

CITY OF GARDEN GROVE, CALIFORNIA

FY 2017 - 2018 &
FY 2018 - 2019

BUDGET





ABOUT THE COVER:

This year's budget cover highlights several exciting City events, programs and projects that have taken place in our community over the past year or are in progress:

Re:Imagine Garden Grove Open Streets

On April 1, 2017, the City's 3rd annual Open Streets event brought 15,000 walkers, bicyclists, skaters, and more to Garden Grove. Streets were closed to cars to create a route for all forms of non-motorized transportation. Residents and visitors were able to experience Garden Grove in many fun and unique ways. When the sun set, Historic Main Street lit up with bistro lights, music, and colorful strolling performers.

New Fire Station 6, Playground and Community Building

Ground was officially broken at West Haven Park, 12232 West Street, clearing the way for a new fire station, playground and community building. The new fire facility replaces the station currently located at 12111 Chapman Avenue and will be the first new fire station in more than 45 years.

Garden Grove Is Your Market

In 2017, the City launched a new marketing campaign called, "Garden Grove is your Market." For everything from great food, fun, business and safe clean neighborhoods, Garden Grove IS your market.

SteelCraft Garden Grove

Garden Grove's downtown area will be seeing some big changes in the next year as the City Council approved a ground lease agreement at 12900 Euclid Street, with SteelCraft Long Beach, LP. SteelCraft Garden Grove will be designed as an outdoor, urban eatery built primarily out of recycled metal shipping containers. Businesses will include boutique eateries, a brewery, wine vendor, micro-retail space, incubator space, and communal dining areas.

CITY OF GARDEN GROVE

BUDGET

FY 2017 - 18 & FY 2018 - 19

City Council

Steven R. Jones
Mayor

Phat Bui
Mayor Pro Tem - District 4

Kris Beard
Council Member - District 1

John R. O'Neill
Council Member - District 2

Thu-Ha Nguyen
Council Member - District 3

Stephanie Klopfenstein
Council Member - District 5

Kim B. Nguyen
Council Member - District 6

City Officials

Scott Stiles
City Manager

Kingsley Okereke
Assistant City Manager /
Finance Director

Budget Development

Ann Eifert
Deborah A. Powell
Janet J. Chung

Publication

Maria Stipe
Ann Eifert



City of Garden Grove
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CITY OF GARDEN GROVE

Steven R. Jones
Mayor
Phat Bui
Mayor Pro Tem – District 4
Kris Beard
Council Member – District 1
John R. O'Neill
Council Member – District 2
Thu-Ha Nguyen
Council Member – District 3
Stephanie Klopfenstein
Council Member – District 5
Kim Bernice Nguyen
Council Member – District 6

October 2017

Garden Grove City Council
Garden Grove, CA

Honorable Mayor and Members of the City Council:

I am pleased to present the fiscal years (FY) 2017-18 and FY 2018-19 Biennial Budget for the City of Garden Grove. This is a balanced budget that includes revenues and expenditures for all City funds including: Basic Services, Water, Housing Authority, Successor Agency, Grants, Cable, Special Assessment Districts (Main Street, Street Lighting, Parking, and Tourism Improvement), Sanitary District, and the current year Capital Improvement Program.

GENERAL ISSUES

Before discussing specific items, the following is a brief overview of the issues that apply to the budget:

- Community Vision and Guiding Principles: The FY 2017-18 and FY 2018-19 budget reflects a continuing commitment to the Community Vision and Guiding Principles that were adopted by the City Council in March 2005.

Community Vision

The vision of Garden Grove is to be a safe, attractive, and economically vibrant city with an informed and involved public. We are a diverse community that promotes our unique attributes and preserves our residential character.

Guiding Principles

We commit ourselves to the betterment of the individual, the organization, and the community by fostering a spirit of trust, creativity, cooperation, integrity, empathy, respect, and quality service to all.

- Economic Condition and Financial Outlook: Economic growth for the national and local economies continues to show steady growth with gross domestic product (GDP) projected to increase an average of 2.2% over the next couple of years. Recent economic data is mostly positive with low unemployment rates, increases in home prices, and consumer confidence holding steady.

The City continues to benefit from a robust tourism industry. As a result, occupancy rates for the City's hotels along Harbor Boulevard remain high, providing Garden Grove with its largest revenue source. The City's transient occupancy tax revenue is estimated to increase six percent over fiscal year 2016-17 budget to \$25.0 million in FY 2017-18 and \$26.0 million in FY 2018-19. Property and motor vehicle tax revenues are expected to have modest growth. Property tax revenue is expected to increase by 5.6 percent to \$15.3 million compared to FY 2016-17 budget and reach \$15.9 million in FY 2018-19. Motor vehicle tax revenue is also projected to increase in FY 2017-18 and FY 2018-19 to \$16.6 million and \$17.0 million respectively, compared to \$15.1 million in the FY 2016-17 budget. Sales tax is projected at \$22.0 million for FY 2017-18, with only a slight increase in FY 2018-19 to \$22.4 million.

The City continues to contend with a persistent and growing structural deficit which requires the use of one-time funds to balance the biennial budget. With increasing employer required contributions to the California Public Employee's Retirement (PERS) system, the deficit is likely to increase over the coming years. The City Council constituted a sub-committee to review city finances including assessment of internal service funding levels, service needs and requirements, and evaluation of new revenue opportunities. Meanwhile, the city remains committed to economic development to increase revenues, while keeping costs contained.

- Citywide Budget: The Citywide operating and capital improvement budget includes all City funds, such as General Purpose, Water, Sanitary District, Housing Authority, Successor Agency, Grants, Cable, and Special Assessment Districts. The biennial budget with all funds is balanced and includes a total operating budget of \$224.9 million for FY 2017-18 and \$228.8 million for FY 2018-19. The FY 2017-18 and FY 2018-19 capital improvement budget is \$19.4 million and \$16.9 million respectively.

BASIC FUND BUDGET

The basic fund for budget purposes includes mostly the General Fund, Self-Supporting Recreation Fund, and the Gas Tax Fund. The FY 2017-18 basic operating budget is \$118.1 million and the basic capital budget is \$5.5 million. The budget includes various subsidies and support to other funds, such as economic development, cable, street lighting, Community Development Block Grant (CDBG), park maintenance, recreation, as well as funding for city core services and important community needs.

Balancing the FY 2017-18 Basic Services fund budget was facilitated by the use of one-time sources, transfers, and a variety of reimbursements for services provided to other funds. This includes, \$5.0 million in one-time sources, such as \$1.8 million draw down from the Risk Management Fund, \$1.3 million from the Workers' Compensation Fund, \$1.5 million from the Information Technology Fund to support the implementation of the City's Enterprise Resource Planning Program, and \$0.4 million from various other funds. Over the course of executing this budget, revenues and expenditures will be closely monitored and appropriate adjustments made to ensure the City's enduring financial health and stability.

The FY 2018-19 basic operating budget is \$122.1 million and the basic capital budget is \$5.1 million. In order to balance the FY 2018-19 budget, various cost-reduction programs will be implemented, such as, an early-retirement program and a 5% budget reduction. In addition to the various cost cutting measures, additional funding in the amount of \$1.5 million for the City's Enterprise Resource Program, originally planned for FY 2018-19 was deferred. Furthermore, as a placeholder to balance the budget, \$2.2 million from the Workers' Compensation Fund has been approved as a loan to the General Fund while Staff works with the City Council to identify new revenue opportunities and cost-containment measures. The City Council established a budget subcommittee to explore these options in order to address FY 2018-19 budget challenges and the City's ongoing structural deficit.

The biennial budget reflects the City's established priorities and maintains core services while responding to the impacts of the current economic climate on the City's financial position. Combining established priorities with the annual financial plan enables us to direct our resources toward those programs, projects and activities with the greatest potential for achieving the City's vision.

Given the budget's structural imbalance, the City is still challenged to respond to critical community needs including public safety concerns, and other quality of life issues. Hence, the City's biennial budget includes additional resource allocations to enhance public safety services and response times, and necessary augmentations to other important programs. Selected highlights of new resource allocations in the biennial budget include:

- Funding for the City's Enterprise Resource Planning Program
- Funding for the 2018 election
- Additional funding for maintenance of City parks and tree trimming
- Small Business Assistance Loan Program for Economic Development
- Public Safety equipment including Fire turnout gear and Police in-car video upgrades
- Various mandated contractual increases for Police and Fire services, such as Orange County Sheriff-Coroner services, fingerprint system costs, Fire dispatch and training facility costs
- A commitment to add two additional Police Officer positions to the complement
- Continual funding for the Re-Imagine Garden Grove Campaign

- Addition of the Network Administrator position to manage critical cyber security concerns

NON-BASIC FUND BUDGETS

Water: The Water Enterprise fund continues to have challenges largely as a result of decrease in water sales/revenue that stemmed from drought induced conservation measures. The FY 2017-18 and FY 2018-19 Water Services budget totals \$36.4 million and \$38.0 million, respectively and provides for the production and delivery of water throughout the City. It also provides for the replacement and refurbishment of water related infrastructure and equipment as needed to support new development and upgrade existing infrastructure. Resources were allocated within the budget to continue the implementation of the Water Financial and Capital Plan including: replacing defective components of the water system, construction of the West Haven Reservoir Rehabilitation Project, the Magnolia Concrete Reservoir Rehabilitation Project, the Ward Street fire flow water improvements, design and construction of the Citywide Water Services Replacement Project Phase II, the Well 21 Redevelopment Project, SCADA System upgrades, water master plan update, and an engineering evaluation and assessment of Well Nos. 16, 19, and 25.

Successor Agency to the Agency for Community Development: The FY 2017-18 budget for the Successor Agency is based on the enforceable obligations approved by the California Department of Finance on the Recognized Obligation Payment Schedule (ROPS), covering the period from July 2017 to December 2017 and the anticipated ROPS for January 2018 through June 2018. The total FY 2017-18 Successor Agency budget is \$20.3 million. The FY 2018-19 budget is based on estimated ROPS figures for the period July 2018 through June 2019, totaling \$18.5 million.

Housing Authority: The Housing Authority's FY 2017-18 and FY 2018-19 budgets will provide rental assistance to 2,220 low income families through the Section 8 Rental Assistance Program, which is funded by federal grants. The Housing Authority conducts inspections to ensure subsidized units are meeting quality standards and safety codes, and provides outreach activities to tenants, landlords, and other support agencies to help clients move towards economic sufficiency. In addition, the Housing Authority monitors the former Agency affordable housing agreements and maintains owned civic center properties. The FY 2017-18 and FY 2018-19 Housing Authority budget totals \$32.0 million for each year.

Garden Grove Sanitary District: The District provides trash collection and sewer services to customers within the Garden Grove Sanitary District. The Sanitary District is funded sufficiently through its own property taxes and user fees. The total FY 2017-18 and FY 2018-19 budget for Solid Waste is \$2.3 million and \$2.4 million, respectively, which provides for the administration of the service contract with Garden Grove Disposal, approved operating and landfill reserves, and recycling and waste diversion efforts. The Sewer budget for FY 2017-18 is \$13.9 million and \$14.1 million for FY

2018-19. The budgets provide for upgrades to the sewer capital program, manhole inspection and replacement, and fats, oils, and grease control education.

SUMMARY

Garden Grove continues to benefit from an improving economy and development projects throughout the City. The City is excited and focused on new economic development initiatives in the Civic Center area, such as the Cottage Industries and SteelCraft restaurant developments. Efforts are continuing with regards to major hotel developments along Harbor Boulevard. Economic Development will continue to be a strategic focus for sourcing new revenues to the City.

The City recognizes its ongoing challenges with the structural deficit especially with the growing unfunded pension liability and resulting increased employer pension contributions. The City however, remains optimistic and will continue to explore new opportunities. Our City Council is looking farther ahead in a strategic effort to be better prepared for our budget difficulties. Moving forward with the City Council's leadership, the commitment of our employees, and effective management, the City will continue to provide our residents with quality services they expect and deserve. On behalf of our talented and dedicated workforce, it is my pleasure to present the FY 2017-18 and FY 2018-19 biennial budget.

