repayment	1,114.4	CDBG	1,114.4							
2863	CALHOME Prog Income	100.0	CALHOME Reuse	100.0							
2874	ESG Admin.	12.0	Emerg. Shelter	12.0							
2876	ESG Women Trans. Ctr.	18.0	Emerg. Shelter	18.0							
2877	Interval House Crisis	62.7	Emerg. Shelter	62.7							
2880	OC Partnership	7.5	Emerg. Shelter	7.5							
	Division Total	3,283.9		821.4							
<u>Detail for Division:</u>											
	Labor	1,075.4		709.3							
	Contractual Services	920.4		11.5							
	Commodities	8.6		8.6							
	Other	1,279.5		92.0							
	Capital Outlay										
	Division Total	3,283.9		821.4							
<b>Housing Authority</b>											
2535	Civic Ctr. Prop. Mgmt.	90.0	Hsg. Auth.-CC Properties						90.0		
4102	Hsg-Admin	2,776.8	Housing						2,776.8		
4103	Family Self Sufficiency	110.6	Housing						110.6		
4104	Hsg-Vouchers HAP	25,108.4	Housing						25,108.4		
4107	Hsg - HAP Portability	3,600.0	Housing						3,600.0		
	Division Total	31,685.8							31,685.8		
<u>Detail for Division:</u>											
	Labor	2,400.5							2,400.5		
	Contractual Services	245.7							245.7		
	Commodities	33.9							33.9		
	Other	29,005.7							29,005.7		
	Capital Outlay										
	Division Total	31,685.8							31,685.8		

## COMMUNITY DEVELOPMENT

	Total 14-15	Funding Source	Basic Services 14-15	Grant Services 14-15	Special Assessment Services 14-15	Water Services 14-15	Successor Agency 14-15	Cable Services 14-15	Housing Services 14-15	Sewer Services 14-15	Refuse Services 14-15
<b><u>TOTAL FOR DEPARTMENT:</u></b>											
LABOR	6,603.6		3,440.2	522.0		24.4			2,617.0		
CONTRACTUAL SERVICES	1,960.3		805.7	908.9					245.7		
COMMODITIES	88.4		54.5						33.9		
OTHER	30,666.9		473.7	1,187.5					29,005.7		
CAPITAL OUTLAY											
<b>TOTAL DEPARTMENT</b>	<b><u>39,319.2</u></b>		<b><u>4,774.1</u></b>	<b><u>2,618.4</u></b>		<b><u>24.4</u></b>			<b><u>31,902.3</u></b>		

**AUTHORIZED POSITIONS FOR DEPARTMENT:**

Comm. Dev. Director	1
Building Official	1
Deputy Director	1
Economic Development Manager	1
Planning Services Manager	1
Senior Planner	2
Senior Project Planner	1
Plan Check Engineer	1
Supervising Building Inspector	1
Permit Center Supervisor	1
Planner	2
Housing Supervisor	2
Senior Administrative Analyst	1
Senior Program Specialist	3
Associate Planner	1
Building Inspector	6
Plans Examiner	1
Code Enforcement Officer	5
Senior Housing Specialist	3
Department Secretary	1
Housing Specialist	13
Principal Office Assistant	1
Eligibility Technician	2
Senior Office Assistant	1
Office Assistant	1
Clerical Assistant	1
<b>TOTAL POSITIONS</b>	<b><u>55</u></b>

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## COMMUNITY SERVICES DEPARTMENT

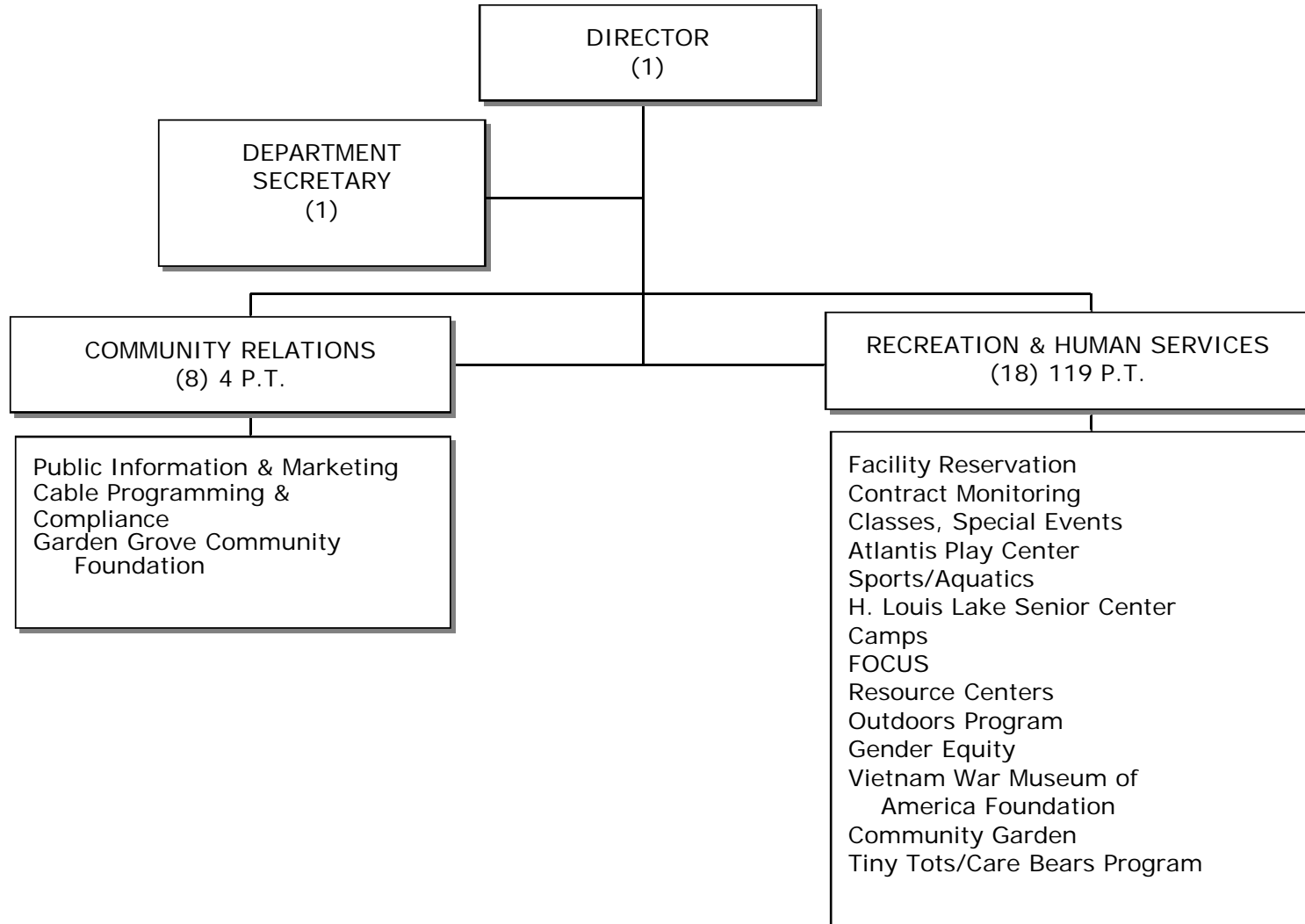
### MISSION

The mission of the Community Services Department is to create and celebrate a healthy and vibrant community.

### 2014-15 GOALS

1. Celebrate the Re:Imagination of the Downtown area by creating the City's first Open Streets event; blending programming, demonstrations, music and food, as the Public "takes back the streets."
2. Continue implementation of the Strategic Plan for the Community Services Department, by strengthening the safety and security of the community by enhancing the collaboratives at the Family Resource Centers.
3. Continue implementation of the Senior Mobility Program which provides senior residents greater access to City support services. These include: daily meal delivery, medical and pharmacy access, and recreational opportunities to improve individual health and wellness.
4. Examine funding options and initiate discussions with outside agencies to explore the expansion of park space within the community.
5. Maintain an open dialogue and promote a positive image of Garden Grove to Orange County residents, Garden Grove residents and our fellow employees, through effective communication, cable programming and access, programs and activities, and an informationally creative and accurate website.

# Community Services



Total Number of Employees - 151  
Full Time - 28  
Part Time - 123



## COMMUNITY SERVICES

		Total 14-15	Funding Source	Basic Services 14-15	Grant Services 14-15	Special Assessment Services 14-15	Water Services 14-15	Successor Agency 14-15	Cable Services 14-15	Housing Services 14-15	Sewer Services 14-15	Refuse Services 14-15
<b><u>DIVISIONS</u></b>												
<b>Community Relations</b>												
0050	Admin. Support	241.4		241.4								
0059	City Partnership	25.0		25.0								
0060	Public Information	543.9	Sewer/Refuse/Water	520.8			11.5				5.8	5.8
0061	Special Events	63.3		63.3								
0062	Cable TV	1.2		1.2								
0063	G.G. Cable Programming	13.3	GG Cable						13.3			
0064	Community Access	625.7	GG Cable						84.7			
	Division Total	1,513.8		1,392.7			11.5		98.0		5.8	5.8
<u>Detail for Division:</u>												
	Labor	1,249.5		1,164.8					84.7			
	Contractual Services	101.3		78.2			11.5				5.8	5.8
	Commodities	44.5		44.5								
	Other	118.5		105.2					13.3			
	Capital Outlay											
	Division Total	1,513.8		1,392.7			11.5		98.0		5.8	5.8
<b>Recreation &amp; Human Services</b>												
2736	B/Clinton FRC	414.8		414.8								
4200	Community Services Mgmt	856.6	Self-Supp.	856.6								
4201	VWMAF	10.0		10.0								
4250	Sport Center/Gym	141.9		141.9								
4300	Recreation Services	272.6		272.6								
4304	Summer Camps	102.2	Self-Supp.	102.2								
4305	Aquatics	194.4	Self-Supp.	194.4								
4306	Facility Reserve	32.1	Self-Supp.	32.1								
4307	Adult Softball	66.7	Self-Supp.	66.7								
4308	Atlantis Park	135.5	Self-Supp.	135.5								
4309	Special Events/Self Supp.	5.5	Self-Supp.	5.5								
4310	Teen Programs	19.4		19.4								
4320	Park Patrol	188.3		188.3								
4330	Youth Sports	78.8		78.8								
4600	Senior Center/CDBG	163.1	CDBG		163.1							
4601	Snr/Mobility Program	208.0	Federal Park Grants/M2		208.0							
4605	Senior Center/Self-Supp.	25.3	Self-Supp.	25.3								
4606	CMC/Self-Support	47.3	Self-Supp.	47.3								
4607	CYC/Self-Support	8.5	Self-Supp.	8.5								
4608	Leisure Classes	170.8	Self-Supp.	170.8								
4609	Tiny Tots	65.1	Self-Supp.	65.1								
4610	Senior Center	285.1	Self-Supp.	285.1								
4620	Community Mtg. Center	370.0		370.0								
4630	Courtyard Center	21.7		21.7								
4640	Special Events	37.9		37.9								
4641	Outdoor Recreation	19.3	Self-Supp.	19.3								
4700	Cultural Arts	8.8	Self-Supp.	8.8								
4701	Arts Fund	30.0	Cultural Arts	30.0								
4915	Mag. Park Fam. Ctr. (14/15)	446.0	FACT	112.5	333.5							
	Division Total	4,425.7		3,721.1	704.6							
<u>Detail for Division:</u>												
	Labor	3,055.8		2,765.8	290.0							
	Contractual Services	849.3		444.7	404.6							
	Commodities	193.5		190.7	2.8							
	Other	327.1		319.9	7.2							
	Capital Outlay											
	Division Total	4,425.7		3,721.1	704.6							

## COMMUNITY SERVICES

	Total		Basic	Grant	Special	Water	Successor	Cable	Housing	Sewer	Refuse
	14-15	Funding Source	Services	Services	Assessment	Services	Agency	Services	Services	Services	Services
			14-15	14-15	14-15	14-15	14-15	14-15	14-15	14-15	14-15
<b>TOTAL FOR DEPARTMENT:</b>											
LABOR	4,305.3		3,930.6	290.0				84.7			
CONTRACTUAL SERVICES	950.6		522.9	404.6		11.5				5.8	5.8
COMMODITIES	238.0		235.2	2.8							
OTHER	445.6		425.1	7.2				13.3			
CAPITAL OUTLAY											
TOTAL DEPARTMENT	<u>5,939.5</u>		<u>5,113.8</u>	<u>704.6</u>		<u>11.5</u>		<u>98.0</u>		<u>5.8</u>	<u>5.8</u>

**AUTHORIZED POSITIONS FOR DEPARTMENT:**

Community Services Director	1
Division Manager	2
Community Services Supervisor	4
Senior Administrative Analyst	2
Senior Program Specialist	5
Asst. Comm. Svs. Supervisor	3
Senior Administrative Aide	1
Department Secretary	1
Principal Office Assistant	1
Community Services Coordinator	6
Eligibility Technician	1
Office Assistant	1
TOTAL POSITIONS	<u>28</u>

## FINANCE DEPARTMENT

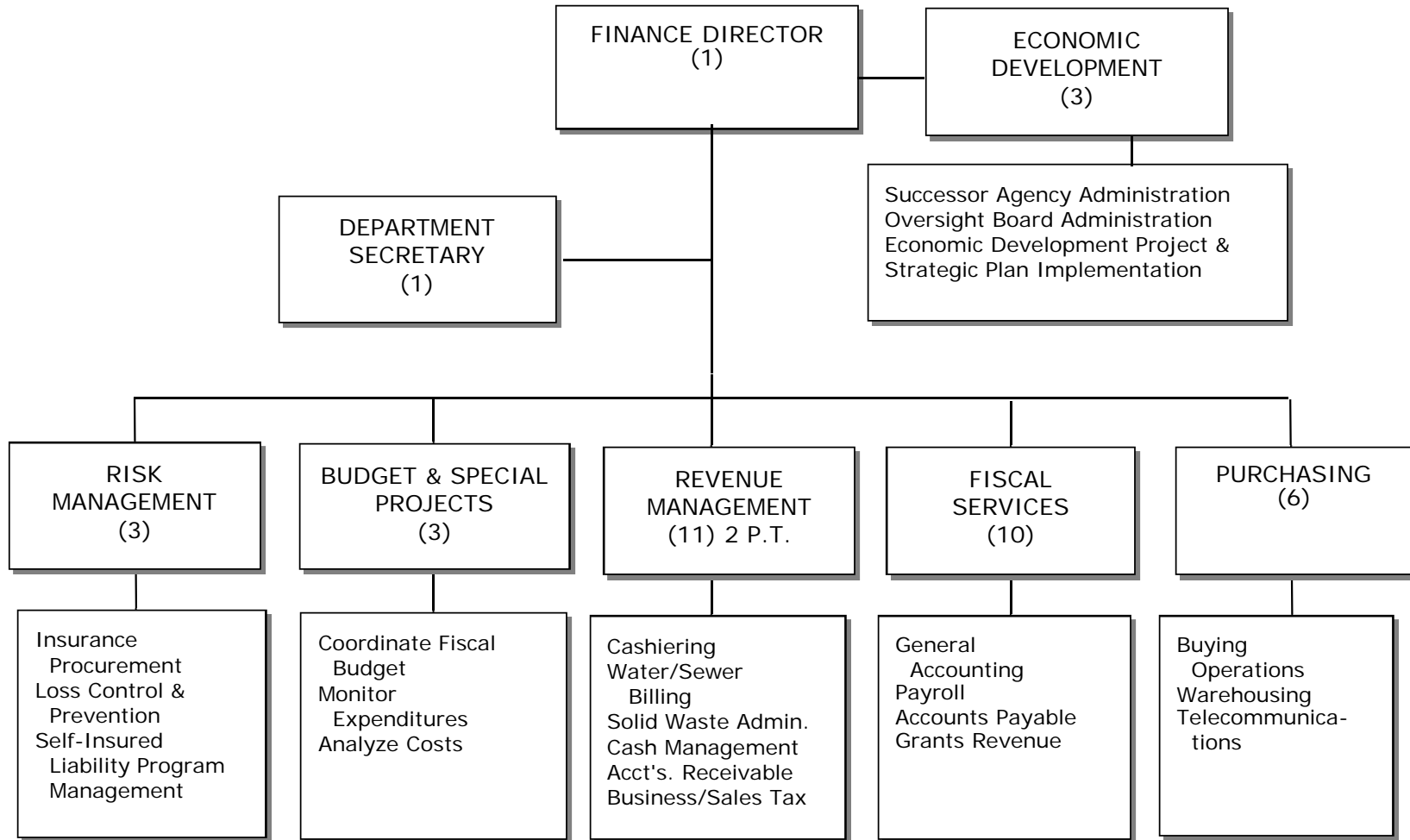
### MISSION

The mission of the Finance Department is to provide financial and related organizational services to City Staff, the City Council, and citizens of the community, which are timely, accurate, and in accordance with, or exceeding, industry standards.

### 2014-15 GOALS

1. Continue to monitor and report on the City's financial position/annual budget, and update the 3-year financial plan/outlook as necessary.
2. Work with Information Technology Department to automate procedures, and internal controls in Accounting, Budget, and Risk Management.
3. Provide training opportunities to professionally grow and develop staff, and actively support, maintain, and strengthen teamwork with other City departments.
4. Prudently manage invested cash by matching of investment maturities to forecasted cash needs, while providing for the necessary safety to avoid losses in principal.
5. Receive the GFOA financial reporting excellence award, and receive an unqualified independent audit opinion from our auditors.
6. Continue to enhance and improve the Risk Management system by integrating other aspects of the Contract/Insurance Review and Approval Process in order to provide continued support to the other City Departments.
7. Continue the wind down of the Agency for Community Development and Successor Agency administration.
8. Implement and complete the projects approved as enforceable obligations.
9. Oversee and implement City economic development projects.
10. Begin the implementation of the Economic Development Strategic Plan.

# Finance



Total Number of Employees - 40  
 Full Time - 38  
 Part Time - 2

2014

# FINANCE

		Total	Funding Source	Basic Services	Grant Services	Special Assessment Services	Water Services	Successor Agency	Cable Services	Housing Services	Sewer Services	Refuse Services
		14-15		14-15	14-15	14-15	14-15	14-15	14-15	14-15	14-15	14-15
<b>DIVISIONS</b>												
<b>Finance Administration</b>												
1000	Finance Admin/Analysis	420.3		420.3								
	Division Total	420.3		420.3								
<u>Detail for Division:</u>												
	Labor	380.4		380.4								
	Contractual Services	13.2		13.2								
	Commodities	4.9		4.9								
	Other	21.8		21.8								
	Capital Outlay											
	Division Total	420.3		420.3								
<b>Budget</b>												
1010	Budget/Special Projects	395.8		395.8								
	Division Total	395.8		395.8								
<u>Detail for Division:</u>												
	Labor	379.0		379.0								
	Contractual Services	1.1		1.1								
	Commodities	0.5		0.5								
	Other	15.2		15.2								
	Capital Outlay											
	Division Total	395.8		395.8								
<b>Fiscal Services</b>												
1020	General Accounting	455.0	Successor RDA/Housing	174.8			62.9	69.2		51.7	61.2	35.2
			Sewer/Refuse/Water									
1021	Financial Planning	495.5	Successor RDA/Housing	141.1			122.2	81.4		12.3	122.2	16.3
			Sewer/Refuse/Water									
1022	Payroll	156.4		156.4								
1024	Accounts Payable	113.6		113.6								
	Division Total	1,220.5		585.9			185.1	150.6		64.0	183.4	51.5
<u>Detail for Division:</u>												
	Labor	1,044.4		414.0			182.5	150.6		64.0	182.6	50.7
	Contractual Services	111.5		107.3			2.6				0.8	0.8
	Commodities	15.7		15.7								
	Other	48.9		48.9								
	Capital Outlay											
	Division Total	1,220.5		585.9			185.1	150.6		64.0	183.4	51.5

## FINANCE

		Total	Funding Source	Basic	Grant	Special	Water	Successor	Cable	Housing	Sewer	Refuse
		14-15		Services	Services	Assessment	Services	Agency	Services	Services	Services	Services
		14-15		14-15	14-15	14-15	14-15	14-15	14-15	14-15	14-15	14-15
<b>Revenue Management</b>												
1026	Business Tax Operations	511.7		511.7								
1030	Utility Billing	977.5	Water/Sewer				828.0				149.5	
1031	Refuse Billing	324.2	Refuse									324.2
1034	Revenue Operations	85.0	Sewer/Refuse	50.5							3.5	31.0
	Division Total	1,898.4		562.2			828.0				153.0	355.2
<u>Detail for Division:</u>												
	Labor	1,202.3		461.1			423.8				131.0	186.4
	Contractual Services	432.8		40.1			224.7				22.0	146.0
	Commodities	54.7		7.6			34.4					12.7
	Other	208.6		53.4			145.1					10.1
	Capital Outlay											
	Division Total	1,898.4		562.2			828.0				153.0	355.2
<b>Purchasing</b>												
1094	Purchasing	222.2		222.2								
	Division Total	222.2		222.2								
<u>Detail for Division:</u>												
	Labor	188.9		188.9								
	Contractual Services	12.8		12.8								
	Commodities	2.3		2.3								
	Other	18.2		18.2								
	Capital Outlay											
	Division Total	222.2		222.2								
<b>Economic Development</b>												
2500	SRDA Administration	503.2	Successor RDA	12.9				490.3				
2502	Agency Debt Service	9,095.5	Successor RDA					9,095.5				
2503	Agency Real Property	250.0	Successor RDA					250.0				
2512	GG Center Bldg. Lease	660.0	Successor RDA					660.0				
2513	Coastline Bldg. Lease	320.7	Successor RDA					320.7				
2521	Office Max Rebate	600.0	Successor RDA					600.0				
2522	Residence Inn Rebate	1,300.0	Successor RDA					1,300.0				
2523	Hyatt Rebate	2,250.0	Successor RDA					2,250.0				
2525	Hyundai Rebate	190.0	Successor RDA					190.0				
2526	Katella Cottages	60.0	Successor RDA					60.0				
2527	Augustine Ltd.	88.3	Successor RDA					88.3				
2531	Sheraton Rebate	200.0	Successor RDA					200.0				
2545	C.O.P. Debt	1,564.5		1,564.5								
2554	Waterpark Hotel DDA	4,278.3	Successor RDA					4,278.3				
2557	Sycamore Walk DDA	23.0	Successor RDA					23.0				
2562	Brookhurst Tri DDA	7,128.3	Successor RDA					7,128.3				
2600	Econ Dev Admin	92.0	Land Sale Proceeds	92.0								
2601	VCB Visitor Conv. Bureau	2,340.0	TID St. Proj/GG TID	90.0		2,250.0						
2602	GG TID	575.0	GG TID			575.0						
2621	CFL Sales Tax Rebate	32.0		32.0								
	Division Total	31,550.8		1,791.4		2,825.0		26,934.4				
<u>Detail for Division:</u>												
	Labor	521.9						521.9				
	Contractual Services	2,422.3		85.3				2,337.0				
	Commodities	6.7		6.7								
	Other	28,599.9		1,699.4		2,825.0		24,075.5				
	Capital Outlay											
	Division Total	31,550.8		1,791.4		2,825.0		26,934.4				

## FINANCE

	Total 14-15	Funding Source	Basic Services 14-15	Grant Services 14-15	Special Assessment Services 14-15	Water Services 14-15	Successor Agency 14-15	Cable Services 14-15	Housing Services 14-15	Sewer Services 14-15	Refuse Services 14-15
<b><u>TOTAL FOR DEPARTMENT:</u></b>											
LABOR	3,716.9		1,823.4			606.3	672.5		64.0	313.6	237.1
CONTRACTUAL SERVICES	2,993.7		259.8			227.3	2,337.0			22.8	146.8
COMMODITIES	84.8		37.7			34.4					12.7
OTHER	28,912.6		1,856.9		2,825.0	145.1	24,075.5				10.1
CAPITAL OUTLAY											
<b>TOTAL DEPARTMENT</b>	<b><u>35,708.0</u></b>		<b><u>3,977.8</u></b>		<b><u>2,825.0</u></b>	<b><u>1,013.1</u></b>	<b><u>27,085.0</u></b>		<b><u>64.0</u></b>	<b><u>336.4</u></b>	<b><u>406.7</u></b>

**AUTHORIZED POSITIONS FOR DEPARTMENT:**

Finance Director	1	Utility Revenue Supervisor	1
Finance Manager	1	Sr. Economic Development Specialist	1
Budget Services Manager	1	Accountant	1
Revenue Manager	1	Buyer	1
Sr. Project Planner	2	Accounting Technician	2
Purchasing Agent	1	Business Tax Inspector	1
Principle Admin Analyst	1	Department Secretary	1
Accounting Supervisor	2	Storekeeper	1
Risk Management Supervisor	1	Principal Office Assistant	1
Senior Accountant	2	Principal Account Specialist	5
Business Tax Supervisor	1	Senior Account Specialist	5
Sr. Program Specialist	1	Office Assistant	1
		Stock Clerk	2
		<b>TOTAL POSITIONS</b>	<b><u>38</u></b>

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## FIRE DEPARTMENT

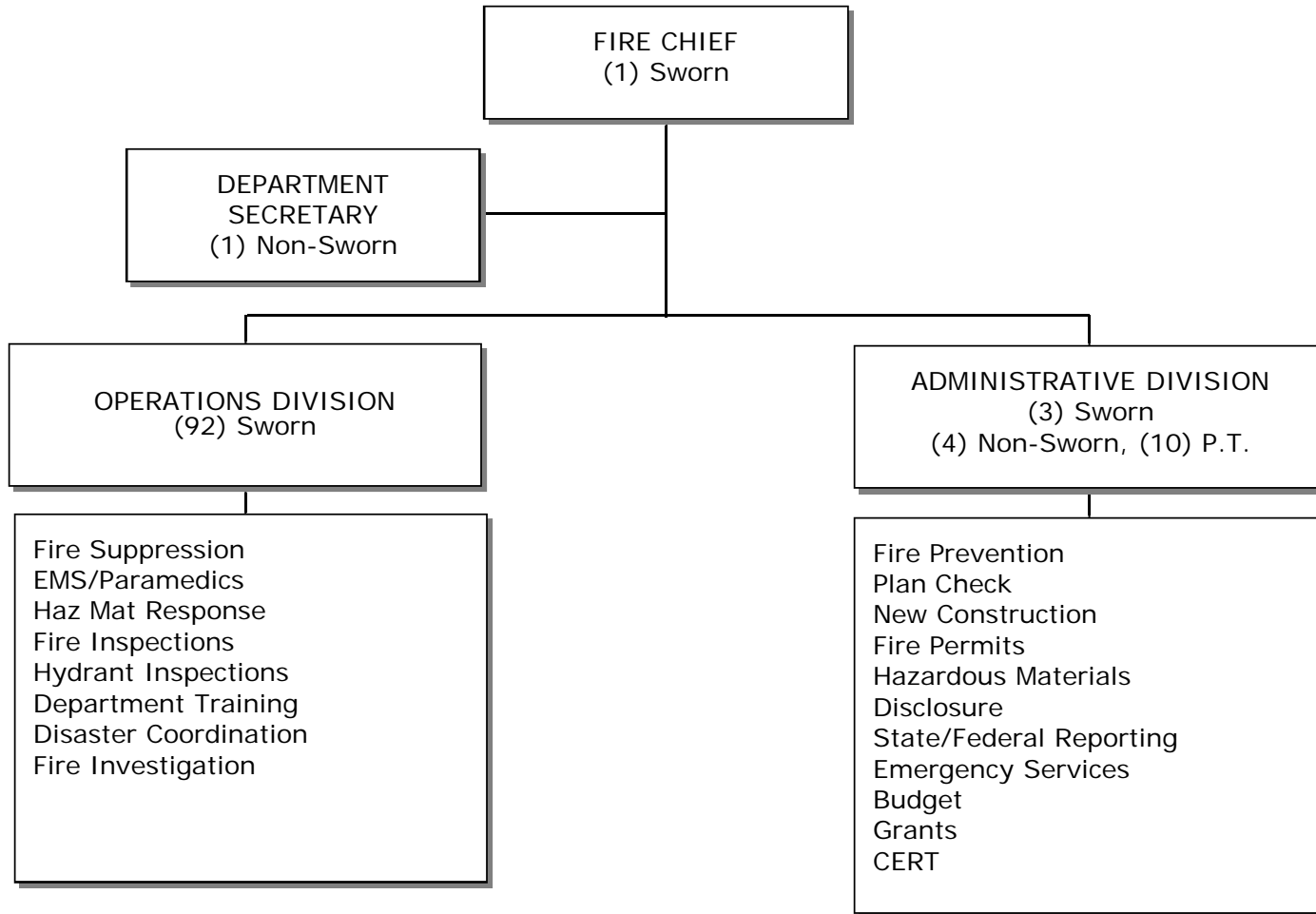
### MISSION

The mission of the Fire Department is excellence through rapid response, proactive training, prevention, and preparedness programs, while maintaining a high level of efficiency and well-being for our community.

### 2014-15 GOALS

1. Continue to proactively seek grant opportunities through public and private agencies to meet department needs and offset equipment purchases and operational costs.
2. Continue to enhance public relations to our culturally diverse community. Focus will center on being business friendly, and working to resolve issues by bridging the gap between local businesses, fire prevention, and building inspections.
3. Keep working on succession training (a component of the mentoring plan) to promote upward mobility for employees. As retirements occur, succession training is a critical employee development piece for those who are interested in impending vacant promotional positions.
4. Continue to work on and modify where needed, a facilities plan for improvement at stations 2 and 7.

# Fire



Total Number of Employees - 111  
Full Time Sworn - 96  
Full Time Non-Sworn - 5  
Part Time - 10

# FIRE

		Total		Basic	Grant	Special	Water	Successor	Cable	Housing	Sewer	Refuse
		14-15	Funding Source	Services	Services	Assessment	Services	Agency	Services	Services	Services	Services
		14-15		14-15	14-15	14-15	14-15	14-15	14-15	14-15	14-15	14-15
<b>DIVISIONS</b>												
<b>Fire Administration</b>												
5001	Fire Management	366.5		366.5								
5002	Fire General Admin.	387.4		387.4								
	Division Total	753.9		753.9								
<u>Detail for Division:</u>												
	Labor	634.8		634.8								
	Contractual Services	30.8		30.8								
	Commodities	13.6		13.6								
	Other	74.7		74.7								
	Capital Outlay											
	Division Total	753.9		753.9								
<b>Fire Suppression</b>												
5100	Fire Contrl Mgmt	2,933.4		2,933.4								
5101	Fire Cmbat/Contrl	571.7	Prop. 172	473.1	98.6							
5102	Emg.Med/Contrl	880.9		880.9								
5103	Comm./Fire Control	655.3	Prop. 172	620.6	34.7							
5104	Inspectn/Control	246.1		246.1								
5105	Emg. Stndby/Control	9,343.8	Prop. 172	9,262.2	81.6							
5106	MDT System	10.0	Prop. 172	10.0								
	Division Total	14,641.2		14,416.3	224.9							
<u>Detail for Division:</u>												
	Labor	11,959.4		11,959.4								
	Contractual Services	815.6		724.3	91.3							
	Commodities	199.9		161.3	38.6							
	Other	1,571.3		1,571.3								
	Capital Outlay	95.0		95.0								
	Division Total	14,641.2		14,416.3	224.9							
<b>Paramedics</b>												
5200	Paramed. Managment	154.6		154.6								
5202	Emg.Medic/Paramed.	768.9	Prop. 172	719.9	49.0							
5205	Emg.Stndby/Paramed.	3,297.9	Prop. 172	3,291.9	6.0							
	Division Total	4,221.4		4,166.4	55.0							
<u>Detail for Division:</u>												
	Labor	3,944.2		3,944.2								
	Contractual Services	32.5		26.5	6.0							
	Commodities	104.2		101.2	3.0							
	Other	94.5		94.5								
	Capital Outlay	46.0		46.0								
	Division Total	4,221.4		4,166.4	55.0							

# FIRE

		Total	Funding Source	Basic	Grant	Special	Water	Successor	Cable	Housing	Sewer	Refuse
		14-15		Services	Services	Assessment	Services	Agency	Services	Services	Services	Services
		14-15		14-15	14-15	14-15	14-15	14-15	14-15	14-15	14-15	14-15
<b>Fire Prevention</b>												
5300	Bureau Administration	322.4		322.4								
5301	Technical Support	143.4		143.4								
5302	Permit Control	215.4		215.4								
5303	Fire Investigation	33.6		33.6								
5304	Fire Safety Education	3.6		3.6								
5305	Fire Plan Check	17.5		17.5								
	Division Total	<u>735.9</u>		<u>735.9</u>								
<u>Detail for Division:</u>												
	Labor	587.5		587.5								
	Contractual Services	41.4		41.4								
	Commodities	15.0		15.0								
	Other	92.0		92.0								
	Capital Outlay											
	Division Total	<u>735.9</u>		<u>735.9</u>								
<b>Emergency Services</b>												
5061	Citizen Emg. Res. Fire	13.9		13.9								
5400	Emergency Services	455.1	Prop. 172	440.7		14.4						
	Division Total	<u>469.0</u>		<u>454.6</u>		<u>14.4</u>						
<u>Detail for Division:</u>												
	Labor	380.9		380.9								
	Contractual Services	18.1		5.3		12.8						
	Commodities	12.5		10.9		1.6						
	Other	57.5		57.5								
	Capital Outlay											
	Division Total	<u>469.0</u>		<u>454.6</u>		<u>14.4</u>						
<b>Hazardous Materials</b>												
5055	Haz. Mat. Disclosure	251.2		251.2								
5056	Hazard Mat. Cleanup	45.0		45.0								
	Division Total	<u>296.2</u>		<u>296.2</u>								
<u>Detail for Division:</u>												
	Labor	217.4		217.4								
	Contractual Services	57.6		57.6								
	Commodities	2.3		2.3								
	Other	18.9		18.9								
	Capital Outlay											
	Division Total	<u>296.2</u>		<u>296.2</u>								

# FIRE

	Total 14-15	Funding Source	Basic Services 14-15	Grant Services 14-15	Special Assessment Services 14-15	Water Services 14-15	Successor Agency 14-15	Cable Services 14-15	Housing Services 14-15	Sewer Services 14-15	Refuse Services 14-15
<b>TOTAL FOR DEPARTMENT:</b>											
LABOR	17,724.2		17,724.2								
CONTRACTUAL SERVICES	996.0		885.9	110.1							
COMMODITIES	347.5		304.3	43.2							
OTHER	1,908.9		1,908.9								
CAPITAL OUTLAY	141.0				141.0						
TOTAL DEPARTMENT	<u>21,117.6</u>		<u>20,823.3</u>	<u>294.3</u>							

**AUTHORIZED POSITIONS FOR DEPARTMENT:**

Fire Chief	1
Fire Division Chief	2
Fire Battalion Chief	3
Fire Captain	26
Fire Engineer	24
Firefighter	40
Public Safety Fiscal Analyst	1
Senior Fire Protection Specialist	2
Department Secretary	1
Senior Office Assistant	1
TOTAL POSITIONS	<u>101</u>

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## HUMAN RESOURCES DEPARTMENT

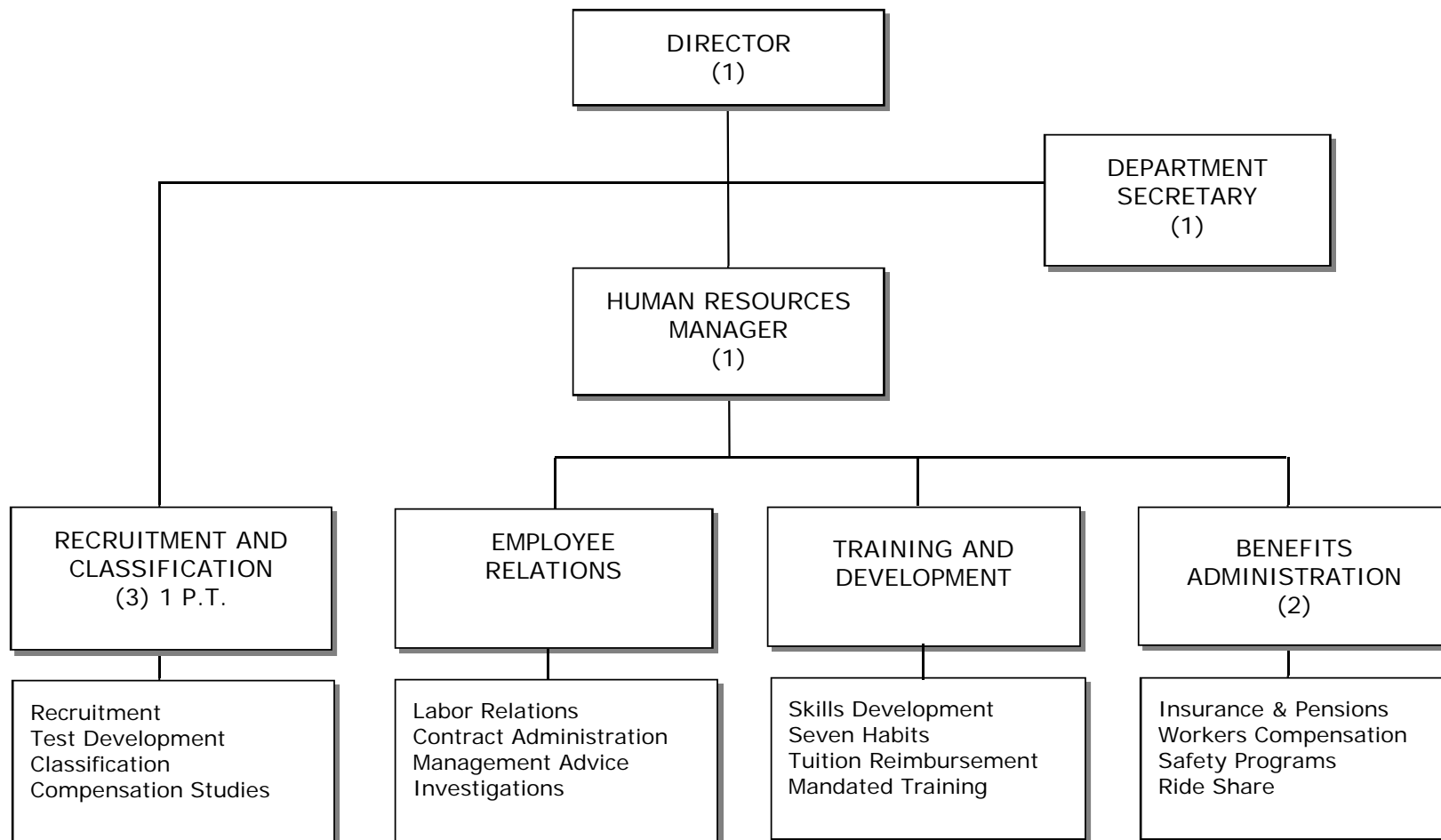
### MISSION

The mission of the Human Resources Department is to provide guidance and support to our diverse community of employees and applicants, and to promote the City of Garden Grove as a great place to work and thrive. Human Resources places an emphasis on fairness and consistency in the recruitment, selection, retention and personal and professional development of the City's most important asset-our employees.

### 2014-15 GOALS

1. Negotiate new contracts with all employee groups - Police Association, Police Management Association, Firefighters Union, Fire Management Association, Employees Association and Employee League.
2. Complete the revision of classification specifications in NeoGOV, including audit of salaries.
3. Conduct a comprehensive salary and benefits survey of our standard comparator cities.
4. Assist employees with the CalPERS Dependent Eligibility Verification project and successfully dis-enroll ineligible dependents from CalPERS health insurance.
5. Continue the automation of benefits open enrollment, implementing the 2014 Public Employees Medical & Hospital Care Act, (PEMHCA) risk-adjusted rates.
6. Enroll all qualifying new employees in PEPRRA, the new lower-tier PERS plan resulting from pension reform.
7. Review management benefits in relation to trends in the public and private industries.

# Human Resources



Total Number of Employees - 9  
Full Time - 8  
Part Time - 1

2014



## HUMAN RESOURCES

	Total 14-15	Funding Source	Basic Services 14-15	Grant Services 14-15	Special Assessment Services 14-15	Water Services 14-15	Successor Agency 14-15	Cable Services 14-15	Housing Services 14-15	Sewer Services 14-15	Refuse Services 14-15
<b><u>DIVISIONS</u></b>											
<b>Human Resources</b>											
6000	Recruit/Class/Comp		423.5								
6001	Employee Relations		531.0								
6004	AQMD/Rideshare	AQMD		165.3							
6005	Contingency		102.4								
6007	Employee Training	Sewer/Water	118.3	100.7		12.0				5.6	
	Division Total		<u>1,340.5</u>	<u>1,157.6</u>	<u>165.3</u>	<u>12.0</u>				<u>5.6</u>	
<u>Detail for Division:</u>											
	Labor		788.8	784.0	4.8						
	Contractual Services		262.5	234.1	20.0	5.8				2.6	
	Commodities		81.6	48.3	24.1	6.2				3.0	
	Other		207.6	91.2	116.4						
	Capital Outlay										
	Division Total		<u>1,340.5</u>	<u>1,157.6</u>	<u>165.3</u>	<u>12.0</u>				<u>5.6</u>	
<b><u>TOTAL FOR DEPARTMENT:</u></b>											
	LABOR		788.8	784.0	4.8						
	CONTRACTUAL SERVICES		262.5	234.1	20.0	5.8				2.6	
	COMMODITIES		81.6	48.3	24.1	6.2				3.0	
	OTHER		207.6	91.2	116.4						
	CAPITAL OUTLAY										
	TOTAL DEPARTMENT		<u>1,340.5</u>	<u>1,157.6</u>	<u>165.3</u>	<u>12.0</u>				<u>5.6</u>	
<b><u>AUTHORIZED POSITIONS FOR DEPARTMENT:</u></b>											
	Human Resources Director		1								
	Division Manager		1								
	Principal Personnel Analyst		1								
	Benefits Supervisor		1								
	Senior Personnel Analyst		1								
	Personnel Analyst		1								
	Department Secretary		1								
	Senior Office Assistant		1								
	TOTAL POSITIONS		<u>8</u>								

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## INFORMATION TECHNOLOGY DEPARTMENT

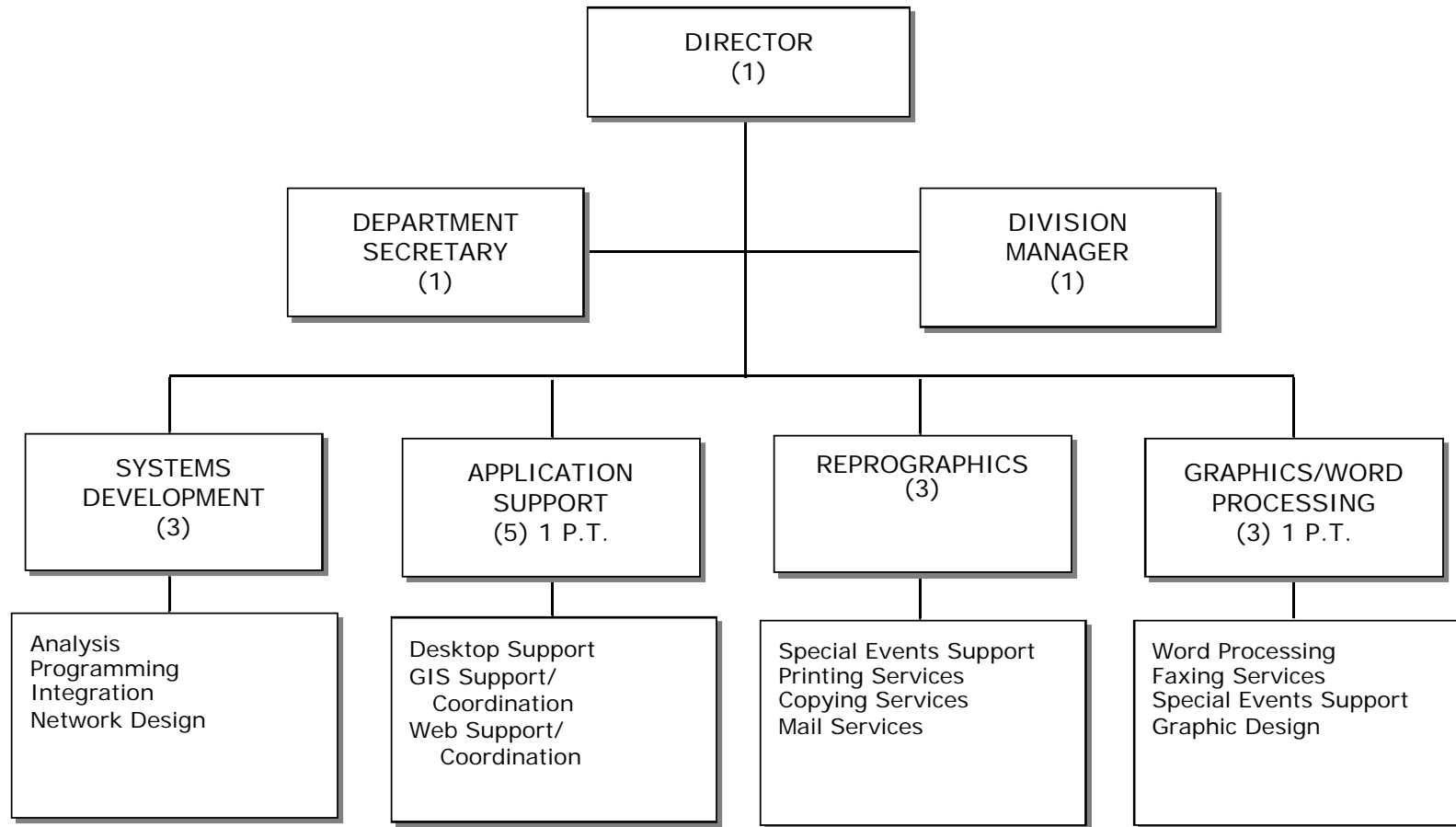
### MISSION

The mission of the Information Technology Department is to provide effective and efficient communication, analysis and secure, open, integrated systems that support city staff, leadership, and an informed and involved public.