Sincerely,

A handwritten signature in black ink, appearing to read "Scott C. Stiles". The signature is fluid and cursive, with a prominent initial "S".

SCOTT C. STILES
City Manager

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Organizational Mission, Vision, Guiding Principles and Goals

ORGANIZATIONAL MISSION, VISION, AND GUIDING PRINCIPLES

Mission Statement

The mission of the City of Garden Grove is to provide responsible leadership and quality services as we promote safety, cultural harmony, and life enrichment.

The City's Mission Statement was developed by employees and ratified by the City Council in 1995. It is designed to reflect our purpose.

Vision Statement

The vision of Garden Grove is to be a safe, attractive, and economically vibrant city with an informed and involved public. We are a diverse community that promotes our unique attributes and preserves our residential character.

In 2004, the Garden Grove City Council authorized a community study to determine what issues were most important to Garden Grove residents. Over the following year and-a-half, opinions were gathered through focus groups, surveys, an open house, and a community forum. The results were developed into a Community Vision Statement, Guiding Principles, and Strategic Goals, which were approved in March 2005 by the City Council.

Guiding Principles

We commit ourselves to the betterment of the individual, the organization, and the community, by fostering a spirit of trust, creativity, cooperation, integrity, empathy, respect, and quality service to all.

The City Manager, Department Directors, Division Managers, and City Council developed Guiding Principles to shape the way we conduct our business of serving the community.

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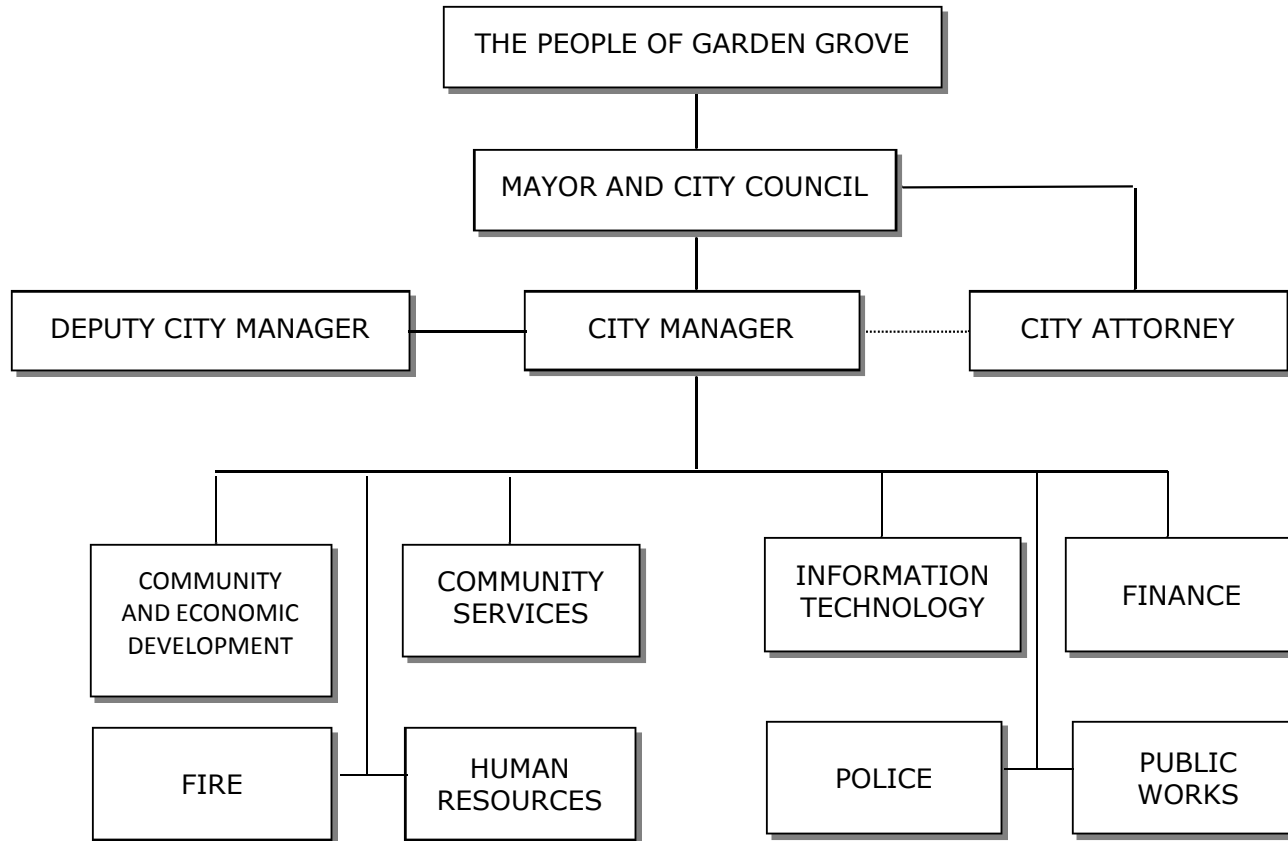
Organizational Goals

Goals help us achieve the vision and mission of the City of Garden Grove. In addition to the goals articulated in each department's budget, the City Council established specific organizational priorities for the 2017-18 fiscal year. These priorities center on six focus areas: economic development, public safety, community engagement, financial sustainability, effective transparent government, and community issues. The goals are operationally defined in the City's FY 2017-18 Action Plan and are grouped and summarized below.

1. Facilitate economic development to grow revenues, focusing on the following projects: completion of a citywide economic development study and incentive strategy, Grove District hotels, Brookhurst Triangle, Galleria, OC Street Car, identification of west-side development opportunities, and development of a Harbor Corridor Plan.
2. Expand Re:Imagine initiatives, including civic center adaptive reuse, open streets event, development of a downtown parking management plan, implementation of a bicycle master plan, and enhanced beautification efforts.
3. Continue to prioritize public safety by enhancing staffing, completing public safety infrastructure (i.e. police lobby, communications center improvements and construction of Fire Station #6), and increasing building security.
4. Enhance community engagement and outreach by involving the community in a strategic planning process, strengthening communication to diverse groups, and educating the public about local government.
5. Strengthen the City's financial sustainability by achieving a balanced budget, creating long-term financial forecasts, addressing pension liability, implementing a new financial management system (Phase I), and identifying new revenue options.
6. Implement initiatives to advance effective transparent government, including executing the City's management systems review action plan, completing the Parks Master Plan, investing in data systems, developing a network security plan, and ensuring implementation of an emergency plan.
7. Address current community issues, including continued implementation of the animal care services program and strategies to address homelessness.

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City of Garden Grove



FY 17-18 & FY 18-19

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Budget Summaries

**REVENUE SUMMARY
(IN THOUSANDS OF DOLLARS)**

	2015-16 (Actual)	2016-17 (Budget)	2016-17 (Projected)	2017-18 (Budget)	2018-19 (Budget)
<u>BASIC CITY REVENUE FUNDS</u>					
<u>GENERAL PURPOSE FUNDS</u>					
Sales Tax	\$ 22,052	\$ 22,000	\$ 21,654	\$ 21,971	22,419
Property Tax					
- General	15,414	14,500	15,000	15,314	15,867
- Paramedics	9,574	8,800	9,000	10,186	10,434
Property Transfer Tax	607	480	500	480	500
Motor Vehicle Tax	15,058	15,100	16,000	16,600	17,015
Franchises	2,577	2,400	2,400	2,500	2,500
Bldg. Permits & Other Fees	2,415	2,200	2,200	2,200	2,200
Deferred Municipal Support	3,428	3,728	3,728	3,383	3,383
Hotel Visitors Tax	20,897	23,500	24,000	24,960	25,958
Business Tax	2,514	2,400	2,500	2,500	2,500
Other Income	3,884	2,815	3,000	3,000	3,000
Traffic Fines	553	800	800	800	800
Parking Fines	1,020	1,010	1,010	1,010	1,000
Interest	253	200	250	300	300
Grant OH Support	32	50	50	42	42
Street Repair/Loan Payback	2,050	2,050	2,050	2,050	2,050
Sports Facility Income	106	100	100	100	100
Animal Control	N/A	200	200	200	210
Land Sales	1,734	0	0	0	0
GGTID Admin	0	0	0	0	0
Total General Purpose Fund	<u>104,168</u>	<u>102,333</u>	<u>104,442</u>	<u>107,595</u>	<u>110,278</u>
2015A Debt Refunding	<u>26,385</u>	<u>N/A</u>	<u>N/A</u>	<u>N/A</u>	<u>N/A</u>
Grand Total General Purpose Fund	<u>130,553</u>	<u>102,333</u>	<u>104,442</u>	<u>107,595</u>	<u>110,278</u>
<u>MISCELLANEOUS FUNDS</u>					
Gas Tax 2106/2107	1,927	2,000	2,000	2,000	2,000
Gas Tax 2105	990	1,000	1,000	1,000	1,000
Gas Tax Road Maintenance	N/A	N/A	N/A	1,225	3,249
Gas Tax 2103	905	800	800	800	800
Golf Course Operations	405	450	350	350	350
Self-Supporting Recreation	598	675	675	675	675
Police Seizure	3	40	4	40	40
Traffic Offender Impound Fees	52	80	55	55	55
Red Light Enforcement	643	700	700	700	700
Land Sales Proceeds Interest/ Other	205	2,500	1,384	0	0
Total Miscellaneous Funds	<u>5,728</u>	<u>8,245</u>	<u>6,968</u>	<u>6,845</u>	<u>8,869</u>
TOTAL BASIC OPERATIONAL REVENUE	136,281	110,578	111,410	114,441	119,147
<u>CONSTRUCTION FUNDS (CAPITAL)</u>					
State Bonds Prop. 1B AB 1266	0	0	0	0	0
Cultural Arts	52	40	32	50	40
Park Fees	364	100	137	1,090	100
Drainage Fees	110	75	69	75	75
Traffic Mitigation Fees	30	50	15	90	50
Measure M-2	2,424	2,500	2,421	2,500	2,586
Development Agreement Fees	32	200	2	345	200
Total Construction Funds (Capital)	<u>3,012</u>	<u>2,965</u>	<u>2,676</u>	<u>4,150</u>	<u>3,051</u>
TOTAL BASIC CITY FUNDS	<u>\$ 139,293</u>	<u>\$ 113,543</u>	<u>\$ 114,086</u>	<u>\$ 118,591</u>	<u>\$ 122,198</u>