### 2014-15 GOALS

1. Provide excellent customer service through analysis, maintenance, integration, and the creation of information processing, storage, and communications systems that meet the City's present and future needs, and provide support and education for its employees.
2. Provide high quality printing, mail, office automation, graphic arts and faxing services in a creative, timely and friendly manner to enhance the organization's ability to effectively communicate both internally and with the public.
3. Create and implement a measurable information technology strategic plan based on important goals identified by the organization with an emphasis on the following:
  - a. Choosing and implementing new CAD/RMS system for PD
  - b. Updating network hardware
  - c. Implementing new PCs with Office 2013

# Information Technology



Total Number of Employees - 19  
Full Time - 17  
Part Time - 2

# INFORMATION TECHNOLOGY

		Total	Funding Source	Basic	Grant	Special	Water	Successor	Cable	Housing	Sewer	Refuse
		14-15		Services	Services	Assessment	Services	Agency	Services	Services	Services	Services
				14-15	14-15	Services	14-15	14-15	14-15	14-15	14-15	14-15
<b>Admin. Services</b>												
0053	Reprographics	359.0	Hsg/Water	353.9			4.6			0.5		
0054	Graphics/Word Proc.	414.3	AQMD	412.4	1.9							
	Division Total	<u>773.3</u>		<u>766.3</u>	<u>1.9</u>		<u>4.6</u>			<u>0.5</u>		
<u>Detail for Division:</u>												
	Labor	647.4		645.5	1.9							
	Contractual Services	49.8		44.7			4.6			0.5		
	Commodities	30.0		30.0								
	Other	46.1		46.1								
	Capital Outlay											
	Division Total	<u>773.3</u>		<u>766.3</u>	<u>1.9</u>		<u>4.6</u>			<u>0.5</u>		
<b><u>TOTAL FOR DEPARTMENT:</u></b>												
	LABOR	647.4		645.5	1.9							
	CONTRACTUAL SERVICES	49.8		44.7			4.6			0.5		
	COMMODITIES	30.0		30.0								
	OTHER	46.1		46.1								
	CAPITAL OUTLAY											
	TOTAL DEPARTMENT	<u><u>773.3</u></u>		<u><u>766.3</u></u>	<u><u>1.9</u></u>		<u><u>4.6</u></u>			<u><u>0.5</u></u>		
<b><u>AUTHORIZED POSITIONS FOR DEPARTMENT:</u></b>												
	Info. Technology Director	1										
	Information Systems Manager	1										
	Sr. Info. Tech. Analyst	3										
	Information Tech. Programmer	1										
	GIS Coordinator	1										
	Information Tech. Technician	3										
	Department Secretary	1										
	Administrative Aide	1										
	Graphics Designer	2										
	Sr. Repro. Equip. Operator	1										
	Repro. Equipment Operator	2										
	TOTAL POSITIONS	<u><u>17</u></u>										

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## POLICE DEPARTMENT

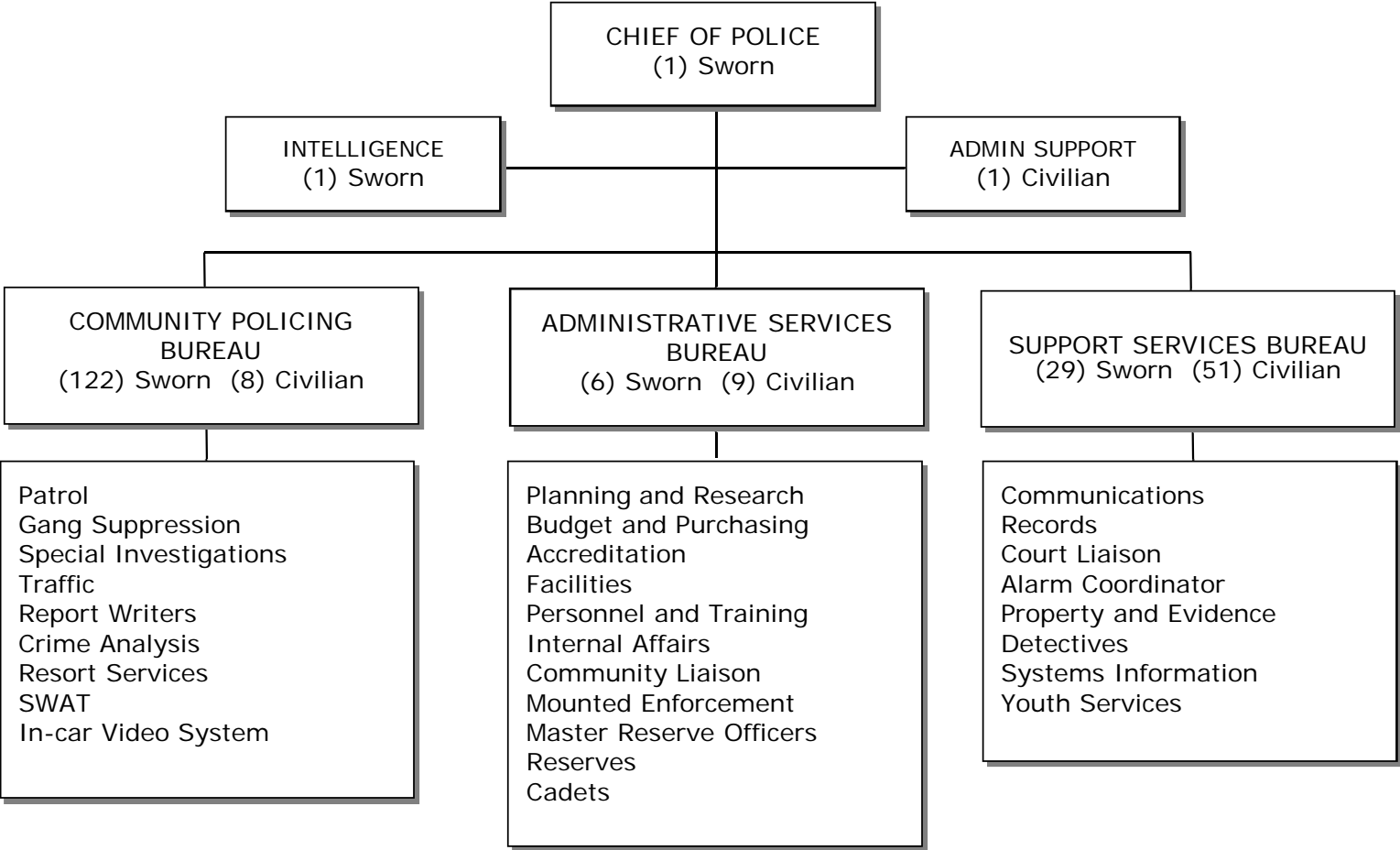
### MISSION

The mission of the Garden Grove Police Department, through a community policing partnership, is to improve the quality of life in the City and provide a sense of safety and security to community members.

### 2014-15 GOALS

1. Reduce crime by targeting career criminals through specific enforcement activities, supplemented by law enforcement-restricted funds.
2. Use public safety-restricted funds to purchase and implement new technology, in furtherance of the Department's goal of becoming paperless. These items include mobile computing solutions for patrol vehicles, and the addition of scanning and archiving capabilities to the automated report writing system.
3. Implement new "e-citation" system to improve functionality and comply with new court requirements for the submission and prosecution of issued citations.
4. Maintain or improve patrol average response time to emergency calls at or below five minutes.

# Police



Total Number of Employees - 273  
Full Time Sworn - 159  
Full Time Civilian - 69  
Part Time - 45



# POLICE

		Total	Funding Source	Basic Services	Grant Services	Special Assessment Services	Water Services	Successor Agency	Cable Services	Housing Services	Sewer Services	Refuse Services
		14-15		14-15	14-15	14-15	14-15	14-15	14-15	14-15	14-15	14-15
<b>DIVISIONS</b>												
<b>Police Management</b>												
6600	Police Program Mgmt	1,837.7	Prop.172	1,837.1	0.6							
	Division Total	1,837.7		1,837.1	0.6							
<u>Detail for Division:</u>												
	Labor	687.1		687.1								
	Contractual Services	979.1		979.1								
	Commodities	15.9		15.3	0.6							
	Other	155.6		155.6								
	Capital Outlay											
	Division Total	1,837.7		1,837.1	0.6							
<b>Community Policing</b>												
6700	Community Policing	1,710.9		1,710.9								
6710	West Patrol Division	8,938.1		8,938.1								
6711	Report Writing	432.3		432.3								
6712	West Patrol OT	752.6		752.6								
6730	East Patrol Division	8,612.8		8,612.8								
6731	East Patrol OT	752.6		752.6								
6740	Neighborhood Traffic Unit	1,405.6		1,405.6								
6746	Red LT Enforc Prog	167.5	Red Lite Enf Prog	167.5								
6747	Traffic Offender	226.6	Traffic Offender/Prop. 172	155.0	71.6							
6760	Gang Suppression	1,732.9	Forfeit/Seizure - STATE	1,732.9								
6762	Gang Suppr-CDBG	112.9	CDBG		112.9							
6780	Special Investigations Unit	1,174.3	Forfeit/Seizure - STATE	1,174.3								
6890	Jail Services	651.8	JAG/Prop. 172	467.2	184.6							
6963	Crime Analysis	133.2		133.2								
	Division Total	26,804.1		26,435.0	369.1							
<u>Detail for Division:</u>												
	Labor	25,283.4		25,170.5	112.9							
	Contractual Services	878.7		622.5	256.2							
	Commodities	56.9		56.9								
	Other	585.1		585.1								
	Capital Outlay											
	Division Total	26,804.1		26,435.0	369.1							

# POLICE

		Total	Funding Source	Basic Services	Grant Services	Special Assessment Services	Water Services	Successor Agency	Cable Services	Housing Services	Sewer Services	Refuse Services
		14-15		14-15	14-15	14-15	14-15	14-15	14-15	14-15	14-15	14-15
<b>Administrative Services</b>												
6800	Admin. Serv. Bureau	1,342.3	Prop. 172	1,333.7	8.6							
6805	Reserves - Benefitted	54.4		54.4								
6840	Post Cert Training	50.0	Post Reimbursements		50.0							
6850	Cadets/POA	248.3		248.3								
6860	Community Liaison	482.4		482.4								
6870	Professional Standards	1,297.4	Forfeit/Seizure - STATE	1,297.4								
6875	Police Vehicles	2,925.9		2,925.9								
6880	Crossing Guards	197.0		197.0								
	Division Total	<u>6,597.7</u>		<u>6,539.1</u>	<u>58.6</u>							
<u>Detail for Division:</u>												
	Labor	3,007.5		3,007.5								
	Contractual Services	434.8		376.2	58.6							
	Commodities	58.6		58.6								
	Other	3,096.8		3,096.8								
	Capital Outlay											
	Division Total	<u>6,597.7</u>		<u>6,539.1</u>	<u>58.6</u>							
<b>Support Services</b>												
6795	Youth Services	1,130.0		1,130.0								
6796	Graffiti Reward	5.0		5.0								
6900	Departmental Services	882.0		882.0								
6910	Records	2,401.9		2,401.9								
6920	Communications	2,976.9	Prop. 172	2,826.9	150.0							
6935	800 MHz LTD	80.5		80.5								
6960	Investigations	4,153.2	Forfeit/Seizure - STATE	4,153.2								
6962	SPEC Enf. Team	1,109.3	Prop. 172	902.8	206.5							
6980	Property/Evidence	1,141.0	Prop. 172	1,126.0	15.0							
	Division Total	<u>13,879.8</u>		<u>13,508.3</u>	<u>371.5</u>							
<u>Detail for Division:</u>												
	Labor	11,036.0		10,846.7	189.3							
	Contractual Services	1,546.3		1,546.3								
	Commodities	487.1		472.1	15.0							
	Other	660.4		643.2	17.2							
	Capital Outlay	150.0			150.0							
	Division Total	<u>13,879.8</u>		<u>13,508.3</u>	<u>371.5</u>							
<b>TOTAL FOR DEPARTMENT:</b>												
	LABOR	40,014.0		39,711.8	302.2							
	CONTRACTUAL SERVICES	3,838.9		3,524.1	314.8							
	COMMODITIES	618.5		602.9	15.6							
	OTHER	4,497.9		4,480.7	17.2							
	CAPITAL OUTLAY	150.0			150.0							
	TOTAL DEPARTMENT	<u><u>49,119.3</u></u>		<u><u>48,319.5</u></u>	<u><u>799.8</u></u>							

# POLICE

Total	Funding Source	Basic Services	Grant Services	Special Assessment Services	Water Services	Successor Agency	Cable Services	Housing Services	Sewer Services	Refuse Services
14-15		14-15	14-15	14-15	14-15	14-15	14-15	14-15	14-15	14-15

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**AUTHORIZED POSITIONS FOR DEPARTMENT:**

Police Chief	1
Police Captain	3
Police Lieutenant	7
Police Sergeant	22
Police Communications Manager	1
Police Records Manager	1
Police Officer	64
Police Officer A/MO (Master)	37
Police Officer B/MO (Corporal)	25
Public Safety Fiscal Analyst	1
Police Services Supervisor	1
Communications Shift Supv.	4
Special Officer	4
Public Safety Dispatcher	12
Sr. Administrative Aide	1
Department Secretary	1
Police Records Shift Supv.	3
Sr. Community Service Officer	10
Principal Office Assistant	2
Community Service Officer	12
Police Records Specialist	16
 TOTAL POSITIONS	 <u>228</u>

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## PUBLIC WORKS DEPARTMENT

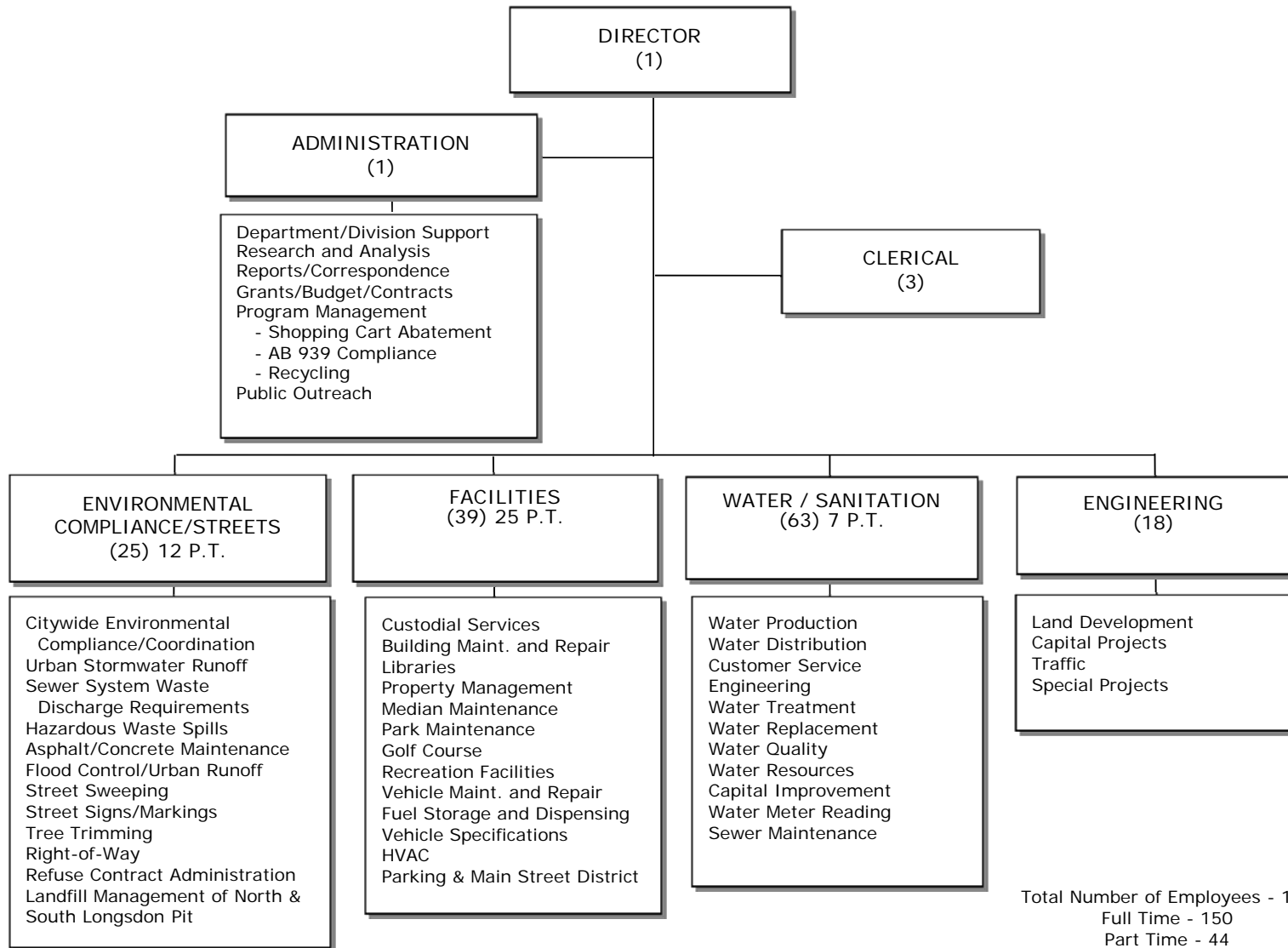
### MISSION

The mission of the Public Works Department is to preserve and enhance the health, safety, and environment of the community of Garden Grove through a team effort and responsible use of public resources.

### 2014-15 GOALS

1. Implement the \$17 million 2014-15 Capital Improvement Plan for maintaining the City's aging infrastructure, improving safety, stimulating the economy and protecting natural resources.
2. Continue to identify and implement various infrastructure projects, including the improvement of pavement conditions for residential streets, construction of water and sewer mains, American With Disabilities Act (ADA) upgrades for City facilities, and conservation projects throughout the City medians and facilities.
3. Maintain an ongoing current GIS based Infrastructure Asset Management System for better management of planning for repair and replacement of publicly owned assets in a timely manner.
4. Enhance the public outreach program by disseminating current information of Public Works Department services, programs, projects, policies and procedures throughout various media outlets.
5. Improve workforce planning and succession planning for long-term success by developing valuable skilled employees through mentorship, education/training, cross training and leadership assignments.
6. Deliver high quality, efficient, basic core services under existing minimal staffing levels and funding to enhance customer service and meet community needs.
7. Promote teamwork within divisions and other departments to streamline functions for improving service levels.

# Public Works



2014

## PUBLIC WORKS

		Total	Funding Source		Basic	Grant	Special	Water	Successor	Cable	Housing	Sewer	Refuse
		14-15			Services	Services	Assessment	Services	Agency	Services	Services	Services	Services
		14-15			14-15	14-15	14-15	14-15	14-15	14-15	14-15	14-15	14-15
<b>DIVISIONS</b>													
<b>Real Property</b>													
0030	Real Property	142.2	Dev Agrmt Fee/Water/ Sewer		106.7					18.0			17.5
	Division Total	<u>142.2</u>			<u>106.7</u>					<u>18.0</u>			<u>17.5</u>
<u>Detail for Division:</u>													
	Labor	125.0			90.0					17.5			17.5
	Contractual Services	3.2			2.7				0.5				
	Commodities	1.1			1.1								
	Other	12.9			12.9								
	Capital Outlay												
	Division Total	<u>142.2</u>			<u>106.7</u>					<u>18.0</u>			<u>17.5</u>
<b>Engineering Services</b>													
3123	Traffic Sig. Maintenance	601.8	Gas Tax/St. Lighting		358.7		243.1						
3205	Traffic Engineering	331.0	Gas Tax		331.0								
3206	Red Lt. Safety Program	579.0	Red Lite Enf Prog		579.0								
3210	Street Lighting	1,369.8	St. Lighting		331.8		1,038.0						
3220	Dedicated Fac./Water	67.3	Water					67.3					
3230	Dedicated Fac./Sewer	59.6	Sewer									59.6	
3240	Capital Imprvmt Plan	231.4	Sewer/Refuse		70.5							106.9	54.0
3241	Special Projects	138.4			138.4								
3242	Operation Engineering	111.3			111.3								
3247	Home Imp./Developmt	499.6			499.6								
	Division Total	<u>3,989.2</u>			<u>2,420.3</u>		<u>1,281.1</u>		<u>67.3</u>			<u>166.5</u>	<u>54.0</u>
<u>Detail for Division:</u>													
	Labor	1,561.1			1,075.2		198.1		67.3			166.5	54.0
	Contractual Services	2,112.4			1,132.3		980.1						
	Commodities	73.0			70.5		2.5						
	Other	237.3			136.9		100.4						
	Capital Outlay	5.4			5.4								
	Division Total	<u>3,989.2</u>			<u>2,420.3</u>		<u>1,281.1</u>		<u>67.3</u>			<u>166.5</u>	<u>54.0</u>
<b>Water Services</b>													
3700	Water Operations	5,692.1	Water					5,692.1					
3710	Water Production	14,469.3	Water					14,469.3					
3780	Water LTD, Depr., O/H	8,534.1	Water					8,534.1					
	Division Total	<u>28,695.5</u>						<u>28,695.5</u>					
<u>Detail for Division:</u>													
	Labor	3,201.4						3,201.4					
	Contractual Services	342.8						342.8					
	Commodities	15,121.0						15,121.0					
	Other	9,941.8						9,941.8					
	Capital Outlay	88.5						88.5					
	Division Total	<u>28,695.5</u>						<u>28,695.5</u>					