**REVENUE SUMMARY
(IN THOUSANDS OF DOLLARS)**

	2015-16 (Actual)	2016-17 (Budget)	2016-17 (Projected)	2017-18 (Budget)	2018-19 (Budget)
<u>GRANT REVENUE FUNDS</u>					
Public Safety/ Prop 172	\$ 632	\$ 700	\$ 700	\$ 725	\$ 725
CDBG/Home/ESG	3,799	2,662	2,662	2,604	1,850
Misc. Operational Grants	1,763	1,592	1,592	1,132	887
Misc. Capital Grants	<u>4,041</u>	<u>2,866</u>	<u>2,866</u>	<u>1,603</u>	<u>205</u>
TOTAL GRANT FUNDS	\$ 10,235	\$ 7,820	\$ 7,820	\$ 6,064	\$ 3,667
<u>SPECIAL ASSESSMENT FUNDS</u>					
Street Lighting	1,348	1,332	1,345	1,333	1,373
Main Street & Parking District	28	27	27	27	27
Park Maintenance	659	700	794	700	700
GG Tourist Improvement District	<u>2,911</u>	<u>3,380</u>	<u>2,809</u>	<u>3,300</u>	<u>3,300</u>
TOTAL SPECIAL ASSESSMENTS	4,945	5,439	4,975	5,360	5,400
<u>WATER ENTERPRISE FUNDS</u>					
Water Revenue	<u>29,520</u>	<u>26,800</u>	<u>29,801</u>	<u>31,480</u>	<u>32,514</u>
TOTAL WATER FUNDS	29,520	26,800	29,801	31,480	32,514
<u>SUCCESSOR AGENCY FUND</u>					
Successor RDA	3,601	176	392	117	14
RDA Oblig. Retirement Fund	<u>15,838</u>	<u>19,834</u>	<u>18,484</u>	<u>20,187</u>	<u>18,492</u>
TOTAL SUCCESSOR AGENCY FUND	19,439	20,010	18,876	20,304	18,506
<u>CABLE CORPORATION FUNDS</u>					
Garden Grove Cable Corporation	<u>92</u>	<u>90</u>	<u>92</u>	<u>90</u>	<u>90</u>
TOTAL CABLE CORPORATION FUNDS	92	90	92	90	90
<u>HOUSING AUTHORITY FUNDS</u>					
Low/Mod Housing Agency	221	198	0	40	40
Housing Authority - Sec. 8	31,732	31,613	31,370	31,694	31,765
Housing Auth. - Civic Ctr Prop.	<u>85</u>	<u>566</u>	<u>2,223</u>	<u>68</u>	<u>68</u>
TOTAL HOUSING AUTHORITY FUNDS	32,038	32,377	33,593	31,802	31,873
<u>SEWER FUNDS</u>					
GGSD/Sewer - Operations	10,287	9,252	9,542	9,266	10,213
GGSD/Sewer - Capital	88	87	47	88	88
GGSD/Sewer - Replacement	31	43	16	31	31
COP 2006A/ Contingency	0	79	2	79	79
Sewer Fees	<u>37</u>	<u>39</u>	<u>167</u>	<u>34</u>	<u>37</u>
TOTAL SEWER FUNDS	10,442	9,500	9,774	9,498	10,448

**REVENUE SUMMARY
(IN THOUSANDS OF DOLLARS)**

	2015-16 (Actual)	2016-17 (Budget)	2016-17 (Projected)	2017-18 (Budget)	2018-19 (Budget)
<u>SOLID WASTE FUNDS</u>					
GGSD/Solid Waste - Operations	<u>2,100</u>	<u>2,299</u>	<u>2,665</u>	<u>2,816</u>	<u>3,041</u>
TOTAL SOLID WASTE FUNDS	2,100	2,299	2,665	2,816	3,041
TOTAL ALL FUNDS	<u>\$ 248,104</u>	<u>\$ 217,878</u>	<u>\$ 221,682</u>	<u>\$ 226,005</u>	<u>\$ 227,737</u>

FY 2016-17 - FY 2018-19

ADOPTED DEPARTMENT OPERATIONAL BUDGETS
(\$000)

DEPARTMENTS	FY 16-17 ①②	FY 17-18 ①③	FY 18-19 ①④
Fire	\$ 23,000.8	\$ 24,060.1	\$ 25,122.7
Police	<u>52,795.7</u>	<u>55,838.6</u>	<u>58,253.9</u>
Subtotal Public Safety	\$ 75,796.5	\$ 79,898.7	\$ 83,376.6
City Manager	33,507.5	33,278.0	33,519.4
Finance	6,682.1	8,747.0	7,909.2
Comm. & Econ. Development	33,243.1	31,376.2	29,830.2
Public Works	59,793.7	62,440.5	64,697.9
Community Services	5,986.5	6,033.7	6,224.5
City Attorney	825.1	840.6	857.4
Human Resources	1,462.4	1,514.1	1,571.2
Information Technology	<u>772.2</u>	<u>790.3</u>	<u>826.5</u>
Subtotal Other	\$ 142,272.6	\$ 145,020.4	\$ 145,436.3
CITY TOTAL	<u>\$ 218,069.1</u>	<u>\$ 224,919.1</u>	<u>\$ 228,812.9</u>

① Excludes Capital Projects

② Excludes Basic Services - Sixteenth Year Depreciation of the City's Infrastructure.

③ Excludes Basic Services - Seventeenth Year Depreciation of the City's Infrastructure.

④ Excludes Basic Services - Eighteenth Year Depreciation of the City's Infrastructure.

FY 2017-18
 BASIC SERVICES BUDGET (\$000)
 ADOPTED SOURCES AND USES OF FUNDS

FUNDS AVAILABLE

Beginning Fund Balances		\$ 12,228.8
Transfer from the Tourism Improvement District		796.2
Transfer from the Information Technology Systems Fund		1,500.0
Transfer from the Workers Compensation Fund		1,300.0
Transfer from the Employee Benefit Fund		380.0
Transfer from the Insurance Fund		1,900.0
Transfer out to Cable		(391.9)
Estimated FY 17-18 Revenue		
General Fund ①	\$ 107,595.4	
Gasoline Tax	4,225.3	
Other Oper. Revenue	<u>6,770.0</u>	
 Total Estimated Revenue		 <u>118,590.7</u>
 TOTAL ESTIMATED FUNDS AVAILABLE		 \$ 136,303.8

EXPENDITURES

Public Safety Services	\$ (78,571.4)	
Other Basic Services ②	<u>(39,482.5)</u>	
Subtotal Operational		\$ (118,053.9)
 Capital Projects		 (5,531.0)
City Economic Development Projects		0.0
Retired Medical Reserve		0.0
Contingency Reserve		<u>0.0</u>
 Total Estimated Expenditures ③		 \$ (123,584.9)
 Basic Funds Balance (Gross)		 12,718.9
Less: Restricted Funds Balance		(12,284.8)
Less: Assigned Fund Balance (Excess Paramedic Tax Revenue)		(384.8)
 <u>BALANCE GENERAL FUND</u>		 <u>\$ 49.3</u>
 <u>SEVENTEETH YEAR DEPRECIATION OF THE CITY'S INFRASTRUCTURE</u>		 (14,646.6)
<u>NOT FUNDED</u>		
 <u>NET BALANCE GENERAL FUND</u>		 <u>\$ (14,597.3)</u>

- ① The General Fund was required to transfer \$275.5 to the Self Supporting Recreation Fund.
- ② Includes General Fund subsidy of \$408.3 for St. Lighting, \$853.4 for Park Maintenance, and \$391.9 for Cable.
- ③ The General Fund Expenditures are \$(111,208.6).

FY 2018-19
 BASIC SERVICES BUDGET (\$000)
 ADOPTED SOURCES AND USES OF FUNDS

FUNDS AVAILABLE

Beginning Fund Balances		\$ 12,170.5
Paramedic Tax Override Carryover from FY 2017-18		384.8
Transfer from the Tourism Improvement District		796.7
Transfer from the Workers Compensation Fund ①		2,200.0
Transfer from the Insurance Fund		100.0
Transfer out to Cable		(387.0)
Estimated FY 17-18 Revenue		
General Fund ②	\$ 110,277.6	
Gasoline Tax	6,249.0	
Other Oper. Revenue	<u>5,671.0</u>	
 Total Estimated Revenue		 <u>122,197.6</u>
 TOTAL ESTIMATED FUNDS AVAILABLE		 \$ 137,462.6

EXPENDITURES

Public Safety Services	\$ (82,407.3)	
Other Basic Services ③	<u>(39,696.6)</u>	
Subtotal Operational		\$ (122,103.9)
 Capital Projects		 (5,100.0)
 Less: Budget Balancing Measures:		
Early Retirement Program	500.0	
Budget Cut/Reduction (5%)	<u>2,800.0</u>	
 Total Estimated Budget Reductions		 3,300.0
 Total Estimated Expenditures ④		 \$ (123,903.9)
 Basic Funds Balance (Gross)		 \$ 13,558.7
Less: Restricted Funds Balance		(12,968.9)
Less: Assigned Fund Balance (Excess Paramedic Tax Revenue)		(503.7)
 <u>BALANCE GENERAL FUND</u>		 <u>\$ 86.1</u>
 <u>EIGHTEENTH YEAR DEPRECIATION OF THE CITY'S INFRASTRUCTURE</u>		 (15,086.0)
<u>NOT FUNDED</u>		
 <u>NET BALANCE GENERAL FUND</u>		 <u>\$ (14,999.9)</u>

- ① As a Loan to the General Fund and Placeholder to Balance Budget
- ② The General Fund was required to transfer \$278.0 to the Self Supporting Recreation Fund.
- ③ Includes estimated General Fund subsidy for St. Lighting, Park Maintenance, and Cable.
- ④ The General Fund Expenditures are \$(114,647.7).

FY 2017-18

ADOPTED OPERATIONAL BUDGETS BY DEPARTMENT*

DEPARTMENT SUMMARIES (\$000)

ADOPTED FY 17-18	Fire	Police	Subtotal Public Safety	City Manager	Finance	Community & Economic Development	Public Works	Community Services	City Attorney	Human Resources	Information Technology	Subtotal Other	City Totals
TOTAL	\$ 24,060.1	\$ 55,838.6	\$ 79,898.7	\$ 33,278.0	\$ 8,747.0	\$ 31,376.2	\$ 62,440.5	\$ 6,033.7	\$ 840.6	\$ 1,514.1	\$ 790.3	\$ 145,020.4	\$ 224,919.1
Basic Services	23,743.4	54,828.0	78,571.4	1,457.1	5,763.9	6,788.6	17,663.2	4,854.8	840.6	1,329.1	785.2	\$ 39,482.5	\$ 118,053.9
Grant Services	316.7	998.6	1,315.3	0.0	0.0	1,638.5	92.6	711.0	0.0	173.6	0.0	\$ 2,615.7	\$ 3,931.0
Special Assessments	0.0	0.0	0.0	21.1	0.0	2,503.8	2,054.1	0.0	0.0	0.0	0.0	\$ 4,579.0	\$ 4,579.0
Water Services	0.0	6.0	6.0	153.0	1,195.6	33.3	32,953.4	11.5	0.0	7.6	4.6	\$ 34,359.0	\$ 34,365.0
Successor Agency	0.0	0.0	0.0	0.0	132.6	20,171.7	0.0	0.0	0.0	0.0	0.0	\$ 20,304.3	\$ 20,304.3
Cable Services	0.0	0.0	0.0	0.0	37.0	0.0	0.0	444.9	0.0	0.0	0.0	\$ 481.9	\$ 481.9
Housing Services	0.0	0.0	0.0	31,489.6	240.7	240.3	0.0	0.0	0.0	0.0	0.5	\$ 31,971.1	\$ 31,971.1
Sewer Services	0.0	6.0	6.0	132.8	735.1	0.0	8,501.9	5.8	0.0	3.8	0.0	\$ 9,379.4	\$ 9,385.4
Refuse Services	0.0	0.0	0.0	24.4	642.1	0.0	1,175.3	5.7	0.0	0.0	0.0	\$ 1,847.5	\$ 1,847.5

* Excludes Capital Projects

FY 2018-19

ADOPTED OPERATIONAL BUDGETS BY DEPARTMENT*

DEPARTMENT SUMMARIES (\$000)

ADOPTED FY 18-19	Fire	Police	Subtotal Public Safety	City Manager	Finance	Community & Economic Development	Public Works	Community Services	City Attorney	Human Resources	Information Technology	Subtotal Other	City Totals
TOTAL	\$ 25,122.7	\$ 58,253.9	\$ 83,376.6	\$ 33,519.4	\$ 7,909.2	\$ 29,830.2	\$ 64,697.9	\$ 6,224.5	\$ 857.4	\$ 1,571.2	\$ 826.5	\$ 145,436.3	\$ 228,812.9
Basic Services	24,816.5	57,590.9	82,407.4	1,588.2	4,384.5	6,986.1	18,638.6	5,035.6	857.4	1,384.7	821.4	\$ 39,696.5	\$ 122,103.9
Grant Services	306.2	651.0	957.2	0.0	0.0	1,692.5	92.6	725.9	0.0	175.1	0.0	\$ 2,686.1	\$ 3,643.3
Special Assessments	0.0	0.0	0.0	21.7	0.0	2,503.8	2,093.8	0.0	0.0	0.0	0.0	\$ 4,619.3	\$ 4,619.3
Water Services	0.0	6.0	6.0	167.7	1,715.1	34.3	34,014.1	11.5	0.0	7.6	4.6	\$ 35,954.9	\$ 35,960.9
Successor Agency	0.0	0.0	0.0	0.0	136.3	18,369.3	0.0	0.0	0.0	0.0	0.0	\$ 18,505.6	\$ 18,505.6
Cable Services	0.0	0.0	0.0	0.0	37.0	0.0	0.0	440.0	0.0	0.0	0.0	\$ 477.0	\$ 477.0
Housing Services	0.0	0.0	0.0	31,559.2	242.5	244.2	0.0	0.0	0.0	0.0	0.5	\$ 32,046.4	\$ 32,046.4
Sewer Services	0.0	6.0	6.0	147.0	745.1	0.0	8,677.7	5.8	0.0	3.8	0.0	\$ 9,579.4	\$ 9,585.4
Refuse Services	0.0	0.0	0.0	35.6	648.7	0.0	1,181.1	5.7	0.0	0.0	0.0	\$ 1,871.1	\$ 1,871.1

* Excludes Capital Projects

FY 2017-18 - FY 2018-19
 SEVENTEENTH AND EIGHTEENTH YEAR DEPRECIATION
 OF CITY'S INFRASTRUCTURE DETAIL
 (\$000)

	Adopted Budget <u>FY 2017-18</u>	Adopted Budget <u>FY 2018-19</u>
Furniture/Equipment	\$ 309.0	\$ 318.3
Streets	11,227.0	11,563.8
Storm Drain System	1,462.6	1,506.5
Buildings/Park Assets	<u>1,648.0</u>	<u>1,697.4</u>
TOTAL	<u><u>\$ 14,646.6</u></u>	<u><u>\$ 15,086.0</u></u>

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Departmental Budgets

INTRODUCTION

DEPARTMENTAL BUDGETS

This section contains the individual budgets for each City department. Each section contains the following information:

- Mission and Goals - A general statement of the mission for the department and a list of specific goals for the year, which go beyond the department's basic, day-to-day operations.

- Organization Chart - A chart showing the general structure of the department, including the number of authorized personnel.

- Budget Detail - A listing of departmental divisions, including sources of funding and expenditures.

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CITY MANAGER'S OFFICE

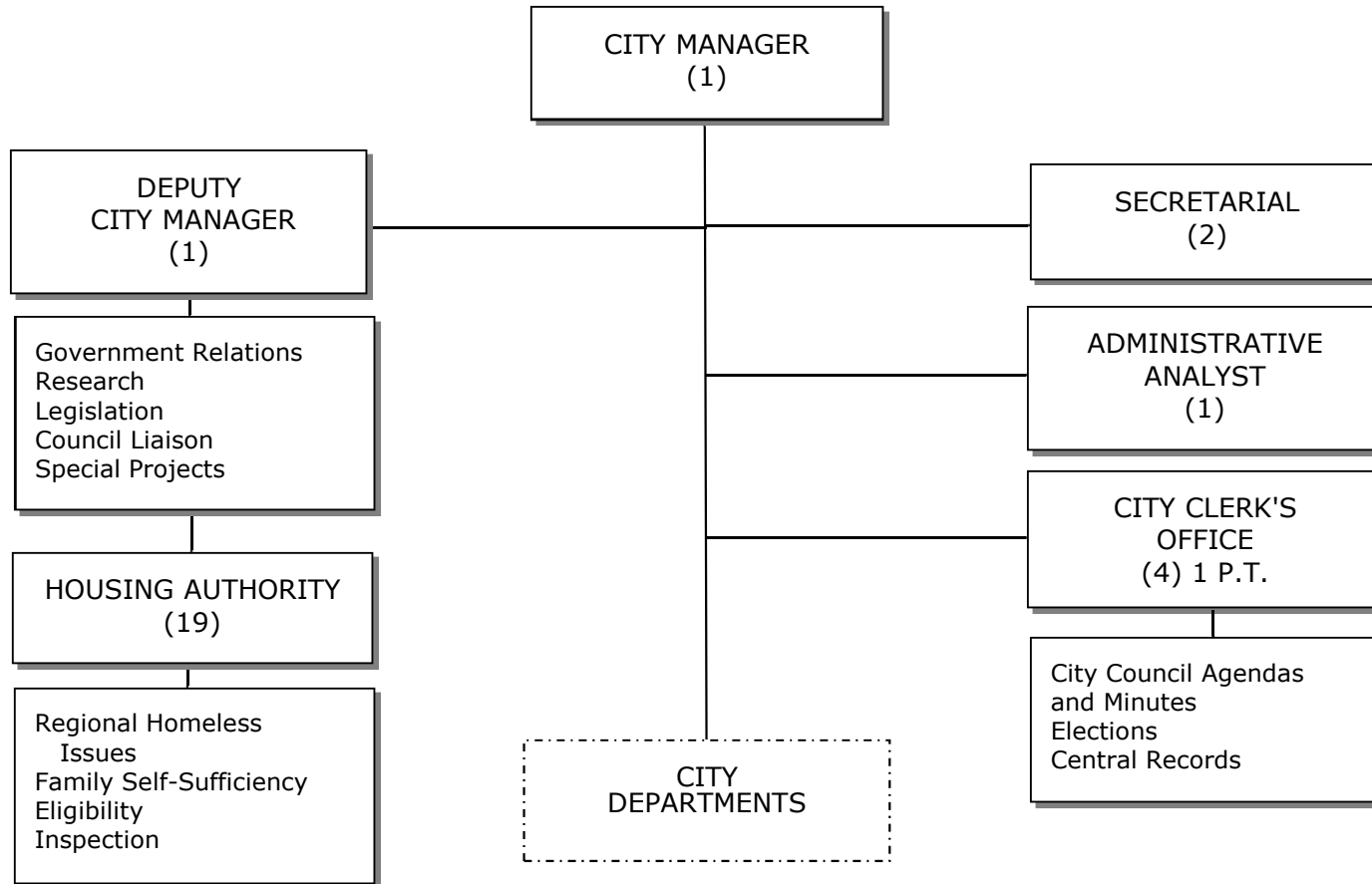
MISSION

The mission of the City Manager's Office is to assist the City Council in establishing community goals and policies and provide leadership and direction in the administration of all City departments and services.

2017-18 & 2018-19 GOALS

1. Manage and facilitate implementation of the FY 2017-18 Action Plan to achieve priorities established by the City Council with specific focus on economic development, public safety, community engagement, financial sustainability, effective transparent government and community issues.
2. Continue to monitor and enhance the City's new animal care services program.
3. Oversee and manage business retention and expansion strategies.
4. Continue implementation of the management system review action plan to enhance organizational effectiveness.
5. Complete a comprehensive review and update of City Council policies and administrative regulations.
6. Continue to build upon the City's relationship with the Garden Grove Unified School District, other local agencies and the County of Orange.
7. Communicate strategic goals, organizational needs and direction to staff throughout the organization on a consistent basis.
8. Continue to enhance communication and coordination with residents on issues of concern to the community.
9. Maximize opportunities for additional federal funding for the Housing Authority.

City Manager's Office



Total Number of Employees - 29
 Full Time - 28
 Part Time - 1

FY 17-18 & FY 18-19

CITY MANAGER
FY 2017-18
(\$000)

		Total	Funding Source	Basic	Grant	Special	Water	Successor	Cable	Housing	Sewer	Refuse
		17-18		Services	Services	Assessment	Services	Agency	Services	Services	Services	Services
		17-18		17-18	17-18	17-18	17-18	17-18	17-18	17-18	17-18	17-18
<u>DIVISIONS</u>												
City Council												
0010	City Council	226.9	Housing/Water/ Sewer/Refuse	182.6			12.1			8.1	12.0	12.1
0011	Council Support	92.0		92.0								
0012	Council Contingency	41.3		41.3								
	Division Total	360.2		315.9			12.1			8.1	12.0	12.1
<u>Detail for Division:</u>												
	Labor	204.9		160.6			12.1			8.1	12.0	12.1
	Contractual Services	83.4		83.4								
	Commodities	21.9		21.9								
	Other	50.0		50.0								
	Capital Outlay											
	Division Total	360.2		315.9			12.1			8.1	12.0	12.1
City Manager												
0020	Management	423.7	Housing/Water/ Sewer/St. Ltg.	170.8		21.1	80.0			92.8	59.0	
0021	Operations	373.6	Housing/Sewer/ Refuse	324.7						35.7	0.9	12.3
0022	City Mgr. Projects	22.9		22.9		21z						
0023	Research/Legislation	264.4	Sewer/Water/Housing	80.8			60.9			61.8	60.9	
0026	Customer Sv. Support	10.4		10.4								
	Division Total	1,095.0		609.6		21.1	140.9			190.3	120.8	12.3
<u>Detail for Division:</u>												
	Labor	897.5		412.1		21.1	140.9			190.3	120.8	12.3
	Contractual Services	124.9		124.9								
	Commodities	10.8		10.8								
	Other	61.8		61.8								
	Capital Outlay											
	Division Total	1,095.0		609.6		21.1	140.9			190.3	120.8	12.3
City Clerk												
0040	City Clerk	396.0		396.0								
0041	Central Records	114.3		114.3								
0042	Elections/Voter Assist.	21.3		21.3								
	Division Total	531.6		531.6								
<u>Detail for Division:</u>												
	Labor	454.4		454.4								
	Contractual Services	38.4		38.4								
	Commodities	4.4		4.4								
	Other	34.4		34.4								
	Capital Outlay											
	Division Total	531.6		531.6								

CITY MANAGER
FY 2017-18
(\$000)

	Total 17-18	Funding Source	Basic Services 17-18	Grant Services 17-18	Special Assessment Services 17-18	Water Services 17-18	Successor Agency 17-18	Cable Services 17-18	Housing Services 17-18	Sewer Services 17-18	Refuse Services 17-18
Housing Authority											
4102 Hsg-Admin	2,468.1	Housing							2,468.1		
4103 Family Self-Sufficiency	121.9	Housing							121.9		
4104 Hsg-Vouchers HAP	25,101.2	Housing							25,101.2		
4107 Hsg-HAP Portability	3,600.0	Housing							3,600.0		
Division Total	<u>31,291.2</u>								<u>31,291.2</u>		
<u>Detail for Division:</u>											
Labor	2,086.3								2,086.3		
Contractual Services	161.7								161.7		
Commodities	33.9								33.9		
Other	29,009.3								29,009.3		
Capital Outlay											
Division Total	<u>31,291.2</u>								<u>31,291.2</u>		
<u>TOTAL FOR DEPARTMENT:</u>											
LABOR	3,643.1		1,027.1		21.1	153.0			2,284.7	132.8	24.4
CONTRACTUAL SERVICES	408.4		246.7						161.7		
COMMODITIES	71.0		37.1						33.9		
OTHER	29,155.5		146.2						29,009.3		
CAPITAL OUTLAY											
TOTAL DEPARTMENT	<u>33,278.0</u>		<u>1,457.1</u>		<u>21.1</u>	<u>153.0</u>			<u>31,489.6</u>	<u>132.8</u>	<u>24.4</u>
<u>AUTHORIZED POSITIONS FOR DEPARTMENT:</u>											
City Manager	1										
Deputy City Manager	1										
Deputy Director	1										
City Clerk	1										
Housing Supervisor	1										
Admin. Secretary	1										
Deputy City Clerk	1										
Senior Admin. Aide	1										
Sr. Housing Specialist	3										
Administrative Analyst	1										
Housing Specialist	10										
Principal Office Assistant	3										
Eligibility Technician	2										
Office Assistant	1										
TOTAL POSITIONS	<u>28</u>										

CITY MANAGER
FY 2018-19
(\$000)