## PUBLIC WORKS

		Total	Basic	Grant	Special	Water	Successor	Cable	Housing	Sewer	Refuse
		14-15	Services	Services	Assessment	Services	Agency	Services	Services	Services	Services
Funding Source			14-15	14-15	14-15	14-15	14-15	14-15	14-15	14-15	14-15
<b>Public Works - Administration</b>											
3000	Public Works Gen.Admin	343.3	Water/St.Ltg/Sewer/ Refuse	149.7		29.1		60.2		17.6	86.7
Division Total		<u>343.3</u>		<u>149.7</u>		<u>29.1</u>		<u>60.2</u>		<u>17.6</u>	<u>86.7</u>
<u>Detail for Division:</u>											
	Labor	242.2		57.7		29.1		54.7		14.0	86.7
	Contractual Services	21.3		12.2				5.5		3.6	
	Commodities	7.3		7.3							
	Other	72.5		72.5							
	Capital Outlay										
Division Total		<u>343.3</u>		<u>149.7</u>		<u>29.1</u>		<u>60.2</u>		<u>17.6</u>	<u>86.7</u>
<b>Street Maintenance</b>											
3110	Street M/S/P	70.4	Gas Tax	70.4							
3111	Seal Coating	478.0	Gas Tax	478.0							
3112	Asphalt Maint./Overlay	931.3	Gas Tax	931.3							
3113	Concrete Maintenance	688.7	Gas Tax	688.7							
3114	Drainage/Misc. Maint.	330.8	Water			330.8					
3115	Graffiti Removal	366.2	Gas Tax	366.2							
3116	R/W & Street Cleaning	1,105.6	Gas Tax	1,105.6							
3117	Spill Cleanup	107.9	Gas Tax	107.9							
3118	Tree Maintenance	1,221.7	Gas Tax	1,221.7							
3120	Traffic Maint. M/S/P	19.5	Gas Tax	19.5							
3121	Traffic Sign Maintenance	217.8	Gas Tax	217.8							
3122	Traffic Painting	153.0	Gas Tax	153.0							
Division Total		<u>5,690.9</u>		<u>5,360.1</u>				<u>330.8</u>			
<u>Detail for Division:</u>											
	Labor	2,673.3		2,432.1				241.2			
	Contractual Services	1,487.5		1,452.0				35.5			
	Commodities	398.3		396.9				1.4			
	Other	1,131.8		1,079.1				52.7			
	Capital Outlay										
<b>Building Maintenance</b>											
3130	HVAC	209.8		209.8							
3131	Energy Retrofit	236.5		236.5							
3300	Facility Maint. M/S/P	73.3		73.3							
3310	Custodial Services	1,158.5		1,158.5							
3320	Building Maint.& Repair	2,033.9		2,033.9							
Division Total		<u>3,712.0</u>		<u>3,712.0</u>							
<u>Detail for Division:</u>											
	Labor	2,142.1		2,142.1							
	Contractual Services	989.1		989.1							
	Commodities	206.1		206.1							
	Other	374.7		374.7							
	Capital Outlay										
Division Total		<u>3,712.0</u>		<u>3,712.0</u>							



## PUBLIC WORKS

		Total		Basic	Grant	Special	Water	Successor	Cable	Housing	Sewer	Refuse
		14-15	Funding Source	Services	Services	Assessment	Services	Agency	Services	Services	Services	Services
		14-15		14-15	14-15	14-15	14-15	14-15	14-15	14-15	14-15	14-15
<b>Parks Maintenance</b>												
2509	Parking District	4.1	Parking Dist. Maint.			4.1						
2510	Main St. Assmt. District	37.8	Main St. Assmt. Dist.			37.8						
3500	Parks/Greenbelt M/S/P	44.1		44.1								
3510	Grounds Maintenance	1,475.1	Water	1,257.5			217.6					
3530	Parks Maintenance	700.0	Pk. Maint. Assmt. Dist.		700.0							
3540	R/W Landscape M/S/P	50.8		50.8								
3541	Median Maintenance	689.2		689.2								
3550	Willowick Golf Course	72.9	Golf Course	72.9								
	Division Total	<u>3,074.0</u>		<u>2,114.5</u>		<u>741.9</u>	<u>217.6</u>					
<u>Detail for Division:</u>												
	Labor	1,769.2		1,191.9		428.3	149.0					
	Contractual Services	693.6		490.4		158.8	44.4					
	Commodities	173.3		121.0		32.3	20.0					
	Other	437.9		311.2		122.5	4.2					
	Capital Outlay											
	Division Total	<u>3,074.0</u>		<u>2,114.5</u>		<u>741.9</u>	<u>217.6</u>					
<b>Environmental Compliance</b>												
3010	Environmental Mgmt	396.2	Water/Sewer/Refuse	51.0			41.4				257.5	46.3
3043	NPDES Program	700.9	Water	364.6			336.3					
	Division Total	<u>1,097.1</u>		<u>415.6</u>			<u>377.7</u>				<u>257.5</u>	<u>46.3</u>
<u>Detail for Division:</u>												
	Labor	404.1		147.1			62.3				149.3	45.4
	Contractual Services	590.5		203.0			314.5				73.0	
	Commodities	86.2		60.5							25.7	
	Other	16.3		5.0			0.9				9.5	0.9
	Capital Outlay											
	Division Total	<u>1,097.1</u>		<u>415.6</u>			<u>377.7</u>				<u>257.5</u>	<u>46.3</u>
<b>Sewer</b>												
3800	Sewer Oper.	6,946.0	Sewer Operations								6,946.0	
3810	Sewer Inspect	254.4	Sewer Operations								254.4	
	Division Total	<u>7,200.4</u>									<u>7,200.4</u>	
<u>Detail for Division:</u>												
	Labor	2,058.7									2,058.7	
	Contractual Services	1,050.0									1,050.0	
	Commodities	218.9									218.9	
	Other	3,845.3									3,845.3	
	Capital Outlay	27.5									27.5	
	Division Total	<u>7,200.4</u>									<u>7,200.4</u>	

## PUBLIC WORKS

	Total 14-15	Funding Source	Basic Services 14-15	Grant Services 14-15	Special Assessment Services 14-15	Water Services 14-15	Successor Agency 14-15	Cable Services 14-15	Housing Services 14-15	Sewer Services 14-15	Refuse Services 14-15
<b>Solid Waste</b>											
3900 Refuse Services	2,295.2	Refuse									2,295.2
3950 Waste Mgmt. Recycling	51.4	Refuse									51.4
Division Total	2,346.6										2,346.6
<u>Detail for Division:</u>											
Labor	23.2										23.2
Contractual Services	1,640.6										1,640.6
Commodities	1.8										1.8
Other	681.0										681.0
Capital Outlay											
Division Total	2,346.6										2,346.6
<b>Recycling</b>											
3953 Bev Recycling Grant	44.7	CA Dept Conserv		44.7							
3985 OPP FY 13/14	49.3	Used Oil		49.3							
Division Total	94.0			94.0							
<u>Detail for Division:</u>											
Labor											
Contractual Services	94.0			94.0							
Commodities											
Other											
Capital Outlay											
Division Total	94.0			94.0							
<b>TOTAL FOR DEPARTMENT:</b>											
LABOR	14,200.3		7,136.1		655.5	3,793.4				2,406.0	209.3
CONTRACTUAL SERVICES	9,025.0		4,281.7	94.0	1,138.9	743.2				1,126.6	1,640.6
COMMODITIES	16,287.0		863.4		34.8	15,142.4				244.6	1.8
OTHER	16,751.5		1,992.3		222.9	9,999.6				3,854.8	681.9
CAPITAL OUTLAY	121.4		5.4			88.5				27.5	
TOTAL DEPARTMENT	56,385.2		14,278.9	94.0	2,052.1	29,767.1				7,659.5	2,533.6
<b>AUTHORIZED POSITIONS FOR DEPARTMENT:</b>											
Public Works Director	1		Construction Inspector		3		Sr. Park Maintenance Worker			7	
City Engineer	1		Custodial Supervisor		1		Sr. Sewer Maintenance Worker			3	
Water Services Manager	1		Senior Engineering Technician		2		Sr. Street Maintenance Worker			8	
Senior Civil Engineer	1		Senior Water Production Oper.		5		Principal Office Asst.			4	
Traffic Engineer	1		Public Works Foreman		6		Sewer Maintenance Worker			7	
Division Manager	2		Senior Environ. Serv. Spec.		2		Street Maintenance Worker			7	
Environmental Services Manager	1		Senior Administrative Aide		1		Water Service Worker			13	
Project Engineer	2		Water Quality Technician		3		Park Maintenance Worker			7	
Associate Engineer	7		Fire Apparatus Mechanic		1		Small Engine Mechanic			1	
Sr. Project Planner	1		Senior Water Service Worker		5		Equipment Service Worker			1	
Principal Administrative Analyst	1		Department Secretary		1		Custodian			2	
Public Works Supervisor	9		Traffic Signal Electrician		1						
Assistant Engineer	1		Water Production Operator		4						
Principal Engineering Tech.	1		Equipment Mechanic		6					150	
Senior Administrative Analyst	2		Heavy Equipment Operator		3						
Senior Program Specialist	2		Permit Technician		1						
Senior Traffic Signal Electrician	1		Maintenance Repair Worker		6						
Water Production Electrician	1		Water Customer Serv. Worker		3						

## CITY ATTORNEY'S OFFICE

City Attorney services are provided through contract with the law firm of  
Woodruff, Spradlin & Smart.

## CITY ATTORNEY

	Total 14-15	Funding Source	Basic Services 14-15	Grant Services 14-15	Special Assessment Services 14-15	Water Services 14-15	Successor Agency 14-15	Cable Services 14-15	Housing Services 14-15	Sewer Services 14-15	Refuse Services 14-15
<b><u>DIVISIONS</u></b>											
<b>City Attorney</b>											
5510 Legal Services	770.5	Land Sale Proceeds	770.5								
5520 Special Legal Project	<u>24.0</u>		<u>24.0</u>								
Division Total	<u>794.5</u>		<u>794.5</u>								
<u>Detail for Division:</u>											
Labor											
Contractual Services	777.8		777.8								
Commodities	7.1		7.1								
Other	9.6		9.6								
Capital Outlay											
Division Total	<u>794.5</u>		<u>794.5</u>								
<b><u>TOTAL FOR DEPARTMENT:</u></b>											
LABOR											
CONTRACTUAL SERVICES	777.8		777.8								
COMMODITIES	7.1		7.1								
OTHER	9.6		9.6								
CAPITAL OUTLAY											
TOTAL DEPARTMENT	<u><u>794.5</u></u>		<u><u>794.5</u></u>								

# Special Budgets



FY 2014-15

SPECIAL ASSESSMENTS (\$000)

	Street Lighting	Parking District (Acq. & Maint.) <sup>②</sup>	Main St.	G.G. Tourism Improvement District	Park Maintenance	Total Special Assessment
<u>FUNDS AVAILABLE</u>						
Beginning Balance	\$ 0.0	\$ 128.0	\$ 36.4	\$ 0.0	\$ 0.0	\$ 164.4
FY 14-15 Assessments	1,327.7	0.0	27.2	2,915.0	700.0	4,969.9
Transfer To TID Street Projects	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>(90.0)</u>	<u>0.0</u>	<u>(90.0)</u>
Total Funds Available	1,327.7	128.0	63.6	2,825.0	700.0	5,044.3
<u>EXPENSES</u>						
Operations & Maintenance	1,327.7 <sup>①</sup>	4.1	37.8	2,825.0	700.0 <sup>③</sup>	4,894.6
Capital Improvements	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total Expenses	1,327.7	4.1	37.8	2,825.0	700.0	4,894.6
FUND BALANCE RESERVE	<u>\$ 0.0</u>	<u>\$ 123.9</u>	<u>\$ 25.8</u>	<u>\$ 0.0</u>	<u>\$ 0.0</u>	<u>\$ 149.7</u>

① Expenditures are short \$332 for St. Lighting which is being subsidized by the General Fund.

② Parking District has no new revenue. Expenditures will terminate when the balance is exhausted.

③ Expenditures are short \$784 for Park Maintenance which is being subsidized by the General Fund.

COMPARISON FY 2013-14 WITH FY 2014-15  
COMMUNITY DEVELOPMENT BLOCK GRANT BUDGET (\$000)

<u>CDBG Categories</u>	<u>FY 13-14</u>	<u>FY 14-15</u>	<u>Change</u>	<u>% Change</u>
<u>ENTITLEMENT</u>				
Administration/Planning	\$ 357.9	\$ 359.7	\$ 1.8	0.5%
Building Abatement	223.0	139.6	(83.4)	(37.4%)
Code Enforcement	176.2	0.0	(176.2)	(100.0%)
Fair Housing Services	34.9	34.9	0.0	0.0%
Sr. Hm. Imp. Grant Program	19.5	28.5	9.0	46.2%
Sr. Meals & Services	21.0	20.0	(1.0)	(4.8%)
Section 108 Repayment	857.9	1,114.4	256.5	29.9%
Senior Citizens Center	163.7	163.1	(0.6)	(0.4%)
Focus Neighborhood Unit	<u>109.9</u>	<u>112.9</u>	<u>3.0</u>	<u>2.7%</u>
 TOTAL	 \$ 1,964.0	 \$ 1,973.1	 \$ 9.1	 0.5%



# Water Supply Budget



## GARDEN GROVE WATER SYSTEM HISTORY

The City of Garden Grove established a municipal water department in 1958 and soon became the primary water retailer within City boundaries. It operated with three sub-systems, the "District System", the "Dyke System" and the "City-Owned System", cumulatively serving 29,000 customers.

The oldest and smallest portion, the "District System", was acquired from the County of Orange in 1960, serving 6,600 accounts. The "City-Owned System", made up of about 10,400 accounts, primarily consisted of facilities donated by subdividers. The "Dyke System", the largest component, had about 12,050 service connections. It was originally built and constructed by the Dyke Water Company, then sold to the City in 1965 to consolidate the various systems in the City of Garden Grove and provide an adequate, reliable water supply.

Today the Utilities Division is part of the Public Works Department and is responsible for maintaining wells, reservoirs, and imported water connections. It also provides ongoing maintenance and repair to the water delivery system.

With a population of over 173,000, the water demand is almost 10 billion gallons per year. Garden Grove has 13 active wells with a pumping capacity of over 35,000 gallons per minute strategically located throughout the City. Its reservoirs have a total storage capacity of 53 million gallons, which is enough emergency storage for 2.8 days. Four import water connections provide the City with a total import capacity of 22,440 gallons per minute.

One of the most important jobs of the water supplier is to make sure that the water received is the safest and most healthful water possible. To accomplish this goal requires that we recognize the importance of the highest water quality standards, the presence of a comprehensive testing and monitoring program based on these standards, and the vigorous elimination of any nonconforming situations. In Garden Grove, all these elements of quality control receive the highest attention.

Although Garden Grove obtains approximately two-thirds of its water supply from groundwater storage, the import water supply plays an important role in fulfilling the needs of the City's residents and businesses.

Imported water is delivered to Orange County by way of the Colorado River Aqueduct and from Northern California's State Water Project, which are wonderful solutions to the problem of supplying water to the semi-arid region of Southern California. However, they cannot supply all of our water needs during serious drought periods and recent environmental decisions have further limited flow from the State Water Project. Because we are susceptible to droughts, the need to conserve our water has become very important during wet as well as dry years.

In July, the State Water Resource Control Board mandated a new water conservation regulation in response to the declared drought. Under the State's regulations, local agencies must implement the stage of their water conservation ordinance that includes mandatory irrigation restrictions. The City has been implementing mandatory restrictions since 2009, which has resulted in a significant reduction of water usage by the City. This was accomplished through public education, the removal of turf from City medians and replacement with drought-tolerant plants, offering residential and commercial water conservation rebates, and continuing our leak detection and prevention program. The City also participates in various Basin Management Programs, which allows replenishment of the water basin, thus conserving water.

## GARDEN GROVE WATER SYSTEM HISTORY (Cont.)

The first tranche of the bond money used to fund the design and construction of additions and improvements to the City's municipal water system during the years 2010 through 2013 have been exhausted. The second tranche will be implemented in future fiscal years. Bond projects included completion of several smaller fire flow deficiency projects as well as the second rated water main replacement, the replacement of natural gas engines at the West Garden Grove Booster Pump Station, and continuation of replacement of defective components of the water system. In addition, the construction of a new water transmission main from the east to west part of the City has been completed. A new well has also been completed at the Lampson Booster Pump Station.

CITY OF GARDEN GROVE  
WATER SUPPLY PROGRAM

BUSINESS PRINCIPLES

1. Satisfy Bond Covenant conditions under which outstanding water revenue bonds were issued.
2. Enterprise fund should break even, not generate a deficit.
3. In order to operate efficiently, a two (2) month cash flow is required, as well as maintenance of \$500,000 in reserves for contingencies.
4. Preserve replacement sinking fund. Ideal amount of fund should approach 5% of system value.
5. Maintain system and facilities up to industry standards by adequately funding new Capital Improvement Programs.
6. Continue design and construction of priority capital projects conforming to the annual budget.

ISSUES

A. Federal and State Issues

1. New and stricter water quality mandates.
2. New and stricter requirements for NPDES permit.
3. New and stricter discharge requirements.
4. New and stricter AQMD requirements.
5. Comply with all state and federal water quality standards.
6. Continue to implement new State-mandated certification requirements.
7. Continue monitoring for unregulated contaminants as required by the EPA.
8. Comply with new AQMD regulations on ten natural gas engines.

B. Local Issues

1. Continue to improve the infrastructure of the distribution system.
2. Implement an energy conservation program for water production.
3. Continue programs to meet the California Urban Water Conservation Council's Best Management Practices.
4. Continue to improve the Geographic Information System (GIS) for water systems.

**WATER SERVICES BUDGET**

FY 2013-14 - 2015-16

(\$000)

<b><u>FUNDS AVAILABLE</u></b>	2013-14 Adopted Budget	FY 13-14 Projected Year End	FY 14-15 Adopted Budget	FY 15-16 Forecast
BEGINNING BALANCE	\$ 7,152.2	\$ 5,914.4	\$ 4,362.5	\$ 6,245.6
BOND PROCEEDS (annual allocation)	0.0	0.0	0.0	0.0
TRANSFER FROM REPLACEMENT	0.0	0.0	0.0	0.0
REVENUES	35,788.3	32,721.9	34,831.9	35,806.9
ANNUAL COMMODITY INDEX	0.0	0.0	0.0	0.0
TRANSFER FROM RESERVES	0.0	0.0	0.0	0.0
LOAN FROM GENERAL FUND	0.0	0.0	0.0	0.0
<b>TOTAL FUNDS AVAILABLE</b>	<b>42,940.5</b>	<b>38,636.3</b>	<b>39,194.4</b>	<b>42,052.5</b>
 <b><u>OPERATION EXPENDITURES</u></b>				
<b>OPERATIONS</b>				
LABOR	4,399.9	4,399.9	4,540.3	4,633.7
CONTRACTUAL SERVICES	1,242.6	1,242.6	1,268.3	1,338.6
COMMODITIES	814.1	814.1	847.9	926.7
VEHICLE / EQUIPMENT RENTALS	902.4	902.4	940.3	823.8
INSURANCE	263.3	263.3	263.3	308.9
ADMIN SUPPORT COSTS	1,957.2	1,957.2	1,952.4	2,265.3
PURCHASED WATER	14,270.6	12,275.4	14,469.3	16,189.5
LONG TERM DEBT	2,674.9	2,674.9	2,672.0	2,671.9
RESERVE DRAWDOWN PAYBACK	0.0	0.0	0.0	0.0
DEPRECIATION (REPLACEMENT)	2,127.3	2,127.3	2,304.8	2,415.4
STREET REPAIR CHARGE	1,550.0	1,550.0	1,550.0	1,550.0
CAPITAL EQUIPMENT	15.0	15.0	88.5	0.0
REPLACEMENT SINKING FUND	0.0	0.0	0.0	0.0
RATE STABILIZATION FUND	0.0	0.0	0.0	0.0
<b>TOTAL OPERATION EXPENDITURES</b>	<b>30,217.3</b>	<b>28,222.1</b>	<b>30,897.1</b>	<b>33,123.9</b>
 PROJECTED AMOUNT UNDER SPENT	 0.0	 0.0	 0.0	 0.0
<b>NET OPERATION EXPENDITURES</b>	<b>30,217.3</b>	<b>28,222.1</b>	<b>30,897.1</b>	<b>33,123.9</b>
 <b><u>WATER CAPITAL EXPENDITURES</u></b>				
REPLACE COMMERCIAL WATER METERS	51.7	51.7	51.7 ①	N/A
WATER MAINS	6,000.0	6,000.0	2,000.0	2,000.0
PRODUCTION CAPITAL	0.0	0.0	0.0	0.0
<b>TOTAL CAPITAL EXPENDITURES</b>	<b>6,000.0</b>	<b>6,000.0</b>	<b>2,000.0</b>	<b>2,000.0</b>
 FUNDS AVAILABLE	 42,940.5	 38,636.3	 39,194.4	 42,052.5
WATER EXPENDITURES	36,269.0	34,273.8	32,948.8	35,123.9
<b>ENDING BALANCE</b>	<b>\$ 6,671.5</b>	<b>\$ 4,362.5</b>	<b>\$ 6,245.6 ②</b>	<b>\$ 6,928.7 ②</b>

① Final year replacing Commercial Water Meters.

② Use of Balance will be determined when the Capital Improvement Plan (i.e. structural/ infrastructure deficiencies) has been updated.

WATER CAPITAL PROJECTS

FIVE YEAR PLAN  
(\$000)

<u>PROJECTS</u>	<u>13-14</u>	<u>14-15</u>	<u>15-16</u>	<u>16-17</u>	<u>17-18</u>
1. WATER MAINS	\$ 6,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000
2. PRODUCTION CAPITAL	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL	\$ 6,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000

CAPITAL IMPROVEMENTS - PUBLIC WORKS  
WATER

FY 2014-15

CURRENT ESTIMATED COSTS

PROJECTS	NEW CAPITAL	REPLACEMENT
Water Services	\$ 0	\$ 471,297
Water Meter	0	1,178,242
Fire Hydrants	0	329,907
Main Valve	0	377,038
Water Main Improvements	2,000,000	0
Production Projects	0	0
	\$ 2,000,000	\$ 2,356,484



WATER SERVICES REPLACEMENT PROGRAM

FIVE YEAR PLAN

(\$000)

BEGINNING BALANCE	\$ 0
REVENUE	52
DEPRECIATION	<u>2,304</u>
	\$2,356
TRANSFER TO CAPITAL	2,304
LESS REPLACEMENT COSTS	<u>(2,356)</u>
ENDING BALANCE	\$2,304

<u>PROJECTS</u>	<u>13-14</u>	<u>14-15</u>	<u>15-16</u>	<u>16-17</u>	<u>17-18</u>
1. WATER SERVICE	\$ 436	471	483	495	508
2. WATER METER	1,089	1,178	1,208	1,238	1,269
3. FIRE HYDRANT	305	330	338	347	355
4. MAIN VALVE	349	377	386	396	406
5. PRODUCTION	0	0	0	0	0
6. WATER MAIN	0	0	0	0	0
7. NATURAL GAS ENGINE	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL	<u>\$2,179</u>	<u>\$2,356</u>	<u>\$2,415</u>	<u>\$2,476</u>	<u>\$2,538</u>

WATER REPLACEMENT PROJECTS

1. Replace deficient water service lines.
2. Replace small and large deficient meters.
3. Replace deficient fire hydrants.
4. Replace non-repairable main line gate valves.
5. Replace production equipment as needed.
6. Replace water mains as needed.
7. Replace natural gas engines as needed.

## WATER COST FACTOR

(PER ACRE FOOT)

	<u>13-14</u>	<u>14-15</u>	<u>15-16</u>	<u>16-17</u>	<u>17-18</u>
IMPORT WATER COST	\$ 893.3	\$ 923.5	\$ 969.7	\$ 1,018.2	\$ 1,069.1
POWER COSTS	\$ 49.0	\$ 51.0	\$ 52.0	\$ 54.0	\$ 56.0
REPLENISHMENT ASSESSMENT (GROUNDWATER)	\$ 276.0	\$ 294.0	\$ 309.0	\$ 324.0	\$ 340.0
EQUITY ASSESSMENT (OVER PUMPING COSTS)	\$ 618.0	\$ 614.0	\$ 645.0	\$ 677.0	\$ 711.0
BASIN PRODUCTION PERCENTAGE	70%	72%	68%	68%	68%

# Successor Agency



CITY OF GARDEN GROVE AS SUCCESSOR AGENCY TO THE GARDEN GROVE  
AGENCY FOR COMMUNITY DEVELOPMENT

DESCRIPTION AND OBJECTIVES

PROGRAM DESCRIPTION

The purpose of the City of Garden Grove as Successor Agency to the Garden Grove Agency for Community Development is to wind down the affairs of the former Agency for Community Development pursuant to the Dissolution Act while completing the implementation of certain disposition and development agreements as enforceable obligations.