	Total 18-19	Funding Source	Basic Services 18-19	Grant Services 18-19	Special Assessment Services 18-19	Water Services 18-19	Successor Agency 18-19	Cable Services 18-19	Housing Services 18-19	Sewer Services 18-19	Refuse Services 18-19
<u>DIVISIONS</u>											
City Council											
0010 City Council	229.0	Housing/Water/ Sewer/Refuse	184.8			12.0			8.1	12.0	12.1
0011 Council Support	96.1		96.1								
0012 Council Contingency	41.4		41.4								
Division Total	<u>366.5</u>		<u>322.3</u>			<u>12.0</u>			<u>8.1</u>	<u>12.0</u>	<u>12.1</u>
<u>Detail for Division:</u>											
Labor	208.9		164.7			12.0			8.1	12.0	12.1
Contractual Services	84.3		84.3								
Commodities	21.9		21.9								
Other	51.4		51.4								
Capital Outlay											
Division Total	<u>366.5</u>		<u>322.3</u>			<u>12.0</u>			<u>8.1</u>	<u>12.0</u>	<u>12.1</u>
City Manager											
0020 Management	430.7	Housing/Water/ Sewer/St. Ltg.	170.9		21.7	82.2			95.4	60.5	
0021 Operations	391.5	Housing/Sewer/ Refuse	341.2					36.7	1.0	12.6	
0022 City Mgr. Projects	22.9		22.9								
0023 Research/Legislation	269.9	Sewer/Water/Housing	81.2			62.6			63.5	62.6	
0026 Customer Sv. Support	10.4		10.4								
Division Total	<u>1,125.4</u>		<u>626.6</u>		<u>21.7</u>	<u>144.8</u>			<u>195.6</u>	<u>124.1</u>	<u>12.6</u>
<u>Detail for Division:</u>											
Labor	935.3		436.5		21.7	144.8			195.6	124.1	12.6
Contractual Services	124.9		124.9								
Commodities	10.8		10.8								
Other	54.4		54.4								
Capital Outlay											
Division Total	<u>1,125.4</u>		<u>626.6</u>		<u>21.7</u>	<u>144.8</u>			<u>195.6</u>	<u>124.1</u>	<u>12.6</u>
City Clerk											
0040 City Clerk	416.7		416.7								
0041 Central Records	119.5		119.5								
0042 Elections/Voter Assist.	143.0	Housing/Water/ Sewer/Refuse	103.1			10.9			7.2	10.9	10.9
Division Total	<u>679.2</u>		<u>639.3</u>			<u>10.9</u>			<u>7.2</u>	<u>10.9</u>	<u>10.9</u>
<u>Detail for Division:</u>											
Labor	480.3		480.3								
Contractual Services	159.2		119.3			10.9			7.2	10.9	10.9
Commodities	4.4		4.4								
Other	35.3		35.3								
Capital Outlay											
Division Total	<u>679.2</u>		<u>639.3</u>			<u>10.9</u>			<u>7.2</u>	<u>10.9</u>	<u>10.9</u>

CITY MANAGER
FY 2018-19
(\$000)

	Total 18-19	Funding Source	Basic Services 18-19	Grant Services 18-19	Special Assessment Services 18-19	Water Services 18-19	Successor Agency 18-19	Cable Services 18-19	Housing Services 18-19	Sewer Services 18-19	Refuse Services 18-19
Housing Authority											
4102 Hsg-Admin	2,521.8	Housing							2,521.8		
4103 Family Self-Sufficiency	125.3	Housing							125.3		
4104 Hsg-Vouchers HAP	25,101.2	Housing							25,101.2		
4107 Hsg-HAP Portability	3,600.0	Housing							3,600.0		
Division Total	<u>31,348.3</u>								<u>31,348.3</u>		
<u>Detail for Division:</u>											
Labor	2,143.8								2,143.8		
Contractual Services	161.7								161.7		
Commodities	33.9								33.9		
Other	29,008.9								29,008.9		
Capital Outlay											
Division Total	<u>31,348.3</u>								<u>31,348.3</u>		
<u>TOTAL FOR DEPARTMENT:</u>											
LABOR	3,768.3		1,081.5		21.7	156.8			2,347.5	136.1	24.7
CONTRACTUAL SERVICES	554.1		328.5			10.9			168.9	10.9	10.9
COMMODITIES	71.0		37.1						33.9		
OTHER	29,150.0		141.1						29,008.9		
CAPITAL OUTLAY											
TOTAL DEPARTMENT	<u>33,519.4</u>		<u>1,588.2</u>		<u>21.7</u>	<u>167.7</u>			<u>31,559.2</u>	<u>147.0</u>	<u>35.6</u>
<u>AUTHORIZED POSITIONS FOR DEPARTMENT:</u>											
City Manager	1										
Deputy City Manager	1										
Deputy Director	1										
City Clerk	1										
Housing Supervisor	1										
Admin. Secretary	1										
Deputy City Clerk	1										
Senior Admin. Aide	1										
Sr. Housing Specialist	3										
Administrative Analyst	1										
Housing Specialist	10										
Principal Office Assistant	3										
Eligibility Technician	2										
Office Assistant	1										
TOTAL POSITIONS	<u>28</u>										

COMMUNITY AND ECONOMIC DEVELOPMENT DEPARTMENT

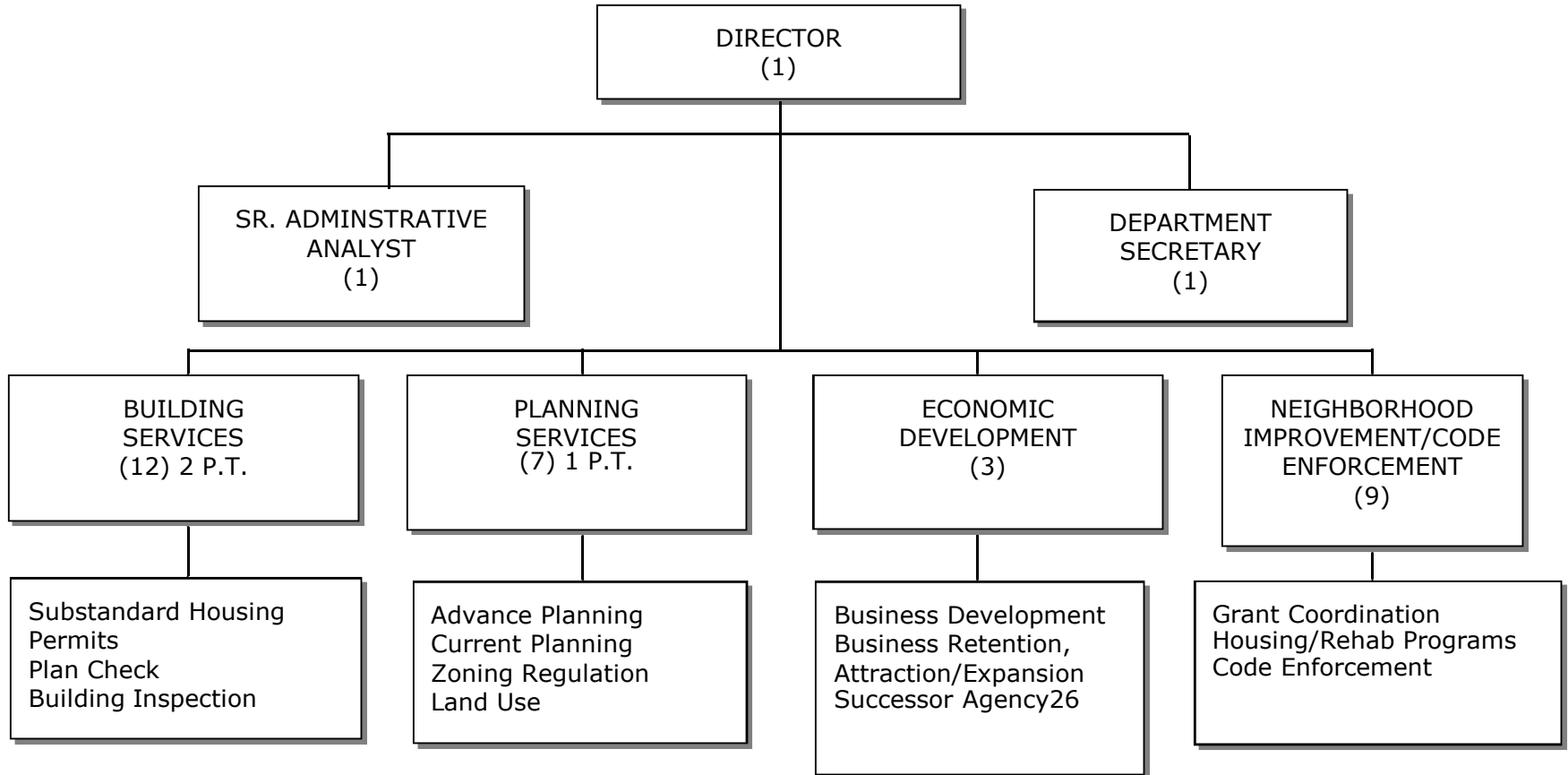
MISSION

Providing Quality Services through Creativity and Collaboration.

2017-18 & 2018-19 GOALS

1. Continue to strengthen and increase the City's economic base through economic development programs that support business retention and expansion activities.
2. Update the City's 2014 Economic Development Strategy to guide future business development efforts that facilitate creation and retention of jobs, generate new local sales tax revenue, and further enhance hotel development in the Grove Resort area.
3. Continue to provide support to the Successor Agency and administer the wind-down activities of the former Garden Grove Agency for Community Development.
4. Conduct annual review of City's General Plan and amend zoning codes as necessary; initiate review and update of the City's sign ordinance and R-3 (Multi-Family Residential) development standards.
5. Explore broadening the Re:Imagine Downtown Initiative to a community-wide approach and explore grant funding opportunities for program implementation.
6. Enhance and develop an interactive Planning Entitlement Tracking System available to the general public to access information about current planning cases and projects and to decrease staff research time.
7. Address community needs for affordable housing, public safety, public infrastructure and parks that benefit Low and Moderate Income residents through the Community Development Block Grant (CDBG) and HOME Investment Partnership Programs; continue administration of the senior housing grant and mobile home loan programs.
8. Guide development and support of the Cottage Industries Adaptive Reuse Project to attract boutique eateries and retail uses to the Civic Center area.
9. Provide reasonable safeguards to life, health, property and the public welfare through the City's Code Enforcement Programs in neighborhoods and the business community; resolve complaints by voluntary compliance and correction of code violations.
10. Support development streamlining efforts by enhancing timely processing of permits and applications, and establish performance measures for development review, plan check, inspections and code compliance.
11. Assist the construction industry and general public with information relevant to building safety regulation through Community Outreach Workshops that highlight new changes to the 2016 Building Code regulations, and other recent zoning code amendments.
12. Implement software upgrades for initiating new electronic online systems for reviewing plans and permitting projects to minimize the paper-based submission process.