FISCAL YEAR 2014-15  
MAJOR PROGRAM OBJECTIVES

SUCCESSOR AGENCY

1. Continue the wind-down of the former Agency for Community Development and administration of the Successor Agency.
2. Continue to implement the Disposition and Development Agreement with McWhinney (Garden Grove, MXD LLC) for a waterpark hotel located on the west side of Harbor Boulevard, north of Garden Grove Boulevard.
3. Continue to implement the Disposition and Development Agreement with Kam Sang Company (New Age Brookhurst, LLC) for a medium/high density commercial and residential mixed-use project for the Brookhurst Triangle, located at the northwest corner of Brookhurst Street and Garden Grove Boulevard.
4. Continue to implement the Disposition and Development Agreement with Kam Sang Company (New Age Garden Grove, LLC) for a second hotel located adjacent to the Sheraton Hotel on the west side of Harbor Boulevard.

THE CITY OF GARDEN GROVE AS SUCCESSOR AGENCY  
 TO THE GARDEN GROVE AGENCY FOR COMMUNITY DEVELOPMENT  
 FISCAL YEAR 2014-15 ADOPTED BUDGET ANALYSIS (\$000)

	Total Adopted Budget
<hr/>	
<u>Funds Available:</u>	
Reserves and Ending Balances	\$ 0.0
Operating Revenues	<u>27,105.0</u>
Total Funds Available	\$ 27,105.0
<u>Less: Operating Expenditures:</u>	
Administrative Allowance (Schedule 1)	(640.9)
Recognized Obligation Payments (Schedule 2)	<u>(26,464.1)</u>
Total Expenditures	\$ (27,105.0)
Net Amount Available	<u><u>\$ 0.0</u></u>

SCHEDULE 1  
 ANALYSIS OF SUCCESSOR AGENCY  
 ADOPTED ADMINISTRATIVE ALLOWANCE PACKAGES (\$000)  
 FISCAL YEAR 2014-15

Package No.	Description	Adopted Budget
	ADMINISTRATIVE ALLOWANCE	
1020	General Accounting	\$ 69.2
1021	Financial Planning	81.4
2500	SRDA Administration	<u>490.3</u>
	TOTAL ADMINISTRATIVE ALLOWANCE	<u>\$ 640.9</u>

SCHEDULE 2  
ANALYSIS OF SUCCESSOR AGENCY  
ADOPTED RECOGNIZED OBLIGATION PAYMENT SCHEDULE (ROPS) (\$000)  
FISCAL YEAR 2014-15

Package No.	Description	Adopted Budget
	ROPS	
2502	Agency Debt Service	\$ 9,095.5
2503	Agency Real Prop.	250.0
2512	GG Center Bldg. Lease	660.0
2513	Coastline Bldg. Lease	320.7
2521	OfficeMax Rebate	600.0
2522	Residence Inn Rebate	1,300.0
2523	Hyatt Rebate	2,250.0
2525	Hyundai Rebate	190.0
2526	Katella Cottages	60.0
2527	Augustine LTD	88.3
2531	Sheraton Rebate	200.0
2554	Waterpark Hotel DDA	4,278.3
2557	Sycamore Walk DDA	23.0
2562	Brookhurst Triangle DDA	7,128.3
9513	Depreciation	<u>20.0</u>
	TOTAL ROPS	<u><u>\$ 26,464.1</u></u>



# Housing Authority



HOUSING AUTHORITY  
DESCRIPTION AND OBJECTIVES

PROGRAM DESCRIPTION

The Garden Grove Housing Authority provides rental subsidies for eligible low-income tenants. The Section 8 Rental Assistance Program is funded by federal grants through the Department of Housing and Urban Development. Qualified families are issued a voucher, which can be used in a privately owned rental unit, provided the unit meets Housing Quality Standards for health and safety. The rental subsidy is based on the tenant's income and family size. The Authority also administers a Family Self-Sufficiency Program, which assists housing participants to achieve economic self-sufficiency through education, training and employment.

FISCAL YEAR 2014-15  
PROGRAM OBJECTIVES

1. Provide monthly rental subsidies for 2,337 low-income families.
2. Conduct approximately 4,000 initial and annual inspections to ensure subsidized units are meeting the Housing Quality Standards and the Building and Safety Codes.
3. Provide outreach activities to tenants, landlords and other support agencies.
4. Continue to implement the Family Self-Sufficiency Program to help housing clients towards economic self-sufficiency.
5. Provide rental assistance to approximately 60 families through the Tenant Based Rental Assistance Program (TBRA), using HOME.

HOUSING AUTHORITY

FY 2014-15

ADOPTED BUDGET

<u>Program Descriptions</u>	<u>Amount</u>
City Administration	\$ 290,142
Property Management	90,000
Vouchers Program	31,485,177
Family Self-Sufficiency Program	<u>110,566</u>
TOTAL	<u><u>\$ 31,975,885</u></u>

HOUSING AUTHORITY ADOPTED BUDGET  
FY 2014-15

Housing Assistance Grant	14-15 Adopted Budget	Funding Source
Activity:		
Council/Commission		
0010    City Council	\$    3,035	Housing Authority
City Management		
0021    Operations	6,106	Housing Authority
Support Services		
0053    Reprographics	500	Housing Authority
Fiscal Services		
1020    General Accounting	51,674	Housing Authority
1021    Financial Planning	<u>12,300</u>	Housing Authority
Subtotal	63,974	
Community Development Operations		
2000    Community Dev. Management	216,527	Housing Authority
Housing Authority		
2535    Civic Center Property Mgmt.	90,000	Housing Authority - Civic Center Properties
4102    Housing Administration	2,776,779	Housing Authority
4103    Family Self-Sufficiency	110,566	Housing Authority
4104    Housing - Vouchers/HAP	25,108,398	Housing Authority
4107    Housing - HAP Portability	<u>3,600,000</u>	Housing Authority
Subtotal	31,595,743	
Total Program	<u>\$ 31,975,885</u>	

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# Sanitary District





## GARDEN GROVE SANITARY DISTRICT

Formed in 1924, the Garden Grove Sanitary District began providing sewer services to an unincorporated area of the County commonly known as Garden Grove. Like the rest of western Orange County, the Garden Grove area underwent a transition from rural agricultural land use to an urban environment of predominantly single-family homes and neighborhood commercial centers during the 1950s and 1960s. The Sanitary District played a significant role in the dramatic development of the region, providing vital sanitary services, in this case before the City incorporated.

In 1993, the City began the process to consolidate sanitation services in the community from two special districts--the Garden Grove Sanitary District and the Midway City Sanitary District--into one provider, the City of Garden Grove. In May of 1997, the City officially consolidated its sewer maintenance, refuse collection, and recycling efforts under one organization--the Garden Grove Sanitary District, whose borders were reorganized to be more contiguous with the City limits. The Garden Grove City Council acts as the Board of Directors of the Garden Grove Sanitary District, a subsidiary district of the City of Garden Grove.

Today, the Garden Grove Sanitary District provides sewer maintenance and contracts for refuse collection services with Republic Waste Services of Southern California, LLC (formerly Taormina Industries). With the assistance of its contractor, the Garden Grove Sanitary District developed and implemented a solid waste diversion plan to meet State diversion goals (AB 939) for the year 2000 and beyond. The plan features three bin curbside recycling for residential customers, which involves customer separation of green waste, recyclables, and refuse. Traditional trash service is provided to commercial accounts, utilizing large bins with commingled trash, and off-site separation of recyclables at a Material Recovery Facility (MRF).

In 2002, the Santa Ana Regional Water Quality Control Board adopted stringent, new environmental regulations for sewer collection systems known as Waste Discharge Requirements (WDR). The WDR specifically prohibits the discharge of sewage to any natural or man-made water stream or any storm water drainage system, requires the monitoring and reporting of any sanitary sewer overflows, and requires each sewer agency to develop a written sewer system management plan (SSMP) to meet the requirements of the Regional Board. Additionally, the Order required the District to perform a capacity evaluation and condition assessment of its sewer system by July 30, 2005 and September 30, 2005 respectively. This was accomplished as required. However, the assessment identified over \$54 million in capacity and condition deficiencies to the District's structural facilities, which was beyond the District's financial capabilities at that time. As a result, the Garden Grove Sanitary District Board adopted rates for all residential and non-residential customers on September 13, 2005. In February 2012, the Garden Grove Sanitary District Board approved annual inflation rates, based on the Engineering News Record, for a period of five years.

The rates are being used to implement a \$54 million Capital Improvement Program funded by a combination of increased revenue and bond financing. The first tranche of the bond money (\$21.8 million) used for projects completed in the years 2006 and 2007 have been exhausted. The second tranche of approximately \$26.2 million will be implemented in future fiscal years.

## GARDEN GROVE SANITARY DISTRICT

### BUSINESS PRINCIPLES

1. Enterprise fund should break even, not operate in a deficit.
2. In order to operate efficiently, a two month cash flow is required, as well as maintenance of \$500,000 in reserves for contingencies.
3. Establish uniform service throughout the district.
4. Develop a replacement sinking fund. Ideal amount of fund should approach 5% of system value.
5. Improve system and facilities up to industry standards by adequately funding new Capital Improvement Programs.
6. Satisfy Debt Covenant conditions under which outstanding Sanitary District debt was issued.
7. Implement the 10-year financial plan.

### ISSUES

- A. Federal and State Issues
  1. New and stricter Sanitary Sewer Overflow requirements.
- B. Local Issues
  1. Comply with all State and Federal sanitary sewer requirements.
  2. Implement fat, oil and grease control program.
  3. Comply with all components of the Waste Discharge Requirements.

GARDEN GROVE SANITARY DISTRICT  
SEWER BUDGET  
FY 2013-14 - 2015-16  
(\$000)

	2013-14 Adopted Budget	FY 13-14 Projected Year End	FY 14-15 Adopted Budget	FY 15-16 Forecast
<u>FUNDS AVAILABLE</u>				
BEGINNING BALANCE	\$ 1,048.1	\$ 1,777.5	\$ 1,512.3	\$ 1,060.5
BOND PROCEEDS (Annual Allocation)	0.0	0.0	0.0	0.0
REVENUES	11,058.0	9,959.7	11,152.0	11,583.0
RATE ADJUSTMENT	0.0	0.0	0.0	0.0
FUNDS AVAILABLE	<u>12,106.1</u>	<u>11,737.2</u>	<u>12,664.3</u>	<u>12,643.5</u>
<u>OPERATION EXPENDITURES</u>				
OPERATIONS				
LABOR	2,754.3	2,754.3	2,816.2	2,929.0
CONTRACTUAL SERVICES	1,168.0	1,168.0	1,211.8	1,289.0
COMMODITIES	245.9	245.9	247.6	258.0
VEHICLE / EQUIPMENT RENTALS	266.4	266.4	284.0	295.0
INSURANCE	41.7	41.7	41.7	43.0
ADMIN SUPPORT COSTS	558.2	558.2	536.5	558.0
BOND ISSUANCE COSTS	0.0	0.0	0.0	0.0
DEBT SERVICE	1,463.5	1,463.5	1,463.0	1,467.0
CAPITAL EQUIPMENT	0.0	0.0	27.5	0.0
LATERAL LOAN PROGRAM	0.0	0.0	0.0	0.0
OPERATING RESERVE	0.0	0.0	0.0	0.0
SEWER SYSTEM CONTINGENCY RESERVE	0.0	0.0	0.0	0.0
TOTAL OPERATION EXPENDITURES	<u>6,498.0</u>	<u>6,498.0</u>	<u>6,628.3</u>	<u>6,839.0</u>
<u>SEWER CAPITAL</u>				
CAPITAL REPLACEMENT	1,559.8	1,559.8	1,475.5	1,534.6
NEW CAPITAL IMPROVEMENTS	2,167.1	2,167.1	3,500.0	3,000.0
CAPITAL EXPENDITURES	<u>3,726.9</u>	<u>3,726.9</u>	<u>4,975.5</u>	<u>4,534.6</u>
TOTAL EXPENDITURES	10,224.9	10,224.9	11,603.8	11,373.6
FUNDS AVAILABLE	12,106.1	11,737.2	12,664.3	12,643.5
EXPENDITURES	<u>10,224.9</u>	<u>10,224.9</u>	<u>11,603.8</u>	<u>11,373.6</u>
ENDING BALANCE	<u>\$ 1,881.2</u>	<u>\$ 1,512.3</u>	<u>\$ 1,060.5</u>	<u>\$ 1,269.9</u>

CAPITAL IMPROVEMENTS - PUBLIC WORKS  
SEWER

FY 2014-15

DESCRIPTION	CURRENT ESTIMATED COSTS	
	NEW CAPITAL	REPLACEMENT
Sewer Main Improvements	3,500,000	1,475,539
TOTAL	<u>\$ 3,500,000</u>	<u>\$ 1,475,539</u>

SEWER CAPITAL PROJECTS

FIVE YEAR PLAN

(\$000)

<u>PROJECTS</u>	<u>13-14</u>	<u>14-15</u>	<u>15-16</u>	<u>16-17</u>	<u>17-18</u>
1. SEWER MAINS	<u>\$ 2,167</u>	<u>\$ 3,500</u>	<u>\$ 3,000</u>	<u>\$ 2,000</u>	<u>\$ 3,000</u>
TOTAL	<u>\$ 2,167</u>	<u>\$ 3,500</u>	<u>\$ 3,000</u>	<u>\$ 2,000</u>	<u>\$ 3,000</u>

SEWER REPLACEMENT PROGRAM

FIVE YEAR PLAN

(\$000)

BEGINNING BALANCE	\$ 0
REVENUES	<u>0</u>
DEPRECIATION RESERVES - TRANSFER	<u>0</u>
DEPRECIATION - TRANSFER	<u>\$ 1,476</u>
LESS REPLACEMENT COSTS	<u>(1,476)</u>
ENDING BALANCE	<u><u>\$ 0</u></u>

<u>PROJECTS</u>	<u>13-14</u>	<u>14-15</u>	<u>15-16</u>	<u>16-17</u>	<u>17-18</u>
1. SEWER MAIN REPLACEMENT	\$ 1,360	\$ 1,276	\$ 1,335	\$ 1,396	\$ 1,460
2. MANHOLE REHABILITATION	<u>200</u>	<u>200</u>	<u>200</u>	<u>200</u>	<u>200</u>
TOTAL	<u><u>\$ 1,560</u></u>	<u><u>\$ 1,476</u></u>	<u><u>\$ 1,535</u></u>	<u><u>\$ 1,596</u></u>	<u><u>\$ 1,660</u></u>

SEWER REPLACEMENT PROJECTS

1. Replace deficient sewer mains on an as-needed basis.
2. Replace deficient manholes as needed.

GARDEN GROVE SANITARY DISTRICT  
SOLID WASTE BUDGET  
FY 2013-14 - FY 2015-16  
(\$000)

<u>FUNDS AVAILABLE</u>	<u>FY 13-14 Adopted Budget</u>	<u>FY 13-14 Projected Year End</u>	<u>FY 14-15 Adopted Budget</u>	<u>FY 15-16 Forecast</u>
BEGINNING BALANCE	\$ 90.9	\$ 90.9	\$ 70.4	\$ 80.6
REVENUES	<u>3,250.0</u>	<u>3,250.0</u>	<u>3,276.0</u> ①	<u>3,302.2</u> ①
FUNDS AVAILABLE	\$ 3,340.9	\$ 3,340.9	\$ 3,346.4	\$ 3,382.8
 <u>OPERATIONS EXPENDITURES</u>				
OPERATIONS (REFUSE)				
LABOR	\$ 486.8	\$ 486.8	\$ 466.1	\$ 469.8
CONTRACTUAL SERVICES	1,767.1	1,767.1	1,793.2 ②	1,807.5 ②
COMMODITIES	14.5	14.5	14.5	14.6
INSURANCE	13.9	13.9	13.9	13.9
STREET REPAIR CHARGE	500.0	500.0	500.0	500.0
ADMIN SUPPORT	188.2	188.2	178.1	178.1
OPERATING RESERVE	100.0	100.0	100.0	100.0
LANDFILL RESERVE	<u>200.0</u>	<u>200.0</u>	<u>200.0</u>	<u>200.0</u>
TOTAL OPERATIONS EXPENDITURES	\$ 3,270.5	\$ 3,270.5	\$ 3,265.8	\$ 3,283.9
FUNDS AVAILABLE	\$ 3,340.9	\$ 3,340.9	\$ 3,346.4	\$ 3,382.8
EXPENDITURES	<u>3,270.5</u>	<u>3,270.5</u>	<u>3,265.8</u>	<u>3,283.9</u>
ENDING BALANCE	\$ 70.4	\$ 70.4	\$ 80.6	\$ 98.9

① Refuse Service Fee to be passed thru to refuse hauler.

② Contains pass thru Refuse Service Fee to refuse hauler.

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# Cable Television



## GARDEN GROVE CABLE TELEVISION (CHANNEL 3)

Municipal video production and Internet streaming activities are commonly referred to as Public, Educational and Government Access programming or PEG Access. There are two general categories: Community Access, which consists of public, educational or entertainment programs produced by members of the community; and Government Access, which is public information, training or promotional programming produced by the City of Garden Grove.

Changes in the City's Cable Franchise Agreement with Time Warner Cable have reduced the amount of funding accruing to PEG activities. However, the amount of General Fund Cable Franchise revenue, five-percent of gross basic cable rates paid by Garden Grove subscribers, remains intact. Cable programming activities are paid out of a combination of PEG and General Fund revenue.

Cable television activities include the following:

### Community Access

- Public Access programming produced by local service clubs or community groups
- No-cost importation of other locally produced programs on cooking, art, literature and entertainment

### Government Access

- Televising City Council and Successor Agency to the Garden Grove Agency for Community Development meetings
- Producing promotional videos including annual State of the City, Garden Grove Pride and Mayor's Prayer Breakfast videos
- Producing training and recruitment videos
- Producing promotional and public information Internet content
- Producing long-form documentary programming

CABLE BUDGET  
 FY 2014-15  
 (\$000's)

	Adopted Budget FY 13-14	Adopted Budget FY 14-15
<u>FUNDS AVAILABLE</u>		
Beginning Balance	\$ 0.0	\$ 0.0
Revenue - Time Warner	105.0	98.0
Other Revenue	<u>0.0</u>	<u>0.0</u>
Total Funds Available	105.0	98.0
 <u>EXPENDITURES</u>		
G.G. Cable Programming	13.8	13.3
Community Access	<u>91.2</u>	<u>84.7</u>
Total Expenses	105.0	98.0 ①
 <u>FUND BALANCE RESERVE</u>	 <u>\$ 0.0</u>	 <u>\$ 0.0</u>

① Expenditures are short \$542 for Cable which is being subsidized by the General Fund.

# Capital Improvements



## INTRODUCTION

### 2014-15 CAPITAL IMPROVEMENTS, PROJECTS, AND FACILITIES MAINTENANCE PLANS

#### Capital Improvement Plan

The City of Garden Grove is responsible for the planning and operation of City capital improvements that lie within the public right-of-way. These improvements include streets, traffic signals and control devices, storm drains, streetlights, parks, sewer and water systems. The 2014-15 Capital Improvement Plan has been developed based upon needs analyses and priorities have been established considering safety, level of congestion, condition of existing improvements, and availability of financing. In addition, the City must develop and maintain the elements of its own parks, buildings and systems. The major capital improvements can be categorized as follows:

#### Community Services

Community Services projects are designed to improve the City's park system and publicly-used facilities such as the Community Meeting Center and Buena Clinton Family Resource Center. Over the next five years, identified projects include improvements to the Community Center, Atlantis Play Center and conceptual drawings for a Garden Grove gym and aquatics center.

#### Police

The 2014-15 Capital Improvement Plan proposes funding for a new CAD/RMS Integrated System.

#### Public Works

Public Works capital improvements consist of activities to maintain and improve the water system, sewer system and streets within the City, and to maintain the Sanitary District's retired landfill. These improvements include the installation of new fire hydrants, replacement of water production equipment such as meters, valves, and engine control systems, and the design and installation of new or improved water main systems throughout the City. Sewer projects include the replacement of old, damaged or undersized sewers, as well as improvements to other sewer-related facilities such as sewage pumps and manholes. Road overlays greater than one inch in depth, as well as a comprehensive sidewalk inspection and repair program, make up the street improvements.

Engineering Services projects are designed to improve the drainage, traffic signalization and control, and street systems throughout the City. Improvements include street reconstruction, installation of new traffic signals, design and construction of storm drainage systems, and sidewalk and wheelchair ramp improvements.

#### Facilities

The 2014-15 Capital Improvement Plan proposes funding for Americans With Disabilities (ADA) upgrades.