Community and Economic Development



Total Number of Employees - 37
 Full Time - 34
 Part Time - 3

FY 17-18 & FY 18-19

COMMUNITY & ECONOMIC DEVELOPMENT
FY 2017-18
(\$000)

		Total		Basic	Grant	Special	Water	Successor	Cable	Housing	Sewer	Refuse
		17-18	Funding Source	Services	Services	Assessment	Services	Agency	Services	Services	Services	Services
				17-18	17-18	17-18	17-18	17-18	17-18	17-18	17-18	17-18
DIVISIONS												
Community Development Mgmt.												
2000	Comm. Dev. Mgmt.	741.6		741.6								
2001	Comm. Dev. Oper.	50.0		50.0								
	Division Total	791.6		791.6								
<u>Detail for Division:</u>												
	Labor	550.9		550.9								
	Contractual Services	18.2		18.2								
	Commodities											
	Other	222.5		222.5								
	Capital Outlay											
	Division Total	791.6		791.6								
Building Services												
2100	Building Services Mgmt.	311.9		311.9								
2140	Building Abatement	462.9		462.9								
2160	Plan Check/Permits	1,117.7	Water	1,084.5			33.2					
2180	Inspection/General	520.9		520.9								
	Division Total	2,413.4		2,380.2			33.2					
<u>Detail for Division:</u>												
	Labor	1,636.7		1,603.5			33.2					
	Contractual Services	561.2		561.2								
	Commodities	25.4		25.4								
	Other	190.1		190.1								
	Capital Outlay											
	Division Total	2,413.4		2,380.2			33.2					
Planning Services												
2300	Planning Commission	6.3		6.3								
2302	Current Planning	535.7		535.7								
2304	General Plan Update	75.0		75.0								
2306	Advance Planning	354.2	AQMD	336.6	17.6							
2308	Planning Management	348.6		348.6								
2311	Outfront Media Blbrd.	75.0		75.0								
	Division Total	1,394.8		1,377.2	17.6							
<u>Detail for Division:</u>												
	Labor	1,122.4		1,104.8	17.6							
	Contractual Services	180.9		180.9								
	Commodities	17.8		17.8								
	Other	73.7		73.7								
	Capital Outlay											
	Division Total	1,394.8		1,377.2	17.6							

COMMUNITY & ECONOMIC DEVELOPMENT
FY 2017-18
(\$000)

	Total		Basic	Grant	Special	Water	Successor	Cable	Housing	Sewer	Refuse
	17-18	Funding Source	Services	Services	Assessment	Services	Agency	Services	Services	Services	Services
	17-18		17-18	17-18	17-18	17-18	17-18	17-18	17-18	17-18	17-18
Economic Development											
2500	SRDA Administration	448.1	Successor RDA				448.1				
2502	Agency Debt Service	4,600.5	Successor RDA				4,600.5				
2503	Agency Real Property	67.2	Successor RDA/ Low Mod Hsg				17.2		50.0		
2511	Business Retention	10.0	Econ Dev	10.0							
2513	Coastline Bldg. Lease	542.3	Successor RDA				542.3				
2515	2014 TARB	3,809.2	Successor RDA				3,809.2				
2516	Katella Cottages N/P	179.8	Successor RDA				179.8				
2522	Residence Inn Rebate	1,312.8	Successor RDA				1,312.8				
2523	Hyatt Rebate	3,239.1	Successor RDA				3,239.1				
2526	Katella Cottages	30.0	Successor RDA				30.0				
2534	LRPMP Appraisals	3.3	Successor RDA				3.3				
2544	2016 TARB	1,660.1	Successor RDA				1,660.1				
2548	Limon Legal Fees	96.0	Successor RDA				96.0				
2553	Site B2 DDA	563.6	Successor RDA				563.6				
2554	Waterpark Hotel DDA	2,462.8	Successor RDA				2,462.8				
2557	Sycamore Walk DDA	14.9	Successor RDA				14.9				
2562	Brookhurst Tri DDA	1,192.1	Successor RDA				1,192.1				
2600	Econ Dev Admin	263.6	Econ Dev	263.6							
2601	VCB Visitor Conv. Bureau	1,863.6	GG TID		1,863.6						
2602	GG TID	640.2	GG TID		640.2						
2605	Harbor Crdr Transit	660.0	TID Transit	660.0							
2607	Hrbr Crdr St Impvmt	90.0	TID St Proj	90.0							
2621	CFL Sales Tax Rebate	175.0		175.0							
2701	Set Aside Admin	190.3	Low Mod Hsg						190.3		
	Division Total	24,114.5		1,198.6		2,503.8		20,171.8		240.3	
Detail for Division:											
	Labor	760.0					619.7		140.3		
	Contractual Services	2,583.2		263.0			2,220.2		100.0		
	Commodities	10.6		10.6							
	Other	20,760.7		925.0		2,503.8		17,331.9			
	Capital Outlay										
	Division Total	24,114.5		1,198.6		2,503.8		20,171.8		240.3	

COMMUNITY & ECONOMIC DEVELOPMENT
FY 2017-18
(\$000)

	Total	Funding Source	Basic Services	Grant Services	Special Assessment Services	Water Services	Successor Agency	Cable Services	Housing Services	Sewer Services	Refuse Services
	17-18		17-18	17-18	17-18	17-18	17-18	17-18	17-18	17-18	17-18
Neighborhood Improvement											
2700	CDBG Adm./Plan	315.1	CDBG	315.1							
2702	Code Enforcement	1,041.0		1,041.0							
2713	PI - HOME	70.0	HOME	70.0							
2714	HOME Admin.	48.7	HOME	48.7							
2730	Fair Housing Serv.	34.9	CDBG	34.9							
2732	Sr Hm Imp Grant Prg	186.1	CDBG	186.1							
2733	Comm Senior Serv	20.0	CDBG	20.0							
2739	New Construct. Afford.	218.5	HOME	218.5							
2740	CDBG Indirect	23.8	CDBG	23.8							
2742	Small Business Loan	100.0	CDBG	100.0							
2743	Palm Vista Focus	100.0	CDBG	100.0							
2744	CDBG Community Garden	10.0	CDBG	10.0							
2805	Thomas House Shelter	29.3	Emerg. Shelter	29.3							
2807	Mercy House	17.5	Emerg. Shelter	17.5							
2818	Multi-Fam Acq/Rehab	219.9	HOME	219.9							
2835	Illumination Fndtn.	10.0	Emerg. Shelter	10.0							
2836	Citynet	15.0	Emerg. Shelter	15.0							
2863	CALHOME Prog Income	100.0	CALHOME Reuse	100.0							
2874	ESG Admin.	13.0	Emerg. Shelter	13.0							
2877	Interval House Crisis	83.9	Emerg. Shelter	83.9							
2880	OC Partnership	5.2	Emerg. Shelter	5.2							
	Division Total	2,661.9		1,041.0							1,620.9
Detail for Division:											
	Labor	1,236.7		936.8							299.9
	Contractual Services	1,123.5		11.8							1,111.7
	Commodities	5.0		5.0							
	Other	296.7		87.4							209.3
	Capital Outlay										
	Division Total	2,661.9		1,041.0							1,620.9
TOTAL FOR DEPARTMENT:											
	LABOR	5,306.7		4,196.0							317.5
	CONTRACTUAL SERVICES	4,467.0		1,035.1							1,111.7
	COMMODITIES	58.8		58.8							
	OTHER	21,543.7		1,498.7							209.3
	CAPITAL OUTLAY										
	TOTAL DEPARTMENT	31,376.2		6,788.6							1,638.5
											2,503.8
											33.2
											20,171.8
											240.3

AUTHORIZED POSITIONS FOR DEPARTMENT:

Comm. Development Director	1	Senior Administrative Analyst	1
Building Official	1	Senior Program Specialist	3
Planning Services Manager	1	Senior Econ. Development Specialist	1
Economic Development Manager	1	Associate Planner	1
Senior Planner	2	Building Inspector	4
Senior Project Planner	3	Plans Examiner	1
Plan Check Engineer	1	Code Enforcement Officer	5
Supervising Building Inspector	1	Department Secretary	1
Planner	2	Permit Technician	1
Permit Center Supervisor	1	Senior Office Assistant	1
Senior Building Inspector	1		
		TOTAL POSITIONS	34

COMMUNITY & ECONOMIC DEVELOPMENT
FY 2018-19
(\$000)

		Total	Funding Source	Basic	Grant	Special	Water	Successor	Cable	Housing	Sewer	Refuse
		18-19		Services	Services	Assessment	Services	Agency	Services	Services	Services	Services
		18-19		18-19	18-19	18-19	18-19	18-19	18-19	18-19	18-19	18-19
<u>DIVISIONS</u>												
Community Development Mgmt.												
2000	Comm. Dev. Mgmt.	766.9		766.9								
	Division Total	<u>766.9</u>		<u>766.9</u>								
<u>Detail for Division:</u>												
	Labor	583.4		583.4								
	Contractual Services	18.2		18.2								
	Commodities											
	Other	165.3		165.3								
	Capital Outlay											
	Division Total	<u>766.9</u>		<u>766.9</u>								
Building Services												
2100	Building Services Mgmt.	327.3		327.3								
2140	Building Abatement	488.1		488.1								
2160	Plan Check/Permits	1,150.2	Water	1,115.9			34.3					
2180	Inspection/General	546.8		546.8								
	Division Total	<u>2,512.4</u>		<u>2,478.1</u>			<u>34.3</u>					
<u>Detail for Division:</u>												
	Labor	1,731.0		1,696.7			34.3					
	Contractual Services	561.2		561.2								
	Commodities	25.4		25.4								
	Other	194.8		194.8								
	Capital Outlay											
	Division Total	<u>2,512.4</u>		<u>2,478.1</u>			<u>34.3</u>					
Planning Services												
2300	Planning Commission	6.2		6.2								
2302	Current Planning	564.4		564.4								
2304	General Plan Update	75.0		75.0								
2306	Advance Planning	372.9	AQMD	354.9	18.0							
2308	Planning Management	368.0		368.0								
2311	Outfront Media Blbrd.	75.0		75.0								
	Division Total	<u>1,461.5</u>		<u>1,443.5</u>	<u>18.0</u>							
<u>Detail for Division:</u>												
	Labor	1,187.1		1,169.1	18.0							
	Contractual Services	105.9		105.9								
	Commodities	92.8		92.8								
	Other	75.7		75.7								
	Capital Outlay											
	Division Total	<u>1,461.5</u>		<u>1,443.5</u>	<u>18.0</u>							

COMMUNITY & ECONOMIC DEVELOPMENT
FY 2018-19
(\$000)

	Total	Funding Source	Basic	Grant	Special	Water	Successor	Cable	Housing	Sewer	Refuse
	18-19		Services	Services	Assessment	Services	Agency	Services	Services	Services	Services
	18-19		18-19	18-19	18-19	18-19	18-19	18-19	18-19	18-19	18-19
Economic Development											
2500	SRDA Administration	457.5	Successor RDA				457.5				
2502	Agency Debt Service	4,400.5	Successor RDA				4,400.5				
2503	Agency Real Property	67.2	Successor RDA/ Low Mod Hsg				17.2		50.0		
2506	State ERAF - Agency Loan	500.0	Successor RDA				500.0				
2511	Business Retention	10.0	Econ Dev	10.0							
2513	Coastline Bldg. Lease	132.7	Successor RDA				132.7				
2515	2014 TARB	3,599.0	Successor RDA				3,599.0				
2516	Katella Cottages N/P	179.0	Successor RDA				179.0				
2523	Hyatt Rebate	3,401.0	Successor RDA				3,401.0				
2526	Katella Cottages	30.0	Successor RDA				30.0				
2534	LRPMP Appraisals	3.2	Successor RDA				3.2				
2544	2016 TARB	1,660.1	Successor RDA				1,660.1				
2548	Limon Legal Fees	96.0	Successor RDA				96.0				
2553	Site B2 DDA	568.1	Successor RDA				568.1				
2554	Waterpark Hotel DDA	3,070.6	Successor RDA				3,070.6				
2557	Sycamore Walk DDA	14.9	Successor RDA				14.9				
2562	Brookhurst Tri DDA	239.5	Successor RDA				239.5				
2600	Econ Dev Admin	263.7	Econ Dev	263.7							
2601	VCB Visitor Conv. Bureau	1,863.6	GG TID		1,863.6						
2602	GG TID	640.2	GG TID		640.2						
2605	Harbor Crdr Transit	660.0	TID Transit	660.0							
2607	Hrbr Crdr St Impvmt	90.0	TID St Proj	90.0							
2621	CFL Sales Tax Rebate	175.0		175.0							
2701	Set Aside Admin	194.2	Low Mod Hsg						194.2		
	Division Total	22,316.0		1,198.7			2,503.8		18,369.3		244.2
Detail for Division:											
	Labor	781.0					636.8		144.2		
	Contractual Services	1,217.3	263.1				854.2		100.0		
	Commodities	10.6	10.6								
	Other	20,307.1	925.0			2,503.8	16,878.3				
	Capital Outlay										
	Division Total	22,316.0	1,198.7			2,503.8	18,369.3		244.2		

COMMUNITY & ECONOMIC DEVELOPMENT
FY 2018-19
(\$000)

	Total 18-19	Funding Source	Basic Services 18-19	Grant Services 18-19	Special Assessment Services 18-19	Water Services 18-19	Successor Agency 18-19	Cable Services 18-19	Housing Services 18-19	Sewer Services 18-19	Refuse Services 18-19
Neighborhood Improvement											
2700	CDBG Adm./Plan	333.4	CDBG	333.4							
2702	Code Enforcement	1,098.9		1,098.9							
2713	PI - HOME	70.0	HOME	70.0							
2714	HOME Admin.	49.9	HOME	49.9							
2730	Fair Housing Serv.	34.9	CDBG	34.9							
2732	Sr Hm Imp Grant Prg	220.2	CDBG	220.2							
2733	Comm Senior Serv	20.0	CDBG	20.0							
2739	New Construct. Afford.	218.5	HOME	218.5							
2740	CDBG Indirect	23.8	CDBG	23.8							
2742	Small Business Loan	100.0	CDBG	100.0							
2743	Palm Vista Focus	100.0	CDBG	100.0							
2744	CDBG Community Garden	10.0	CDBG	10.0							
2805	Thomas House Shelter	30.0	Emerg. Shelter	30.0							
2807	Mercy House	17.5	Emerg. Shelter	17.5							
2818	Multi-Fam Acq/Rehab	218.5	HOME	218.5							
2835	Illumination Fndtn.	10.0	Emerg. Shelter	10.0							
2836	Citynet	15.0	Emerg. Shelter	15.0							
2863	CALHOME Prog Income	100.0	CALHOME Reuse	100.0							
2874	ESG Admin.	13.4	Emerg. Shelter	13.4							
2877	Interval House Crisis	84.1	Emerg. Shelter	84.1							
2880	OC Partnership	5.3	Emerg. Shelter	5.3							
	Division Total	<u>2,773.4</u>		<u>1,098.9</u>	<u>1,674.5</u>						
Detail for Division:											
	Labor	1,300.9		992.8	308.1						
	Contractual Services	1,168.5		11.8	1,156.7						
	Commodities	5.0		5.0							
	Other	299.0		89.3	209.7						
	Capital Outlay										
	Division Total	<u>2,773.4</u>		<u>1,098.9</u>	<u>1,674.5</u>						
TOTAL FOR DEPARTMENT:											
	LABOR	5,583.4		4,442.0	326.1		34.3	636.8		144.2	
	CONTRACTUAL SERVICES	3,071.1		960.2	1,156.7			854.2		100.0	
	COMMODITIES	133.8		133.8							
	OTHER	21,041.9		1,450.1	209.7	2,503.8		16,878.3			
	CAPITAL OUTLAY										
	TOTAL DEPARTMENT	<u>29,830.2</u>		<u>6,986.1</u>	<u>1,692.5</u>	<u>2,503.8</u>	<u>34.3</u>	<u>18,369.3</u>		<u>244.2</u>	

AUTHORIZED POSITIONS FOR DEPARTMENT:

Comm. Development Director	1	Senior Administrative Analyst	1
Building Official	1	Senior Program Specialist	3
Planning Services Manager	1	Senior Econ. Development Specialist	1
Economic Development Manager	1	Associate Planner	1
Senior Planner	2	Building Inspector	4
Senior Project Planner	3	Plans Examiner	1
Plan Check Engineer	1	Code Enforcement Officer	5
Supervising Building Inspector	1	Department Secretary	1
Planner	2	Permit Technician	1
Permit Center Supervisor	1	Senior Office Assistant	1
Senior Building Inspector	1		
		TOTAL POSITIONS	<u>34</u>

COMMUNITY SERVICES DEPARTMENT

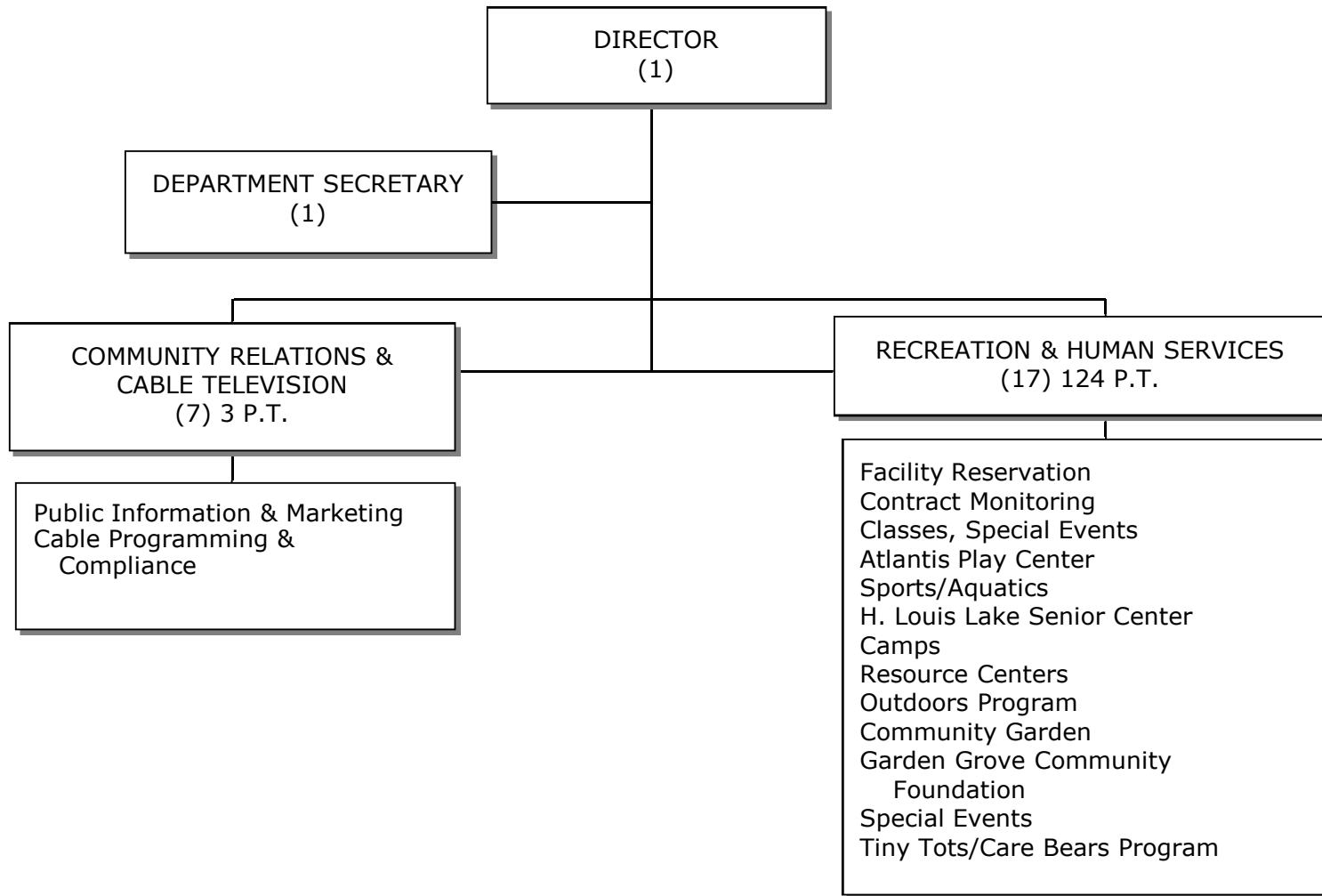
MISSION

The mission of the Community Services Department is to create and celebrate a healthy and vibrant community.

2017-18 & 2018-19 GOALS

1. Continue the Re:Imagine campaign by expanding the City's Open Streets event outside of the Downtown area by blending programming, demonstrations, music and food, and encouraging the Public to "take back the streets."
2. Strengthen the safety and security of the community by enhancing the collaboratives at the Family Resource Centers.
3. Continue and expand the Senior Mobility Program which provides senior residents greater access to City support services. These include: daily meal delivery, medical and pharmacy access, and recreational opportunities to improve individual health and wellness.
4. Examine funding options and initiate discussions with outside agencies to explore the expansion of park space within the community and complete the Parks Master Plan.
5. Maintain an open dialogue and promote a positive image of Garden Grove to Orange County residents, Garden Grove residents and our fellow employees through effective communication, cable programming and access, programs and activities, and an informationally creative and accurate website.

Community Services



Total Number of Employees - 153
Full Time - 26
Part Time - 127

FY 17-18 & FY 18-19

COMMUNITY SERVICES
FY 2017-18
(\$000)

	Total 17-18	Funding Source	Basic Services 17-18	Grant Services 17-18	Special Assessment Services 17-18	Water Services 17-18	Successor Agency 17-18	Cable Services 17-18	Housing Services 17-18	Sewer Services 17-18	Refuse Services 17-18
<u>DIVISIONS</u>											
Community Relations											
0050 Admin. Support	118.1		118.1								
0060 Public Information	825.2	Sewer/Refuse/Water	802.2			11.5				5.8	5.7
0062 Cable TV	13.2	GG Cable						13.2			
0063 G.G. Cable Programming	47.3	GG Cable						47.3			
0064 Community Access	384.4	GG Cable						384.4			
Division Total	<u>1,388.2</u>		<u>920.3</u>			<u>11.5</u>		<u>444.9</u>		<u>5.8</u>	<u>5.7</u>
Detail for Division:											
Labor	1,130.1		819.7					310.4			
Contractual Services	69.2		24.3			11.5		21.9		5.8	5.7
Commodities	17.1		9.2					7.9			
Other	159.8		67.1					92.7			
Capital Outlay	12.0							12.0			
Division Total	<u>1,388.2</u>		<u>920.3</u>			<u>11.5</u>		<u>444.9</u>		<u>5.8</u>	<u>5.7</u>
Recreation & Human Services											
0024 Treasurer	1.0		1.0								
0059 City Partnership	25.0		25.0								
0061 Special Events	63.3		63.3								
2736 B/Clinton FRC	428.4		428.4								
4200 Community Services Mgmt	1,044.3	Self-Supp.	1,044.3								
4250 Sport Center/Gym	149.7		149.7								
4300 Recreation Services	138.8		138.8								
4304 Summer Camps	106.0	Self-Supp.	106.0								
4305 Aquatics	203.4	Self-Supp.	203.4								
4306 Facility Reserve	41.0	Self-Supp.	41.0								
4307 Adult Softball	53.0	Self-Supp.	53.0								
4308 Atlantis Park	142.8	Self-Supp.	142.8								
4309 Special Events/Self Supp.	4.3	Self-Supp.	4.3								
4310 Teen Programs	19.5		19.5								
4320 Park Patrol	196.8		196.8								
4330 Youth Sports	86.2		86.2								
4600 Senior Center/CDBG	151.1	CDBG		151.1							
4601 Snr/Mobility Program	205.0	Measure M2 - CTFP		205.0							
4605 Senior Center/Self-Supp.	26.1	Self-Supp.	26.1								
4606 CMC/Self-Support	48.6	Self-Supp.	48.6								
4607 CYC/Self-Support	8.7	Self-Supp.	8.7								
4608 Leisure Classes	172.9	Self-Supp.	172.9								
4609 Tiny Tots	72.1	Self-Supp.	72.1								
4610 Senior Center	352.2	Self-Supp.	352.2								
4620 Community Mtg. Center	316.0		316.0								
4621 Security Contract	10.0		10.0								
4630 Courtyard Center	22.1		22.1								
4640 Special Events	38.5		38.5								
4641 Outdoor Recreation	17.5	Self-Supp.	17.5								
4700 Cultural Arts	9.4	Self-Supp.	9.4								
4701 Arts Fund	30.0	Cultural Arts	30.0								
4906 MPFRC (17/18)	461.8	FACT	106.9	354.9							
Division Total	<u>4,645.5</u>		<u>3,934.5</u>	<u>711.0</u>							
Detail for Division:											
Labor	3,232.4		2,933.1	299.3							
Contractual Services	817.7		416.1	401.6							
Commodities	223.7		220.9	2.8							
Other	371.7		364.4	7.3							
Capital Outlay											
Division Total	<u>4,645.5</u>		<u>3,934.5</u>	<u>711.0</u>							

COMMUNITY SERVICES
FY 2017-18
(\$000)