CAPITAL IMPROVEMENTS - COMMUNITY SERVICES

2014-15

Projects	Fund Via Basic/Special		Fund Via Grant/Other		Total Cost
Replace Roof in CMC Atrium Area & Remodel Lobby Area	\$ 1,300,000	(081)	\$		\$ 1,300,000
Garden Grove Park Pavilion Replacement	175,000	(081)			175,000
Aquatics - Conceptual Drawings	50,000	(081)			50,000
Atlantis Play Center Playground	100,000	(081)	100,000	(288)	200,000
Westgrove Park Shelter Replacement	50,000	(081)			50,000
Amphitheater Renovations	100,000	(081)			100,000
Buena Clinton Youth and Family Center	50,000	(081)			50,000
Park Lighting	100,000	(081)	900,000	(288)	1,000,000
Replacement of Floor in the Gymnasium	<u>50,000</u>	(081)	<u>          </u>		<u>50,000</u>
TOTAL	\$ 1,975,000		\$ 1,000,000		\$ 2,975,000

CAPITAL IMPROVEMENTS - POLICE

2014-15

Projects	Fund Via Basic/Special		Fund Via Grant/Other		Total Cost
CAD/RMS Integrated Systems Purchase	<u>\$ 400,000</u>	(111)			<u>\$ 400,000</u>
TOTAL	\$ 400,000				\$ 400,000



CAPITAL IMPROVEMENTS - PUBLIC WORKS  
ENGINEERING SERVICES  
2014-15

	Fund Via Basic/Special		Fund Via Grant/Other	Total Cost
<u>STREET IMPROVEMENTS</u>				
1. Brookhurst Rehabilitation Phase I (Chapman - Orangewood)	\$ 1,210,000	(422)	\$	\$ 1,210,000
2. Brookhurst Rehabilitation Phase II (Orangewood - Katella)	300,000	(075)		1,050,000
	750,000	(422)		
3. Brookhurst Rehabilitation Phase III (Hazard - Westminster)	800,000	(061)		800,000
4. Euclid St. South Bound Right-Turn Lane at Trask	250,000	(422)		250,000
5. Cross Gutter Replacement (Various Locations)	50,000	(422)		50,000
<u>STREET MAINTENANCE</u>				
1. Residential Overlay Program	1,300,000	(075)		1,300,000
2. Concrete Replacement Capital	234,000	(111)		234,000
<u>STORM DRAIN IMPROVEMENTS</u>				
1. Belgrave Channel Improvements	65,000	(082)	2,000,000	(359) 2,065,000
2. Storm Drain Installation (Lampson E/o West St.)	200,000	(075)		200,000
<u>TRAFFIC IMPROVEMENTS</u>				
1. Water Park Hotel Traffic Signal (Hotel Entryway)	120,000	(422)		120,000
2. Harbor/Twintree - High Intensity Activated Crosswalk (HAWK)			160,000	(283) 160,000
3. Valley View Signal Timing	20,000	(422)		20,000
4. Chapman/Lamplighter New Traffic Signal	_____		190,000	(283) _____ 190,000
Total	<u>\$ 5,299,000</u>		<u>\$ 2,350,000</u>	<u>\$ 7,649,000</u>

CAPITAL IMPROVEMENTS - PUBLIC WORKS  
ENGINEERING SERVICES (CONT'D)  
(Available Beginning Balance Plus FY 14-15 Estimated Revenue)

BASIC / SPECIAL	GRANT / OTHER
Gas Tax (2105)           (061)   \$ 800,000	ATP-Safe Routes to       (283)       350,000 School
Gas Tax (2103)           (075)       500,000	Federal Grants           (359) <u>2,000,000</u>
Drainage Fees           (082)       65,000	Subtotal                               \$ 2,350,000
Measure M-2 Fairshare   (422) <u>2,400,000</u>	
Subtotal                               \$ 3,765,000	

STREET MAINTENANCE FUNDING SUMMARY

Gas Tax (2103)           (075)   \$ 1,300,000
General Fund           (111) <u>234,000</u>
Subtotal                               \$ 1,534,000

GRAND TOTAL	<u><u>\$ 7,649,000</u></u>
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CAPITAL IMPROVEMENTS - PUBLIC WORKS  
SEWER

FY 2014-15

DESCRIPTION	CURRENT ESTIMATED COSTS	
	NEW CAPITAL	REPLACEMENT
Sewer Main Improvements	3,500,000	1,475,539
TOTAL	<u>\$ 3,500,000</u>	<u>\$ 1,475,539</u>

CAPITAL IMPROVEMENTS - PUBLIC WORKS  
WATER

FY 2014-15

CURRENT ESTIMATED COSTS

<u>PROJECTS</u>	<u>NEW CAPITAL</u>	<u>REPLACEMENT</u>
Water Services	\$	\$ 471,297
Water Meter		1,178,242
Fire Hydrants		329,907
Main Valve		377,038
Water Main Improvements	<u>2,000,000</u>	<u>                    </u>
TOTAL	\$ 2,000,000	\$ 2,356,484

FACILITY MAINTENANCE PLAN

FY 2014-15

<u>PROJECT</u>	<u>FUNDING</u>	<u>AMOUNT REQUESTED</u>
Restroom Improvements and Carpet at Bailey Library	(111)	\$ 35,000

CAPITAL IMPROVEMENTS, PROJECTS,  
STREETS AND FACILITIES MAINTENANCE  
FUNDING SUMMARY

FY 2014-15

Funding	Total
State Gas Tax 2105 (061)	800,000
State TCRF (Traffic Congestion Relief Fund) (075)	1,800,000
Park Fee (081)	1,975,000
Drainage (082)	65,000
General Purpose (111)	669,000
Safe School Routes (283)	350,000
CA Parks/Rec (288)	1,000,000
Federal Park Grants (359)	2,000,000
M2 Local Fairshare (422)	2,400,000
Water Capital (602)	2,000,000
Water Replacement (603)	2,356,484
Sewer Capital (631)	3,500,000
Sewer Replacement (632)	<u>1,475,539</u>
 TOTAL	 \$ 20,391,023

# Statistics





## GENERAL STATISTICS

Garden Grove is the 25th largest city in California

Incorporation	June 18, 1956
Population	173,953
Land Area	17.9 square miles
Type of Government	Council-Manager
Streets	305 centerline miles
Medians and Frontages	27.3 acres
Parks and Recreation	186 acres (25 sites)
Water System	8.5 billion gallons used per year
Countywide Assessed Valuation (13-14)	\$447,749,156,055
Citywide Assessed Valuation (13-14)	\$12,841,142,157
Countywide Property Tax Rate	1% of Countywide assessed valuation
City's equivalent portion of Countywide property tax rate	.12% full assessed value
Paramedics 1974 voter approved indebtedness	\$.070 per \$100 City assessed valuation

FISCAL YEAR 2014-15

ADOPTED LABOR USAGE BY DEPARTMENT

	Adopted Budget Fiscal Year 2013-14	Year End Fiscal Year 2013-14	Adopted Budget Fiscal Year 2014-15
Fire	99	101	101
Sworn	95	96	96
Non-Sworn	4	5	5
Police	222	223	228
Sworn	156	156	159
Non-Sworn	66	67	69
Subtotal Public Safety	321	324	329
City Manager	8	8	8
Finance	38	38	38
Community Development	55	55	55
Public Works	149	149	150
Community Services	27	28	28
City Attorney	0	0	0
Human Resources	8	8	8
Information Technology	<u>17</u>	<u>17</u>	<u>17</u>
Subtotal Other	302	303	304
CITY TOTALS	<u>623</u>	<u>627</u>	<u>633</u>

FY 2013-14 New, Refunded, (Deleted), and/or (Defunded) Positions In Adopted Budget

Fire Captain (Pos. #R418) - Fire (Reclassified to Public Safety Fiscal Analyst (Pos. #R418) - Fire) 1

Total FY 2013-14 Adopted Positions 623 (oo)

(oo) Includes 29 positions which were funded by grants and other sources.

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FY 2013-14 New, Refunded, (Deleted), and/or (Defunded) Positions Modified During Fiscal Year

Principal Office Assistant (Pos. #R086) - Community Services 1  
Fire Captain (Pos. #R557) - Fire 1  
Senior Office Assistant (Pos. #R094) - Fire 1  
Community Service Officer (Pos. #R450) - Police 1

Total FY 2013-14 Positions at Year End 627 (pp)

(pp) Includes 29 positions which were funded by grants and other sources.

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FY 2014-15 New, Refunded, (Deleted), and/or (Defunded) Positions In Adopted Budget

Planner (Pos. #R067) - Community Development 1  
Principal Office Assistant (Pos. #R037) - Community Development (1)  
Construction Inspector (Pos. #R095) - Public Works 1  
Police Captain (Pos. #R421) - Police 1  
Police Officers (Pos. #'s R820 & R889) - Police 2  
Senior Community Service Officers (Pos. #'s R425 & R426) - Police 2

Total FY 2014-15 Adopted Positions 633 (qq)

(qq) Includes 29 positions which are funded by grants and other sources.

ADOPTED FISCAL YEAR 2014-15

LABOR ADDITIONS / REFUNDINGS / ADJUSTMENTS / DELETIONS / DEFUNDINGS / TRANSFERS

1. COMMUNITY DEVELOPMENT - DEPARTMENT - 2

Add 1 (Refund)	- Full Time	- Planner (Pos. #R067)	Division 26
Defund 1	- Full Time	- Principal Office Assistant (Pos. #R037)	Division 26
Total - Add 1 Full Time Position			
Defund 1 Full Time Position			

2. PUBLIC WORKS - DEPARTMENT - 3

Add 1	- Full Time	- Construction Inspector (Pos. #R095)	Division 37
Eliminate 1	- Part Time	- Construction Inspector (Pos. #R307)	Division 37
Total - Add 1 Full Time Position			
Eliminate 1 Part Time Position			

3. POLICE - DEPARTMENT - 6

Add 2 (Refund)	- Full Time	- Police Officers (Pos. #'s R820 & R889)	Division 67
Add 2 (Refund)	- Full Time	- Senior Community Service Officers (Pos. #'s R425 & R426)	Division 67
Add 1 (Refund)	- Full Time	- Police Captain (Pos. #R421)	Division 69
Total - Add 5 Full Time Positions			

4. GRAND TOTAL

ADD	1 - FULL TIME POSITION
REFUND	6 - FULL TIME POSITIONS
DEFUND	(1) - FULL TIME POSITION
ELIMINATE	(1) - PART TIME POSITION

FIVE-YEAR REVENUE SUMMARY  
FY 2010-11 THROUGH FY 2014-15 (\$000)

	2010-11 (Actual)	2011-12 (Actual)	2012-13 (Actual)	2013-14 (Projected)	2014-15 (Budget)
<b><u>BASIC CITY REVENUE FUNDS</u></b>					
<b><u>GENERAL PURPOSE FUNDS</u></b>					
Sales Tax	\$ 16,776	\$ 18,461	\$ 19,805	\$ 20,100	\$ 20,550
Property Tax					
- General	11,553	12,734	13,045	13,000	13,500
- Paramedics	5,887	6,968	7,612	7,800	8,300
Property Transfer Tax	328	326	511	350	400
Motor Vehicle Tax	13,594	12,975	13,921	13,800	14,300
Franchises	2,349	2,502	2,496	2,400	2,400
Bldg. Permits & Other Fees	1,443	1,395	1,661	1,700	1,650
Deferred Municipal Support	4,759	3,825	2,688	2,831	2,788
Hotel Visitors Tax	10,294	12,320	14,448	15,500	16,500
Business Tax	2,222	2,257	2,317	2,200	2,300
Other Income	2,290	2,426	3,790	2,815	2,815
Traffic Fines	1,095	1,061	1,013	1,000	1,000
Parking Fines	905	862	875	850	850
Reimbursement Agreement	2,185	2,184	0	0	0
Interest	607	169	383	200	200
Grant OH Support	289	294	291	55	52
Street Repair/Loan Payback	3,200	1,850	1,850	2,050	2,050
Sports Facility Income	111	89	87	100	100
Land Sales	2,300	0	0	1,000	0
Total General Purpose Fund	<u>82,687</u>	<u>\$ 82,698</u>	<u>\$ 86,793</u>	<u>\$ 87,751</u>	<u>\$ 89,755</u>
<b><u>MISCELLANEOUS FUNDS</u></b>					
Gas Tax 2106/2107	1,818	1,776	1,797	1,800	1,800
Gas Tax 2105	1,020	832	788	800	800
Gas Tax 2103	1,543	2,839	1,380	1,800	1,800
Golf Course Operations	526	524	529	525	525
Hotel Visitors Tax Sharing	1,402	0	0	0	0
Self-Supporting Recreation	676	650	639	650	675
Police Seizure	102	92	77	70	90
Traffic Offender Impound Fees	238	164	96	80	80
Red Light Enforcement Program	805	510	763	750	750
Land Sale Proceeds	0	1,794	126	N/A	N/A
Total Miscellaneous Funds	<u>8,130</u>	<u>9,181</u>	<u>6,195</u>	<u>6,475</u>	<u>6,520</u>
TOTAL BASIC OPERATIONAL REVENUE	90,817	91,879	92,988	94,226	96,275
<b><u>CONSTRUCTION FUNDS (CAPITAL)</u></b>					
State Bonds Prop. 1B AB 1266	405	1,644	86	845	0
Cultural Arts	34	43	42	60	40
Park Fees	303	167	1,194	120	1,200
Drainage Fees	83	67	99	102	75
Traffic Mitigation Fees	24	110	84	50	100
Measure M (Reclassified)	1,795	5	0	0	0
Measure M-2	N/A	1,980	2,122	2,000	2,400
Development Agreement Fees	195	122	15	87	200
Total Construction Funds (Capital)	<u>2,839</u>	<u>4,138</u>	<u>3,642</u>	<u>3,264</u>	<u>4,015</u>
TOTAL BASIC CITY FUNDS	<u>\$ 93,656</u>	<u>\$ 96,017</u>	<u>\$ 96,630</u>	<u>\$ 97,490</u>	<u>\$ 100,290</u>

FIVE-YEAR REVENUE SUMMARY  
FY 2010-11 THROUGH FY 2014-15 (\$000)

	2010-11 (Actual)	2011-12 (Actual)	2012-13 (Actual)	2013-14 (Projected)	2014-15 (Budget)
<b><u>GRANT REVENUE FUNDS</u></b>					
Public Safety/Augmentation	\$ 491	\$ 617	\$ 616	\$ 661	\$ 600
CDBG/HOME/ESG	5,802	3,407	2,777	1,488	2,778
Misc. Operational Grants	1,803	2,000	2,495	1,614	796
Misc. Capital Grants	5,209	330	1,891	1,533	3,558
<b>TOTAL GRANT FUNDS</b>	<b>13,305</b>	<b>6,354</b>	<b>7,779</b>	<b>5,296</b>	<b>\$ 7,732</b>
<b><u>MOBILE HOME PARK FUNDS</u></b>					
Emerald Isle MHP	0	N/A	N/A	N/A	N/A
Bahia Villabe MHP	13,519	N/A	N/A	N/A	N/A
Travel Country RV	317	N/A	N/A	N/A	N/A
<b>TOTAL MOBILE HOME PARK FUNDS</b>	<b>13,836</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>
<b><u>SPECIAL ASSESSMENT FUNDS</u></b>					
Street Lighting	1,343	1,343	1,350	1,338	1,328
Main Street	34	27	35	26	27
Park Maintenance	703	704	713	701	700
GG Tourist Improvement District	1,018	2,316	2,300	2,327	2,915
<b>TOTAL SPECIAL ASSESSMENTS</b>	<b>3,098</b>	<b>4,390</b>	<b>4,398</b>	<b>4,392</b>	<b>4,970</b>
<b><u>WATER ENTERPRISE FUNDS</u></b>					
Water Revenue	30,651	34,493	33,866	32,722	34,832
<b>TOTAL WATER FUNDS</b>	<b>30,651</b>	<b>34,493</b>	<b>33,866</b>	<b>32,722</b>	<b>34,832</b>
<b><u>AGENCY FUNDS</u></b>					
Community Project Area					
-General	26,683	7,929	N/A	N/A	N/A
-Short Term Loan	0	0	N/A	N/A	N/A
Agency Spec./Buena Clinton	520	257	N/A	N/A	N/A
Housing Set Aside	6,452	3,492	N/A	N/A	N/A
RDA UBOC Intrim Loan - 011	0	0	N/A	N/A	N/A
2008 Katella Note - 012	0	0	N/A	N/A	N/A
<b>TOTAL AGENCY FUNDS</b>	<b>33,655</b>	<b>11,678</b>	<b>N/A</b>	<b>N/A</b>	<b>N/A</b>
<b><u>SUCCESSOR AGENCY FUND</u></b>					
SUCCESSOR RDA	N/A	671	523	598	500
RDA Oblig. Retire Fund	N/A	3	21,412	20,205	26,605
<b>TOTAL SUCCESSOR AGENCY FUND</b>	<b>N/A</b>	<b>674</b>	<b>21,935</b>	<b>20,803</b>	<b>27,105</b>
<b><u>CABLE CORPORATION FUNDS</u></b>					
Garden Grove Cable Corporation	116	128	99	98	98
<b>TOTAL CABLE CORPORATION FUNDS</b>	<b>116</b>	<b>128</b>	<b>99</b>	<b>98</b>	<b>98</b>
<b><u>HOUSING AUTHORITY FUNDS</u></b>					
Low/Mod Housing Agency	N/A	111	736	0	0
Housing Authority - Sec. 8	30,176	30,666	30,583	30,509	31,886
Housing Auth. - Civic Ctr Prop.	N/A	41	67	71	100
<b>TOTAL HOUSING AUTHORITY FUNDS</b>	<b>30,176</b>	<b>30,818</b>	<b>31,386</b>	<b>30,580</b>	<b>31,986</b>
<b><u>SEWER FUNDS</u></b>					
GGSD/Sewer - Operations	8,860	9,007	9,597	9,344	10,495
GGSD/Sewer - Capital	336	132	268	96	293
GGSD/Sewer - Replacement	33	7	21	36	21
Cert. Of Part./Series A-2006	115	78	10	89	2
Sewer Fees	190	68	312	395	341
<b>TOTAL SEWER FUNDS</b>	<b>9,534</b>	<b>9,292</b>	<b>10,208</b>	<b>9,960</b>	<b>11,152</b>
<b><u>REFUSE FUNDS</u></b>					
GGSD/Refuse - Operations	3,104	3,156	3,143	3,250	3,276
<b>TOTAL REFUSE FUNDS</b>	<b>3,104</b>	<b>3,156</b>	<b>3,143</b>	<b>3,250</b>	<b>3,276</b>
<b>TOTAL ALL FUNDS</b>	<b>\$ 231,131</b>	<b>\$ 197,000</b>	<b>\$ 209,444</b>	<b>\$ 204,591</b>	<b>\$ 221,441</b>

**FIVE-YEAR OPERATING EXPENDITURES  
SUMMARY BY DEPARTMENT  
FY 2010-11 THROUGH 2014-15 (\$'000)**

<u>Department</u>	2010-11 (Actual)	2011-12 (Actual)	2012-13 (Actual)	2013-14 (Budget)	2014-15 (Budget)
<b><u>Basic Services</u></b>					
Fire	\$ 18,814	\$ 19,808	\$ 19,954	\$ 19,779	\$ 20,823
Police	42,849	44,506	44,475	44,816	48,320
City Manager	1,346	1,151	1,386	1,323	1,541
Finance	1,843	1,851	3,804	3,776	3,978
Community Development	2,581	2,954	2,798	4,156	4,774
Public Works	12,724	12,880	14,521	13,802 ①	14,279 ③
Community Services	3,902	4,232	4,319	4,601	5,114 ⑤
City Attorney	810	733	750	758	794
Human Resources	957	955	981	1,012	1,158
Economic Development	20	7,533	N/A	N/A	N/A
Information Technology	580	656	587	710	766
Total Basic Services	\$ 86,426	\$ 97,259	\$ 93,575	\$ 94,733	\$ 101,547
<b><u>Grant Services</u></b>					
Fire	88	195	493	235	294
Police	1,504	1,001	1,073	1,065	800
Community Development	3,923	3,843	2,568	2,323	2,618
Public Works	627	822	151	94	94
Community Services	729	792	749	727	705
Human Resources	209	210	188	215	165
Information Technology	5	5	0	2	2
Total Grant Services	\$ 7,085	\$ 6,868	\$ 5,222	\$ 4,661	\$ 4,678
<b><u>Mobile Home Parks</u></b>					
Community Development	889	N/A	N/A	N/A	N/A
Economic Development	608	3,484	N/A	N/A	N/A
Total Mobile Home Parks	\$ 1,497	\$ 3,484	N/A	N/A	N/A
<b><u>Special Assessment</u></b>					
City Manager	41	43	19	17	18
Finance	N/A	N/A	2,602	2,500	2,825
Public Works	2,396	2,046	2,110	2,055 ②	2,052 ④
Economic Development	803	1,703	N/A	N/A	N/A
Total Special Assessment	\$ 3,240	\$ 3,792	\$ 4,731	\$ 4,572	\$ 4,895
<b><u>Water Services</u></b>					
City Manager	0	43	127	110	116
Finance	830	877	757	981	1,013
Community Development	25	30	30	22	24
Public Works	26,213	24,800	27,059	29,109	29,767
Community Services	5	0	0	12	12
Human Resources	N/A	14	22	30	12
Economic Development	58	71	N/A	N/A	N/A
Information Technology	5	5	0	5	5
Total Water Services	\$ 27,136	\$ 25,840	\$ 27,995	\$ 30,269	\$ 30,949

① In FY 13/14 includes General Fund subsidy of \$384 for St. Lighting and \$651 for Park Maintenance.

② In FY 13/14 expenditures are short \$384 for St. Lighting and \$651 for Park Maintenance which are being subsidized by the General Fund.

③ In FY 14/15 includes General Fund subsidy of \$332 for Street Lighting and \$784 for Park Maintenance.

④ In FY 14/15 expenditures are short \$332 for Street Lighting and \$784 for Park Maintenance which are being subsidized by the General Fund.

⑤ In FY 14/15 includes General Fund subsidy of \$542 for Cable.

FIVE-YEAR OPERATING EXPENDITURES  
SUMMARY BY DEPARTMENT  
FY 2010-11 THROUGH 2014-15 (\$000)

Department	2010-11 (Actual)	2011-12 (Actual)	2012-13 (Actual)	2013-14 (Budget)	2014-15 (Budget)
<u>Agency Services</u>					
Police	449	142	N/A	N/A	N/A
City Manager	228	270	N/A	N/A	N/A
Finance	24	31	N/A	N/A	N/A
Community Development	353	306	N/A	N/A	N/A
Public Works	52	47	N/A	N/A	N/A
Community Services	20	13	N/A	N/A	N/A
Human Resources	N/A	13	N/A	N/A	N/A
Economic Development	22,872	90,585	N/A	N/A	N/A
Information Technology	4	4	N/A	N/A	N/A
Total Agency Services	\$ 24,002	\$ 91,411	N/A	N/A	N/A
<u>Successor Agency</u>					
Finance	N/A	N/A	22,749	22,198	27,085
Public Works	N/A	N/A	N/A	N/A	20
Total Successor Agency	N/A	N/A	\$ 22,749	\$ 22,198	\$ 27,105
<u>Cable Services</u>					
Community Services	155	169	105	105	98 <sup>Ⓞ</sup>
Total Cable Services	\$ 155	\$ 169	\$ 105	\$ 105	\$ 98
<u>Housing Services</u>					
City Manager	10	20	10	9	9
Finance	24	52	169	170	64
Community Development	30,135	31,004	31,729	30,269	31,902
Public Works	N/A	10	14	N/A	N/A
Human Resources	N/A	2	1	0	N/A
Economic Development	N/A	329	N/A	N/A	N/A
Information Technology	1	1	0	1	1
Total Housing Services	\$ 30,170	\$ 31,418	\$ 31,923	\$ 30,449	\$ 31,976
<u>Sewer Services</u>					
City Manager	2	45	102	88	97
Finance	159	189	297	325	336
Public Works	5,520	6,247	6,226	7,613	7,659
Community Services	0	0	0	6	6
Human Resources	N/A	14	30	26	6
Total Sewer Services	\$ 5,681	\$ 6,495	\$ 6,655	\$ 8,058	\$ 8,104
<u>Refuse Services</u>					
City Manager	24	24	23	20	20
Finance	231	284	266	394	407
Public Works	3,266	1,490	2,296	2,551	2,533
Community Services	0	0	0	6	6
Total Refuse Services	\$ 3,521	\$ 1,798	\$ 2,585	\$ 2,971	\$ 2,966
TOTAL CITY OPERATIONS	<u>\$ 188,913</u>	<u>\$ 268,534</u>	<u>\$ 195,540</u>	<u>\$ 198,016</u>	<u>\$ 212,318</u>
<u>Capital</u>					
Basic Services	10,461	7,261	6,736	9,119 <sup>Ⓢ</sup>	7,709
Grant Services	3,626	2,352	1,008	3,750	3,350
Special Assessment Services	0	0	0	0	0
Water Services	7,859	8,673	11,584	8,179	4,356
Agency Services	11,970	1,520	0	0	0
Housing Services	0	445	0	0	0
Sewer Services	4,260	1,871	5,331	3,727	4,976
Total Capital	\$ 38,176	\$ 22,122	\$ 24,659	\$ 24,775	\$ 20,391
TOTAL ALL FUNDS	<u>\$ 227,089</u>	<u>\$ 290,656</u>	<u>\$ 220,199</u>	<u>\$ 222,791</u>	<u>\$ 232,709</u>

Ⓞ In FY 14/15 expenditures are short \$542 for Cable which are being subsidized by the General Fund.

Ⓢ \$3,000 approved for City economic development projects.



# 5-Year Forecast



## FIVE-YEAR FORECAST ANALYSIS

In accordance with the provisions of the City of Garden Grove Municipal Code, a five-year forecast has been prepared. Below are described the nine components which make up the five-year forecast.

"Five-year Operating Revenue Projection," is based upon the assumptions that the economy will continue at a slow level of growth; the City's current revenue authority will not be changed; economic development projects will be delayed due to the slow economy; and grant activities will receive reduced funding.

"Five-Year Operating Expenditure Projection by Department," anticipates modest growth due to inflation; reductions and realignment of current program levels; adjustment of grant funded activities due to grant funding reductions; and the implementation of the five-year capital improvement program.

"Five-Year Projection Labor Usage," assumes that the current adjusted city staffing levels will be continued.

The "Projected Sources and Uses of Funds" pages contain revenue and expenditure information from previous pages in this book. Additional notes of interest for each fund group designation are noted below.

Basic Funded projections include beginning balances, reserve drawdowns, and transfers.

Grant Service Funds are projected to be spent out at the end of each year since most grants are programmed on a year-to-year basis.

Special Assessment Funds include beginning balances with the objective being to maintain some reserve.

Water Enterprise Funds projections include reserves, replacement revenues, and additional revenues needed to balance the water budget, maintain a reserve, and meet bond covenants.

The City of Garden Grove as Successor Agency to the Garden Grove Agency for Community Development's funds only include those funds allocated twice a year by the County Auditor Controller pursuant to California Department of Finance approved Recognized Obligation Payment Schedules (ROPS). These monies fund administration, debt service payments, and redevelopment project payments.

Cable Funds anticipate no growth due to changes in the Cable Franchise.

Housing Authority revenue is projected to be fully expended for each year it is made available from the United States Department of Housing and Urban Development.

Sewer Funds include beginning balances, reserves, replacement reserves, and additional revenues needed to balance the sewer budget, maintain reserves, and meet bond covenants.

Refuse Fund includes beginning balances and an operating reserve. This fund does not include depreciation. The contractor will provide replacements for refuse trucks and barrels.

**FIVE-YEAR  
REVENUE PROJECTION  
(In Thousands of Dollars)**

	2014-15 (Budget)	2015-16 (Projected)	2016-17 (Projected)	2017-18 (Projected)	2018-19 (Projected)
<b><u>BASIC CITY REVENUE FUNDS</u></b>					
<b><u>GENERAL PURPOSE FUNDS</u></b>					
Sales Tax	\$ 20,550	\$ 21,000	\$ 21,000	\$ 21,420	\$ 21,848
Property Tax					
- General	13,500	13,700	14,000	14,800	15,000
- Paramedics	8,300	8,500	8,700	8,874	9,051
Property Transfer Tax	400	400	400	408	416
Motor Vehicle Tax	14,300	14,300	14,300	14,300	14,300
Franchises	2,400	2,400	2,400	2,500	2,500
Bldg. Permits & Other Fees	1,650	1,650	1,650	1,660	1,660
Deferred Municipal Support	2,788	2,788	2,788	2,788	2,788
Hotel Visitors Tax	16,500	16,800	20,000	22,800	23,800
Business Tax	2,300	2,300	2,300	2,325	2,325
Other Income	2,815	2,815	2,815	2,815	2,815
Traffic Fines	1,000	1,000	1,000	1,000	1,000
Parking Fines	850	1,010	1,010	1,010	1,010
Interest	200	200	200	300	400
Grant OH Support	52	52	52	52	52
Street Repair/Loan Payback	2,050	2,050	2,050	2,050	2,050
Sports Facility Income	100	100	100	100	100
Land Sales	0	0	0	0	0
Total General Purpose Funds	<u>89,755</u>	<u>91,065</u>	<u>94,765</u>	<u>99,202</u>	<u>101,116</u>
<b><u>MISCELLANEOUS FUNDS</u></b>					
Gas Tax 2106/2107	1,800	1,800	1,800	1,800	1,800
Gas Tax 2105	800	800	800	800	800
Gas Tax 2103	1,800	1,800	1,800	1,800	1,800
Golf Course Operations	525	525	525	525	525
Self-Supporting Recreation	675	675	675	675	675
Police Seizure	90	90	90	80	80
Traffic Offender Impound Fees	80	80	80	80	80
Red Light Enforcement Program	750	750	750	760	760
Land Sales Proceeds	N/A	0	0	0	0
Total Miscellaneous Funds	<u>6,520</u>	<u>6,520</u>	<u>6,520</u>	<u>6,520</u>	<u>6,520</u>
TOTAL BASIC OPERATIONAL REVENUE	96,275	97,585	101,285	105,722	107,636
<b><u>CONSTRUCTION FUNDS (CAPITAL)</u></b>					
State Bonds Prop 1B AB 1266	0	0	0	0	0
Cultural Arts	40	40	40	40	40
Park Fees	1,200	100	100	100	100
Drainage Fees	75	75	75	100	100
Traffic Mitigation Fees	100	100	100	100	100
Measure M-2	2,400	2,400	2,400	2,300	2,300
Development Agreement Fees	200	200	200	200	200
Total Construction Funds (Capital)	<u>4,015</u>	<u>2,915</u>	<u>2,915</u>	<u>2,840</u>	<u>2,840</u>
TOTAL BASIC CITY FUNDS	<u>\$ 100,290</u>	<u>\$ 100,500</u>	<u>\$ 104,200</u>	<u>\$ 108,562</u>	<u>110,476</u>
<b><u>GRANT REVENUE FUNDS</u></b>					
Public Safety/Augmentation	\$ 600	612	624	637	649
CDBG//HOME/ESG	2,778	2,695	2,614	2,536	2,460
Misc. Operational Grants	796	796	796	796	796
Misc. Capital Grants	<u>3,558</u>	<u>5,080</u>	<u>5,705</u>	<u>4,330</u>	<u>2,684</u>
TOTAL GRANT FUNDS	7,732	9,183	9,739	8,299	6,589

FIVE-YEAR  
REVENUE PROJECTION (CONT'D)  
(In Thousands of Dollars)

	2014-15 (Budget)	2015-16 (Projected)	2016-17 (Projected)	2017-18 (Projected)	2018-19 (Projected)
<u>SPECIAL ASSESSMENT FUNDS</u>					
Street Lighting	1,328	1,328	1,328	1,328	1,328
Main Street	27	27	27	27	27
Park Maintenance	700	700	700	700	700
GG Tourist Improvement District	<u>2,915</u>	<u>2,967</u>	<u>3,531</u>	<u>4,026</u>	<u>4,203</u>
TOTAL SPECIAL ASSESSMENT FUNDS	4,970	5,022	5,586	6,081	6,258
<u>WATER ENTERPRISE FUNDS</u>					
Water Revenue	<u>34,832</u>	<u>35,807</u>	<u>39,358</u>	<u>39,803</u>	<u>40,089</u>
TOTAL WATER FUNDS	34,832	35,807	39,358	39,803	40,089
<u>SUCCESSOR AGENCY FUND</u>					
Successor RDA	500	500	500	500	500
RDA Oblig. Retirement Fund	<u>26,605</u>	<u>21,281</u>	<u>19,313</u>	<u>16,206</u>	<u>13,764</u>
TOTAL SUCCESSOR AGENCY FUND	27,105	21,781	19,813	16,706	14,264
<u>CABLE CORPORATION FUND</u>					
Garden Grove Cable Corporation	<u>98</u>	<u>98</u>	<u>98</u>	<u>98</u>	<u>98</u>
TOTAL CABLE CORPORATION FUND	98	98	98	98	98
<u>HOUSING AUTHORITY FUNDS</u>					
Housing Authority - Sec. 8	31,886	32,524	33,174	33,838	34,514
Housing Auth. - Civic Ctr. Prop.	<u>100</u>	<u>100</u>	<u>100</u>	<u>100</u>	<u>100</u>
TOTAL HOUSING AUTHORITY FUNDS	31,986	32,624	33,274	33,938	34,614
<u>SEWER FUNDS</u>					
GGSD/Sewer - Operations & Fees	<u>11,152</u>	<u>11,584</u>	<u>12,036</u>	<u>12,519</u>	<u>13,013</u>
TOTAL SEWER FUNDS	11,152	11,584	12,036	12,519	13,013
<u>SOLID WASTE FUNDS</u>					
GGSD/Solid Waste - Operations	<u>3,276</u>	<u>3,303</u>	<u>2,030</u>	<u>2,046</u>	<u>2,062</u>
TOTAL SOLID WASTE FUNDS	3,276	3,303	2,030	2,046	2,062
TOTAL ALL FUNDS	<u>\$ 221,441</u>	<u>\$ 219,902</u>	<u>\$ 226,134</u>	<u>\$ 228,052</u>	<u>227,463</u>

**FIVE-YEAR EXPENDITURE PROJECTION BY DEPARTMENT**  
**ALL BUDGET SECTIONS**  
(In Thousands of Dollars)

Department	2014-15 (Budget)	2015-16 (Projected)	2016-17 (Projected)	2017-18 (Projected)	2018-19 (Projected)
<b>OPERATIONS</b>					
<u>Basic Services</u>					
Fire	\$ 20,823	\$ 21,656	\$ 22,522	\$ 23,423	\$ 24,360
Police	48,320	\$ 50,721 ②	\$ 55,580 ②	\$ 56,117 ②	\$ 56,528
City Manager	1,541	\$ 1,603	\$ 1,667	\$ 1,733	\$ 1,803
Finance	3,978	\$ 4,137	\$ 4,303	\$ 4,475	\$ 4,654
Community Development	4,774	\$ 4,965	\$ 5,164	\$ 5,370	\$ 5,585
Public Works	14,279 ①	\$ 14,850	\$ 15,444	\$ 16,062	\$ 16,704
Community Services	5,114 ④	\$ 5,319	\$ 5,531	\$ 5,753	\$ 5,983
City Attorney	794	\$ 826	\$ 859	\$ 893	\$ 929
Human Resources	1,158	\$ 1,204	\$ 1,252	\$ 1,303	\$ 1,355
Information Technology	766	\$ 797	\$ 829	\$ 862	\$ 896
<b>TOTAL BASIC SERVICES</b>	<b>101,547</b>	<b>106,077</b>	<b>113,150</b>	<b>115,990</b>	<b>118,796</b>
<u>Grant Services</u>					
Fire	294	294	294	294	294
Police	800	703	690	679	668
Community Development	2,618	2,265	2,218	2,176	2,136
Public Works	94	83	81	80	78
Community Services	705	620	608	598	589
Human Resources	165	145	142	140	138
Information Technology	2	2	2	2	2
<b>TOTAL GRANT SERVICES</b>	<b>4,678</b>	<b>4,111</b>	<b>4,034</b>	<b>3,969</b>	<b>3,905</b>
<u>Special Assessment</u>					
City Manager	18	19	21	23	23
Finance	2,825	2,922	3,262	3,564	3,681
Public Works	2,052 ③	2,122	2,370	2,589	2,674
<b>TOTAL SPECIAL ASSESSMENT</b>	<b>4,895</b>	<b>5,063</b>	<b>5,653</b>	<b>6,175</b>	<b>6,379</b>
<u>Water Services</u>					
City Manager	116	124	128	134	137
Finance	1,013	1,084	1,119	1,169	1,193
Community Development	24	26	27	28	28
Public Works	29,767	31,859	32,889	34,360	35,068
Community Services	12	13	13	14	14
Human Resources	12	13	13	14	14
Information Technology	5	5	6	6	6
<b>TOTAL WATER SERVICES</b>	<b>30,949</b>	<b>33,124</b>	<b>34,195</b>	<b>35,724</b>	<b>36,461</b>

- ① Includes General Fund subsidy of \$332 for St. Lighting and \$784 for Park Maintenance.
- ② Includes Police 800 MHz purchase FY 15/16=\$468; FY 16/17=\$3,317; FY 17/18=\$1,763.
- ③ Expenditures are short \$332 for St. Lighting and \$784 for Park Maintenance which are being subsidized by the General Fund.
- ④ Includes General Fund subsidy of \$542 for Cable.

FIVE-YEAR EXPENDITURE PROJECTION BY DEPARTMENT  
ALL BUDGET SECTIONS (CONT'D)  
(In Thousands of Dollars)

Department	2014-15 (Budget)	2015-16 (Projected)	2016-17 (Projected)	2017-18 (Projected)	2018-19 (Projected)
<u>Successor Agency</u>					
Finance	27,085	21,761	19,794	16,687	14,245
Public Works	20	20	19	19	19
TOTAL SUCCESSOR AGENCY	<u>27,105</u>	<u>21,781</u>	<u>19,813</u>	<u>16,706</u>	<u>14,264</u>
<u>Cable Services</u>					
Community Services	98 ⑤	98	98	98	98
TOTAL CABLE SERVICES	<u>98</u>	<u>98</u>	<u>98</u>	<u>98</u>	<u>98</u>
<u>Housing Services</u>					
City Manager	9	9	9	10	10
Finance	64	65	67	68	69
Community Development	31,902	32,549	33,197	33,859	34,534
Information Technology	1	1	1	1	1
TOTAL HOUSING SERVICES	<u>31,976</u>	<u>32,624</u>	<u>33,274</u>	<u>33,938</u>	<u>34,614</u>
<u>Sewer Services</u>					
City Manager	97	82	84	87	90
Finance	336	284	292	302	311
Public Works	7,659	6,463	6,663	6,876	7,097
Community Services	6	5	5	5	6
Human Resources	6	5	5	5	6
TOTAL SEWER SERVICES	<u>8,104</u>	<u>6,839</u>	<u>7,050</u>	<u>7,275</u>	<u>7,509</u>
<u>Solid Waste Services</u>					
City Manager	20	20	11	12	12
Finance	407	409	234	235	236
Public Works	2,533	2,548	1,454	1,460	1,467
Community Services	6	6	3	3	3
TOTAL SOLID WASTE SERVICES	<u>2,966</u>	<u>2,984</u>	<u>1,702</u>	<u>1,710</u>	<u>1,718</u>
TOTAL CITY OPERATIONS	<u>\$ 212,318</u>	<u>\$ 212,701</u>	<u>\$ 218,969</u>	<u>\$ 221,585</u>	<u>\$ 223,744</u>
<u>Capital Improv. Fund Sources</u>					
Basic ⑥	7,709	11,064	7,615	8,040	5,540
Grants	3,350	5,080	5,705	4,330	2,684
Special Assessment	0	0	0	0	0
Water	4,356	4,415	4,476	4,538	4,601
Successor Agency	0	0	0	0	0
Sewer	4,976	4,535	3,596	4,660	4,226
TOTAL CITY CAPITAL	<u>20,391</u>	<u>25,094</u>	<u>21,392</u>	<u>21,568</u>	<u>17,051</u>
TOTAL CITY EXPENDITURE	<u>\$ 232,709</u>	<u>\$ 237,795</u>	<u>\$ 240,361</u>	<u>\$ 243,153</u>	<u>\$ 240,795</u>

⑤ Expenditures are short \$542 which is being subsidized by the General Fund.

⑥ Includes Police CAD System @ \$400 per year through FY 18/19.

FIVE-YEAR PROJECTION  
LABOR USAGE

	2014-15 (Budget)	2015-16 (Projected)	2016-17 (Projected)	2017-18 (Projected)	2018-19 (Projected)
Fire	101	101	101	101	101
Sworn	96	96	96	96	96
Non-sworn	5	5	5	5	5
Police	228	228	228	228	228
Sworn	159	159	159	159	159
Non-sworn	69	69	69	69	69
Subtotal Public Safety	329	329	329	329	329
City Manager	8	8	8	8	8
Finance	38	38	38	38	38
Community Development	55	55	55	55	55
Public Works	150	150	150	150	150
Community Services	28	28	28	28	28
City Attorney	0	0	0	0	0
Human Resources	8	8	8	8	8
Information Technology	<u>17</u>	<u>17</u>	<u>17</u>	<u>17</u>	<u>17</u>
Subtotal Other	<u>304</u>	<u>304</u>	<u>304</u>	<u>304</u>	<u>304</u>
CITY TOTALS	<u><u>633</u></u>	<u><u>633</u></u>	<u><u>633</u></u>	<u><u>633</u></u>	<u><u>633</u></u>



PROJECTED SOURCES & USES OF  
BASIC FUNDS  
FISCAL YEAR 2014-15 THROUGH 2018-19  
(In Thousands of Dollars)

	2014-15 (Budget)	2015-16 (Projected)	2016-17 (Projected)	2017-18 (Projected)	2018-19 (Projected)
<u>Sources</u>					
Reserve	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Transfers	8,840	790	790	790	790
Beginning Balance	12,756	12,630	11,577	10,577	9,577
Estimated Revenue	<u>100,290</u>	<u>100,500</u>	<u>104,200</u>	<u>108,562</u>	<u>110,476</u>
Total Sources of Funds	121,886	113,920	116,567	119,929	120,843
<u>Uses</u>					
Operations	101,547 ②	106,077 ①	113,150 ①	115,990 ①	118,796
Capital Improvements ③	7,709	11,064	7,615	8,040	5,540
Loan Arrangements in the General Fund-Water	0	0	0	0	0
Retired Medical Reserve	0	0	0	0	0
Contingency Reserve	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Uses of Funds	109,256	117,141	120,765	124,030	124,336
EST. BALANCE (Deficit)	12,630	(3,221)	(4,198)	(4,101)	(3,492)
Less: Restricted Balance	(12,577)	(11,577)	(10,577)	(9,577)	(8,577)
Balancing Measures	<u>0</u>	<u>14,798</u>	<u>14,775</u>	<u>13,678</u>	<u>12,069</u>
NET BALANCE	<u>53</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>

① Includes Police 800 MHz purchase FY 15/16=\$468; FY 16/17=\$3,317; FY 17/18=\$1,763.

② Includes General Fund subsidy of \$332 for St. Lighting, \$784 for Park Maintenance, and \$542 for Cable.

③ Includes Police CAD System @ \$400 per year through FY 18/19.

PROJECTED SOURCES & USES OF  
GRANT SERVICES FUNDS  
FISCAL YEAR 2014-15 THROUGH 2018-19  
(In Thousands of Dollars)

	2014-15 (Budget)	2015-16 (Projected)	2016-17 (Projected)	2017-18 (Projected)	2018-19 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 304	\$ 8	\$ 0	\$ 0	\$ 0
<u>Revenues</u>					
Public Safety Aug.	600	612	624	637	649
CDBG/Home/ESG	2,778	2,695	2,614	2,536	2,460
Misc. Operational	796	796	796	796	796
Misc. Capital	<u>3,558</u>	<u>5,080</u>	<u>5,705</u>	<u>4,330</u>	<u>2,684</u>
Total Revenues	7,732	9,183	9,739	8,299	6,589
TOTAL SOURCES	8,036	9,191	9,739	8,299	6,589
<u>Uses</u>					
Operations	4,678	4,111	4,034	3,969	3,905
Capital Improvements	<u>3,350</u>	<u>5,080</u>	<u>5,705</u>	<u>4,330</u>	<u>2,684</u>
Total Expenditures	8,028	9,191	9,739	8,299	6,589
ESTIMATED BALANCE	<u>\$ 8</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

PROJECTED SOURCES & USES OF  
SPECIAL ASSESSMENT FUNDS  
FISCAL YEAR 2014-15 THROUGH 2018-19  
(In Thousands of Dollars)

	2014-15 (Budget)	2015-16 (Projected)	2016-17 (Projected)	2017-18 (Projected)	2018-19 (Projected)
<u>Sources</u>					
Beginning Balance					
Street Lighting Assessments	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Parking District/Main St.	164	149	135	122	110
GG Tourism Improvemt. District	0	0	0	0	0
Park Maintenance	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Beginning Balance	164	149	135	122	110
<u>Revenue</u>					
Street Lighting Assessments	1,328	1,328	1,328	1,328	1,328
Parking District/Main Street	27	27	27	27	27
GG Tourism Improvemt. District	2,915	2,967	3,531	4,026	4,203
Park Maintenance	<u>700</u>	<u>700</u>	<u>700</u>	<u>700</u>	<u>700</u>
Total Revenue	4,970	5,022	5,586	6,081	6,258
Total Funds Available	5,134	5,171	5,721	6,203	6,368
<u>Uses</u>					
Street Lighting Assessments	1,328 ①	1,355	1,382	1,410	1,438
Parking District/Main Street ②	42	41	40	39	38
GG Tourism Improvemt. District	2,825	2,967	3,531	4,026	4,203
Park Maintenance	700 ③	700	700	700	700
Capital Improvements	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Uses of Funds	4,895	5,063	5,653	6,175	6,379
Estimated Balance (Deficit)	239	108	68	28	(11)
Less: Restricted Balance	(90)	(135)	(122)	(110)	(99)
Balancing Measures	<u>0</u>	<u>27</u>	<u>54</u>	<u>82</u>	<u>110</u>
Net Balance	<u>\$ 149</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

① Expenditures are short \$332 for St. Lighting which is being subsidized by the General Fund.

② Parking District has no new revenue. Expenditures will terminate when the balance is exhausted.

③ Expenditures are short \$784 for Park Maintenance which is being subsidized by the General Fund.

PROJECTED SOURCES & USES OF  
WATER ENTERPRISE FUNDS  
FISCAL YEAR 2014-15 THROUGH 2018-19  
(In Thousands of Dollars)

	2014-15 (Budget)	2015-16 (Projected)	2016-17 (Projected)	2017-18 (Projected)	2018-19 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 4,362	\$ 6,245	\$ 6,928	\$ 10,091	\$ 12,170
Bond Proceeds (Annual Allocation)	0	0	0	0	0
Transfer From Replacement	0	0	0	0	0
Current Revenues	34,832	35,807	39,358	39,803	40,089
Annual Commodity Charge	0	0	0	0	0
Loan from General Fund	0	0	0	0	0
<b>TOTAL OPERATING &amp; RESERVE FUNDS AVAILABLE</b>	<b>39,194</b>	<b>42,052</b>	<b>46,286</b>	<b>49,894</b>	<b>52,259</b>
<u>Uses</u>					
Operations and Maintenance					
General/Water Production	22,418	24,221	25,142	26,516	27,096
Depreciation	2,305	2,416	2,476	2,538	2,601
Deferred Municipal Support	1,952	2,265	2,356	2,450	2,548
Debt Service	2,672	2,672	2,671	2,670	2,666
Operating Reserves	0	0	0	0	0
Capital Improvements	2,000	2,000	2,000	2,000	2,000
Street Repair Charge	1,550	1,550	1,550	1,550	1,550
Replacement Sinking Fund	0	0	0	0	0
Rate Stabilization Fund	0	0	0	0	0
Replace Commercial Water Meters	52 <sup>①</sup>	N/A	N/A	N/A	N/A
<b>Total Uses</b>	<b>32,949</b>	<b>35,124</b>	<b>36,195</b>	<b>37,724</b>	<b>38,461</b>
Projected Amt. Under Spent	0	0	0	0	0
<b>Net Total Uses</b>	<b>32,949</b>	<b>35,124</b>	<b>36,195</b>	<b>37,724</b>	<b>38,461</b>
<b>BALANCE <sup>②</sup></b>	<b>\$ 6,245</b>	<b>\$ 6,928</b>	<b>\$ 10,091</b>	<b>\$ 12,170</b>	<b>\$ 13,798</b>

<sup>①</sup> Final year replacing Commercial Water Meters.

<sup>②</sup> Use of Balance will be determined when the Capital Improvement Plan (i.e. structural/infrastructure deficiencies) has been updated.

PROJECTED SOURCES AND USES OF  
THE SUCCESSOR AGENCY TO THE GARDEN GROVE  
AGENCY FOR COMMUNITY DEVELOPMENT FUNDS  
FISCAL YEAR 2014-15 THROUGH 2018-19  
(In Thousands of Dollars)

	2014-15 (Budget)	2015-16 (Projected)	2016-17 (Projected)	2017-18 (Projected)	2018-19 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 0	\$ 0	\$ 0	0	\$ 0
<u>Revenues</u>					
Operating Revenues	27,105	21,781	19,813	16,706	14,264
Total Funds Available	<u>27,105</u>	<u>21,781</u>	<u>19,813</u>	<u>16,706</u>	<u>14,264</u>
<u>Uses</u>					
Recognized Obligation Payments	26,464	21,147	19,236	16,219	13,849
Administrative Allowance	<u>641</u>	<u>634</u>	<u>577</u>	<u>487</u>	<u>415</u>
Total Uses	27,105	21,781	19,813	16,706	14,264
ESTIMATED ENDING BALANCE	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

PROJECTED SOURCES AND USES OF  
CABLE FUNDS  
FISCAL YEAR 2014-15 THROUGH 2018-19  
(In Thousands of Dollars)

	2014-15 (Budget)	2015-16 (Projected)	2016-17 (Projected)	2017-18 (Projected)	2018-19 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<u>Revenues</u>					
Time Warner Franchise Fees	98	98	98	98	98
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL SOURCES	98	98	98	98	98
<u>Uses</u>					
Cable Corp. Admin.	13	13	13	13	13
Community/Gov't Access	85	85	85	85	85
Cable Broadcast Production System	0	0	0	0	0
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL USES	98 ①	98	98	98	98
ESTIMATED ENDING BAL.	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

① Expenditures are short \$542 which is being subsidized by the General Fund.

PROJECTED SOURCES AND USES OF  
HOUSING AUTHORITY FUNDS  
FISCAL YEAR 2014-15 THROUGH 2018-19  
(In Thousands of Dollars)

	2014-15 (Budget)	2015-16 (Projected)	2016-17 (Projected)	2017-18 (Projected)	2018-19 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 0	\$ 10	\$ 10	\$ 10	\$ 10
Housing Revenues	<u>31,986</u>	<u>32,624</u>	<u>33,274</u>	<u>33,938</u>	<u>34,614</u>
TOTAL SOURCES	31,986	32,634	33,284	33,948	34,624
<u>Uses</u>					
Operations	<u>31,976</u>	<u>32,624</u>	<u>33,274</u>	<u>33,938</u>	<u>34,614</u>
TOTAL USES	31,976	32,624	33,274	33,938	34,614
Estimated Ending Balance *	<u>\$ 10</u>	<u>\$ 10</u>	<u>\$ 10</u>	<u>\$ 10</u>	<u>\$ 10</u>

\* Fund 510: Housing Authority - Civic Center Properties

PROJECTED SOURCES AND USES OF  
SANITARY DISTRICT SEWER FUNDS  
FISCAL YEAR 2014-15 THROUGH 2018-19  
(In Thousands of Dollars)

Sewer	2014-15 (Budget)	2015-16 (Projected)	2016-17 (Projected)	2017-18 (Projected)	2018-19 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 1,512	\$ 1,060	\$ 1,270	\$ 2,660	\$ 3,244
Revenues					
Bond Proceeds (Annual Allocation)	0	0	0	0	0
Property Tax	3,079	3,198	3,323	3,456	3,593
Sewer Permits	2	2	2	2	2
Interest/Other	331	344	357	372	386
Sewer User Fees	7,740	8,040	8,354	8,689	9,032
Operating Reserve Transfer	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Revenues	11,152	11,584	12,036	12,519	13,013
Total Funds Available	12,664	12,644	13,306	15,179	16,257
<u>Uses</u>					
Operations & Maintenance					
General	4,629	4,814	5,006	5,207	5,416
Administrative Service Charge	536	558	580	603	628
Debt Services	1,463	1,467	1,464	1,465	1,465
Depreciation	1,476	1,535	1,596	1,660	1,726
Debt Issuance Cost/Reserve	0	0	0	0	0
Operating Reserve	0	0	0	0	0
Capital Improvements	3,500	3,000	2,000	3,000	2,500
Sewer System Contingency Reserve	0	0	0	0	0
Sewer Lateral Loan Program	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Expenditures	11,604	11,374	10,646	11,935	11,735
ESTIMATED ENDING BALANCE	<u>\$ 1,060</u>	<u>\$ 1,270</u>	<u>\$ 2,660</u>	<u>\$ 3,244</u>	<u>\$ 4,522</u>



PROJECTED SOURCES AND USES OF  
SANITARY DISTRICT SOLID WASTE  
FISCAL YEAR 2014-15 THROUGH 2018-19  
(In Thousands of Dollars)

	2014-15 (Budget)	2015-16 (Projected)	2016-17 (Projected)	2017-18 (Projected)	2018-19 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 70	\$ 80	\$ 99	\$ 127	\$ 163
Revenues					
Franchise Fee	1,443	1,455	1,467	1,479	1,491
Roll - Off Revenue ①	0	0	0	0	0
Refuse Sv. Fee (from Tax Roll)	1,279 ②	1,290 ②	0 ④	0 ④	0 ④
Admin. Refuse Service	159	160	162	163	164
Property Tax	377	380	383	386	389
Miscellaneous Revenue	18	18	18	18	18
Anticipated Adjustment	0	0	0	0	0
<b>Total Revenues</b>	<b>3,276</b>	<b>3,303</b>	<b>2,030</b>	<b>2,046</b>	<b>2,062</b>
<b>Total Funds Available</b>	<b>3,346</b>	<b>3,383</b>	<b>2,129</b>	<b>2,173</b>	<b>2,225</b>
<u>Uses</u>					
<u>Operations &amp; Maintenance</u>					
Contractual Services	1,731 ③	1,746 ③	460 ④	464 ④	468 ④
General	495	498	502	506	510
Administrative Support	178	178	178	178	178
Street Repair Charge	500	500	500	500	500
Landfill Monitoring	62	62	62	62	62
Operating Reserve	100	100	100	100	100
Landfill Reserve	200	200	200	200	200
<b>Total Expenditures</b>	<b>3,266</b>	<b>3,284</b>	<b>2,002</b>	<b>2,010</b>	<b>2,018</b>
<b>ESTIMATED ENDING BALANCE</b>	<b>\$ 80</b>	<b>\$ 99</b>	<b>\$ 127</b>	<b>\$ 163</b>	<b>\$ 207</b>

① Revenue source no longer used in FY 14/15, will be removed in FY 15/16.

② Refuse Service Fee to be passed thru to refuse hauler.

③ Contains pass thru Refuse Service Fee to refuse hauler

④ Refuse Service Fee collected by the County of Orange no longer reported as City revenues and expenses.  
The Refuse Service Fee is passed thru to the refuse hauler per the refuse contract.

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# **5-Year Capital Improvements**



## INTRODUCTION

### FIVE-YEAR CAPITAL IMPROVEMENT AND FACILITIES MAINTENANCE PLANS

The City of Garden Grove is responsible for the planning and operation of capital improvements that lie within the public right-of-way. These improvements include streets, traffic signals and control devices, storm drains, streetlights, parks, sewer and water systems. In addition, the City must develop and maintain the elements of its own buildings and systems.

#### Capital Improvement Plan

The Five-Year Capital Improvement Plan has been developed based upon several needs analyses as well as adopted plans such as the Master Street, Drainage, and Sewer Plans. A Water Master Plan update was completed in November 2008. Priorities have been established considering: safety, level of congestion, assessed condition of existing improvements, and the availability of financing. Because of the limitations of the City's General Fund, potential outside sources of funding have been identified. Where appropriate, the need for bond financing and fee increases are also noted. The major capital improvements can be categorized as follows:

Community Services - Community Services projects are designed to improve the City's park system and publicly-used facilities such as the Community Meeting Center and Buena Clinton Family Resource Center. Over the next five years, identified projects include improvements to the Community Center, Atlantis Play Center and conceptual drawings for a Garden Grove gym and aquatics center.

Police - The Capital Improvement Plan proposes funding for a new CAD/RMS Integrated System.

Public Works - Engineering Services projects are designed to improve the drainage, traffic signalization and control, and street systems throughout the City. Improvements identified in the Five-Year Plan include: street median landscaping retrofits; arterial rehabilitation; signal modifications at major intersections; and construction of storm drainage systems. Sidewalk and wheelchair ramp improvements are also planned. Measure M2, which is funded through the renewal of the half-cent local transportation sales tax, will be used to finance most of these projects, along with Gas Tax and mitigation fees. Staff will continue to pursue grant funding opportunities to secure financing for major public works projects.

The other Public Works projects can be divided into three sub-categories: streets, sewers and water. Road overlays greater than one inch in depth as well as a comprehensive sidewalk inspection and repair program make up the streets improvements under Public Works. Sewer improvements include work to replace aging or damaged lines, replacing lines for which flow is over capacity, manhole rehabilitation, and other sewer-related facilities. Water improvements include the installation of new fire hydrants, meters, valves, service lines, engine control systems, and the abandonment of side lot mains throughout the City.

#### Facilities Maintenance Plan

The Five-Year Facilities Maintenance Plan has been developed to ensure that the City's buildings and building systems are properly serviced and maintained on a regular basis. As with the capital improvements plans, this plan is based upon needs analyses, taking into consideration the age and condition of existing facilities and equipment. Major projects identified under this plan are compliant with the Americans With Disabilities Act.

## CAPITAL IMPROVEMENTS - COMMUNITY SERVICES

Projects - Prioritized	Estimated Costs
2014-2015	
Replace Roof in CMC Atrium Area & Remodel Lobby Area	\$ 1,300,000
Garden Grove Park Pavilion Replacement	175,000
Aquatics - Conceptual Drawings	50,000
Atlantis Play Center Playground	200,000
Westgrove Park Shelter Replacement	50,000
Amphitheater Renovations	100,000
Buena Clinton Youth and Family Center	50,000
Park Lighting	1,000,000
Replacement of Floor in the Gymnasium	50,000
Total	\$ 2,975,000
2015-2016	
Magnolia Park Restrooms	\$ 50,000
Magnolia Park	90,000
Buena Clinton Youth and Family Center	50,000
Gymnasium at Garden Grove Park	50,000
Aquatics Center	3,500,000
Total	\$ 3,740,000
2016-2017	
Eastgate Park	\$ 450,000
Woodbury Park	750,000
Atlantis Play Center	500,000
Buena Clinton Youth and Family Center	50,000
Gymnasium at Garden Grove Park	50,000
City Pools	100,000
Total	\$ 1,900,000
2017-2018	
Buena Clinton Youth and Family Center	\$ 50,000
Gymnasium at Garden Grove Park	50,000
Garden Grove Park	2,500,000
Total	\$ 2,600,000
2018-2019	
Buena Clinton Youth and Family Center	\$ 50,000
Gymnasium at Garden Grove Park	50,000
Total	\$ 100,000

CAPITAL IMPROVEMENTS - POLICE

PROJECT	COSTS
2014-2015	
CAD/RMS Integrated Systems Purchase (\$2,000,000 over 5 Years)	<u>\$ 400,000</u>
Total	\$ 400,000
2015-2016	
CAD/RMS Integrated Systems Purchase (Year 2)	<u>\$ 400,000</u>
Total	\$ 400,000
2016-2017	
CAD/RMS Integrated Systems Purchase (Year 3)	<u>\$ 400,000</u>
Total	\$ 400,000
2017-2018	
CAD/RMS Integrated Systems Purchase (Year 4)	<u>\$ 400,000</u>
Total	\$ 400,000
2018-2019	
CAD/RMS Integrated Systems Purchase (Year 5)	<u>\$ 400,000</u>
Total	\$ 400,000

CAPITAL IMPROVEMENTS - PUBLIC WORKS  
ENGINEERING SERVICES

2014-15

	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
<u>STREET IMPROVEMENTS</u>			
Brookhurst Rehabilitation Phase I (Chapman - Orangewood)	\$ 1,210,000		\$ 1,210,000
Brookhurst Rehabilitation Phase II (Orangewood - Katella)	300,000 750,000		1,050,000
Brookhurst Rehabilitation Phase III (Hazard - Westminster)	800,000		800,000
Euclid St. South Bound Right-Turn Lane at Trask	250,000		250,000
Cross Gutter Replacement (Various Locations)	50,000		50,000
<u>STREET MAINTENANCE</u>			
Residential Overlay Program	1,300,000		1,300,000
Concrete Replacement Capital	234,000		234,000
<u>STORM DRAIN IMPROVEMENTS</u>			
Belgrave Channel Improvements	65,000	2,000,000	2,065,000
Storm Drain Installation (Lampson E/o West St.)	200,000		200,000
<u>TRAFFIC IMPROVEMENTS</u>			
Water Park Hotel Traffic Signal (Hotel Entryway)	120,000		120,000
Harbor/Twintree - High Intensity Activated Crosswalk (HAWK)		160,000	160,000
Valley View Signal Timing	20,000		20,000
Chapman/Lamplighter New Traffic Signal	<u>                    </u>	<u>190,000</u>	<u>190,000</u>
Total	<u>\$ 5,299,000</u>	<u>\$ 2,350,000</u>	<u>\$ 7,649,000</u>



CAPITAL IMPROVEMENTS - PUBLIC WORKS  
ENGINEERING SERVICES

2015-2016

	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
<u>STREET IMPROVEMENTS</u>			
Brookhurst Rehabilitation Ph IV (Trask - Garden Grove)	\$ 2,100,000		\$ 2,100,000
Magnolia Reconstruction (Trask - Garden Grove)	2,200,000		2,200,000
<u>STREET MAINTENANCE</u>			
Residential Overlay Program	1,500,000		1,500,000
Residential Sealing Program	250,000		250,000
Concrete Replacement Capital	234,000		234,000
<u>STORM DRAIN IMPROVEMENTS</u>			
Belgrave Channel Improvement		1,500,000	1,500,000
Yockey/Newland Phase 2		2,500,000	2,500,000
Orangewood Storm Drain		1,000,000	1,000,000
<u>TRAFFIC IMPROVEMENTS</u>			
Intersection Safety Improvements	50,000		50,000
Traffic Signal Modifications	120,000	80,000	200,000
New Traffic Signals	<u>220,000</u>		<u>220,000</u>
Total	<u>\$ 6,674,000</u>	<u>\$ 5,080,000</u>	<u>\$ 11,754,000</u>

CAPITAL IMPROVEMENTS - PUBLIC WORKS  
ENGINEERING SERVICES

2016-2017

	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
<u>STREET IMPROVEMENTS</u>			
Arterial Highway Rehabilitation Program	\$ 1,000,000	\$ 1,000,000	\$ 2,000,000
Harbor/Garden Grove Intersection Improvement	500,000	1,000,000	1,500,000
Dale/Garden Grove Blvd. Intersection Improvement	1,000,000		1,000,000
Arterial Median Curb Upgrade Program	125,000	125,000	250,000
Local Street Improvements	100,000		100,000
<u>STREET MAINTENANCE</u>			
Residential Overlay Program	1,500,000		1,500,000
Residential Sealing Program	250,000		250,000
Concrete Replacement Capital	250,000		250,000
<u>STORM DRAIN IMPROVEMENTS</u>			
Belgrave Channel Improvement		1,000,000	1,000,000
Yockey/Newland Phase 2		2,000,000	2,000,000
Orangewood Storm Drain		500,000	500,000
<u>TRAFFIC IMPROVEMENTS</u>			
Intersection Safety Improvements	50,000		50,000
Traffic Signal Modifications	120,000	80,000	200,000
Traffic Signals	220,000		220,000
Total	<u>\$ 5,115,000</u>	<u>\$ 5,705,000</u>	<u>\$ 10,820,000</u>

CAPITAL IMPROVEMENTS - PUBLIC WORKS  
ENGINEERING SERVICES

2017-2018

	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
<u>STREET IMPROVEMENTS</u>			
Arterial Highway Rehabilitation Program	\$ 1,500,000	\$ 1,500,000	\$ 3,000,000
Dale/Garden Grove Blvd. Intersection Improv.		750,000	750,000
Arterial Median Curb Upgrade Program	250,000	250,000	500,000
Local Street Improvements	250,000		250,000
<u>STREET MAINTENANCE</u>			
Residential Overlay Program	2,000,000		2,000,000
Residential Sealing Program	200,000		200,000
Concrete Replacement Capital	250,000		250,000
<u>STORM DRAIN IMPROVEMENTS</u>			
Belgrave Channel Improvement		500,000	500,000
Yockey/Newland Phase 2		1,000,000	1,000,000
Orangewood Storm Drain		250,000	250,000
<u>TRAFFIC RELATED IMPROVEMENTS</u>			
Intersection Safety Improvements	50,000		50,000
Traffic Signal Modifications	120,000	80,000	200,000
Traffic Signals	220,000		220,000
Total	<u>\$ 4,840,000</u>	<u>\$ 4,330,000</u>	<u>\$ 9,170,000</u>

CAPITAL IMPROVEMENTS - PUBLIC WORKS  
ENGINEERING SERVICES

2018-2019

	Fund Via Basic/Special	Fund Via Grant/Other	Total Cost
<u>STREET IMPROVEMENTS</u>			
Arterial Highway Rehabilitation Program	\$ 1,500,000	\$ 1,500,000	\$ 3,000,000
Arterial Median Curb Upgrade Program	250,000	250,000	500,000
Local Street Improvements	250,000		250,000
<u>STREET MAINTENANCE</u>			
Residential Overlay Program	2,000,000		2,000,000
Residential Sealing Program	200,000		200,000
Concrete Replacement Capital	250,000		250,000
<u>STORM DRAIN IMPROVEMENTS</u>			
Belgrave Channel Improvement		250,000	250,000
Yockey/Newland Phase 2		500,000	500,000
Orangewood Storm Drain		100,000	100,000
<u>TRAFFIC IMPROVEMENTS</u>			
Intersection Safety Improvements	50,000		50,000
Traffic Signal Modifications	120,000	84,000	204,000
Traffic Signals	220,000		220,000
Total	<u>\$ 4,840,000</u>	<u>\$ 2,684,000</u>	<u>\$ 7,524,000</u>

CAPITAL IMPROVEMENTS - PUBLIC WORKS  
SEWER

PROJECTS	CURRENT ESTIMATED COST	
	NEW CAPITAL	REPLACEMENT
2014-2015		
<u>SEWER MAIN IMPROVEMENTS</u>	<u>\$ 3,500,000</u>	<u>\$ 1,475,539</u>
Total	\$ 3,500,000	\$ 1,475,539
2015-2016		
<u>SEWER MAIN IMPROVEMENTS</u>	<u>\$ 3,000,000</u>	<u>\$ 1,534,561</u>
Total	\$ 3,000,000	\$ 1,534,561
2016-2017		
<u>SEWER MAIN IMPROVEMENTS</u>	<u>\$ 2,000,000</u>	<u>\$ 1,595,943</u>
Total	\$ 2,000,000	\$ 1,595,943
2017-2018		
<u>SEWER MAIN IMPROVEMENTS</u>	<u>\$ 3,000,000</u>	<u>\$ 1,659,781</u>
Total	\$ 3,000,000	\$ 1,659,781
2018-2019		
<u>SEWER MAIN IMPROVEMENTS</u>	<u>\$ 2,500,000</u>	<u>\$ 1,726,172</u>
Total	\$ 2,500,000	\$ 1,726,172

CAPITAL IMPROVEMENTS - PUBLIC WORKS  
WATER

CURRENT ESTIMATED COSTS

DESCRIPTION	NEW CAPITAL	REPLACEMENT
2014-2015		
Water Services		\$ 471,297
Water Meter		1,178,242
Fire Hydrants		329,907
Main Valve		377,038
Water Main Improvements	<u>2,000,000</u>	
Total	\$ 2,000,000	\$ 2,356,484
2015-2016		
Water Services		\$ 483,079
Water Meter		1,207,698
Fire Hydrants		338,156
Main Valve		386,463
Water Main Improvements	<u>2,000,000</u>	
Total	\$ 2,000,000	\$ 2,415,396
2016-2017		
Water Services		\$ 495,156
Water Meter		1,237,891
Fire Hydrants		346,610
Main Valve		396,125
Water Main Improvements	<u>2,000,000</u>	
Total	\$ 2,000,000	\$ 2,475,782

CAPITAL IMPROVEMENTS - PUBLIC WORKS  
WATER

CURRENT ESTIMATED COSTS

DESCRIPTION	NEW CAPITAL	REPLACEMENT
2017-2018		
Water Services		\$ 507,535
Water Meter		1,268,838
Fire Hydrants		355,275
Main Valve		406,028
Water Main Improvements	2,000,000	
Total	\$ 2,000,000	\$ 2,537,676
2018-2019		
Water Services		\$ 520,224
Water Meter		1,300,559
Fire Hydrants		364,156
Main Valve		416,179
Water Main Improvements	2,000,000	
Total	\$ 2,000,000	\$ 2,601,118

## FACILITY MAINTENANCE PLAN

PROJECT	COSTS
2014-2015	
Restroom Improvements and Carpet at Bailey Library	\$ 35,000
Total	\$ 35,000
2015-2016	
New Building Study	\$ 250,000
Total	\$ 250,000
2016-2017	
Facility Upgrade Plan	\$ 200,000
Total	\$ 200,000
2017-2018	
Fire Station No. 7 Improvements	\$ 200,000
Total	\$ 200,000
2018-2019	
Fire Station No. 2 Improvements	\$ 200,000
Total	\$ 200,000