	Total 17-18	Funding Source	Basic Services 17-18	Grant Services 17-18	Special Assessment Services 17-18	Water Services 17-18	Successor Agency 17-18	Cable Services 17-18	Housing Services 17-18	Sewer Services 17-18	Refuse Services 17-18
TOTAL FOR DEPARTMENT:											
LABOR	4,362.5		3,752.8	299.3				310.4			
CONTRACTUAL SERVICES	886.9		440.4	401.6		11.5		21.9		5.8	5.7
COMMODITIES	240.8		230.1	2.8				7.9			
OTHER	531.5		431.5	7.3				92.7			
CAPITAL OUTLAY	12.0							12.0			
TOTAL DEPARTMENT	6,033.7		4,854.8	711.0		11.5		444.9		5.8	5.7

AUTHORIZED POSITIONS FOR DEPARTMENT:

Community Services Director	1
Division Manager	2
Community Services Supervisor	1
Senior Administrative Analyst	1
Senior Program Specialist	6
Asst. Comm. Svs. Supervisor	3
Senior Administrative Aide	2
Department Secretary	1
Principal Office Assistant	1
Community Services Coordinator	6
Eligibility Technician	1
Office Assistant	1
TOTAL POSITIONS	26

COMMUNITY SERVICES
FY 2018-19
(\$000)

	Total 18-19	Funding Source	Basic Services 18-19	Grant Services 18-19	Special Assessment Services 18-19	Water Services 18-19	Successor Agency 18-19	Cable Services 18-19	Housing Services 18-19	Sewer Services 18-19	Refuse Services 18-19
<u>DIVISIONS</u>											
Community Relations											
0050 Admin. Support	124.0		124.0								
0060 Public Information	883.6	Sewer/Refuse/Water	860.6			11.5				5.8	5.7
0062 Cable TV	1.2	GG Cable						1.2			
0063 G.G. Cable Programming	47.3	GG Cable						47.3			
0064 Community Access	391.5	GG Cable						391.5			
Division Total	1,447.6		984.6			11.5		440.0		5.8	5.7
Detail for Division:											
Labor	1,183.8		866.3					317.5			
Contractual Services	54.2		9.3			11.5		21.9		5.8	5.7
Commodities	48.0		40.1					7.9			
Other	161.6		68.9					92.7			
Capital Outlay											
Division Total	1,447.6		984.6			11.5		440.0		5.8	5.7
Recreation & Human Services											
0024 Treasurer	1.0		1.0								
0059 City Partnership	25.0		25.0								
0061 Special Events	63.3		63.3								
2736 B/Clinton FRC	442.5		442.5								
4200 Community Services Mgmt	1,093.4	Self-Supp.	1,093.4								
4250 Sport Center/Gym	155.6		155.6								
4300 Recreation Services	146.3		146.3								
4304 Summer Camps	106.0	Self-Supp.	106.0								
4305 Aquatics	203.4	Self-Supp.	203.4								
4306 Facility Reserve	40.8	Self-Supp.	40.8								
4307 Adult Softball	53.0	Self-Supp.	53.0								
4308 Atlantis Park	142.8	Self-Supp.	142.8								
4309 Special Events/Self Supp.	4.3	Self-Supp.	4.3								
4310 Teen Programs	19.5		19.5								
4320 Park Patrol	208.3		208.3								
4330 Youth Sports	86.5		86.5								
4600 Senior Center/CDBG	162.8	CDBG		162.8							
4601 Snr/Mobility Program	205.0	Measure M2 - CTFP/ Fed Park		205.0							
4605 Senior Center/Self-Supp.	26.1	Self-Supp.	26.1								
4606 CMC/Self-Support	48.6	Self-Supp.	48.6								
4607 CYC/Self-Support	8.7	Self-Supp.	8.7								
4608 Leisure Classes	175.6	Self-Supp.	175.6								
4609 Tiny Tots	71.7	Self-Supp.	71.7								
4610 Senior Center	359.1		359.1								
4620 Community Mtg. Center	328.3		328.3								
4621 Security Contract	10.0	Self-Supp.	10.0								
4630 Courtyard Center	22.3		22.3								
4640 Special Events	38.5		38.5								
4641 Outdoor Recreation	17.5	Self-Supp.	17.5								
4700 Cultural Arts	9.5	Self-Supp.	9.5								
4701 Arts Fund	30.0	Cultural Arts	30.0								
4907 MPFRC (18/19)	471.5	FACT	113.4	358.1							
Division Total	4,776.9		4,051.0	725.9							
Detail for Division:											
Labor	3,358.1		3,044.1	314.0							
Contractual Services	817.7		416.1	401.6							
Commodities	222.7		219.9	2.8							
Other	378.4		370.9	7.5							
Capital Outlay											
Division Total	4,776.9		4,051.0	725.9							

COMMUNITY SERVICES
FY 2018-19
(\$000)

	Total 18-19	Funding Source	Basic Services 18-19	Grant Services 18-19	Special Assessment Services 18-19	Water Services 18-19	Successor Agency 18-19	Cable Services 18-19	Housing Services 18-19	Sewer Services 18-19	Refuse Services 18-19
TOTAL FOR DEPARTMENT:											
LABOR	4,541.9		3,910.4	314.0				317.5			
CONTRACTUAL SERVICES	871.9		425.4	401.6		11.5		21.9		5.8	5.7
COMMODITIES	270.7		260.0	2.8				7.9			
OTHER	540.0		439.8	7.5				92.7			
CAPITAL OUTLAY											
TOTAL DEPARTMENT	6,224.5		5,035.6	725.9		11.5		440.0		5.8	5.7

AUTHORIZED POSITIONS FOR DEPARTMENT:

Community Services Director	1
Division Manager	2
Community Services Supervisor	1
Senior Administrative Analyst	1
Senior Program Specialist	6
Asst. Comm. Svs. Supervisor	3
Senior Administrative Aide	2
Department Secretary	1
Principal Office Assistant	1
Community Services Coordinator	6
Eligibility Technician	1
Office Assistant	1
TOTAL POSITIONS	26

FINANCE DEPARTMENT

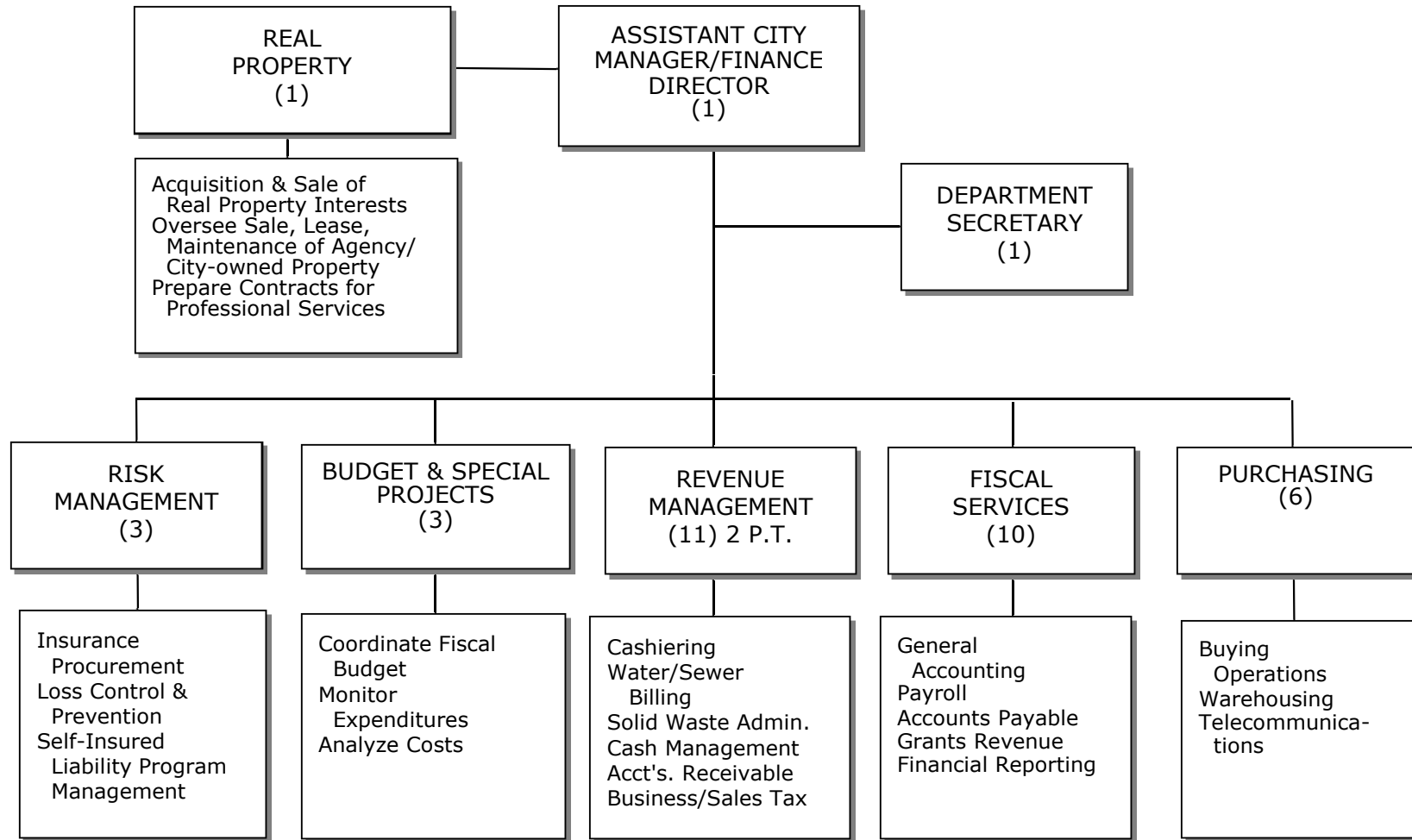
MISSION

The mission of the Finance Department is to provide accurate, timely, and appropriate financial and budget reporting, along with related organizational services to City Staff, administrative and elected officials, the media, and citizens of the community.

2017-18 & 2018-19 GOALS

1. Continue to monitor and report on the City's financial position/biennial budget, and update the five year and ten year financial plan/outlook for the City.
2. Work with Information Technology Department to automate procedures, and strengthen internal controls in Accounting, Budget, and Risk Management.
3. Implement the first phase of a citywide initiative to replace the current financial, human resources, payroll, budget, and procurement systems.
4. Implement a Two Year Operating Budget.
5. Provide training opportunities to professionally grow and develop staff, and actively support, maintain, and strengthen teamwork with other City departments.
6. Receive the Government Finance Officers Association Certificate of Achievement for Excellence in Financial Reporting, and receive an unmodified independent audit opinion from our auditors.
7. Prudently manage invested cash by matching of investment maturities to forecasted cash needs, while providing for the necessary safety to avoid losses in principal.
8. Implement a cost recovery fee for credit card payments as approved by City Council.
9. Revise the Purchasing Manual to include revisions to the Municipal Code, Ordinances, and Administrative Regulations, and provide City-wide training on all revisions.
10. Provide real estate services to other City departments, primarily through the implementation of projects approved as enforceable obligations.
11. Implement active risk management program by monitoring City's risk exposures and developing programs to mitigate risk.

Finance



Total Number of Employees - 38
Full Time - 36
Part Time - 2

FY 17-18 & FY 18-19

FINANCE
FY 2017-18
(\$000)

		Total	Funding Source	Basic	Grant	Special	Water	Successor	Cable	Housing	Sewer	Refuse
		17-18		Services	Services	Assessment	Services	Agency	Services	Services	Services	Services
		17-18		17-18	17-18	17-18	17-18	17-18	17-18	17-18	17-18	17-18
<u>DIVISIONS</u>												
Real Property												
0030	Real Property	424.0	Dev Agmt Fee/Cable/ Sewer/Housing/Water	238.9			7.5		37.0	133.1	7.5	
2535	Civic Center Prop Mgmt	37.0	Hsg Auth-CC Prop							37.0		
	Division Total	461.0		238.9			7.5		37.0	170.1	7.5	
<u>Detail for Division:</u>												
	Labor	15.0					7.5				7.5	
	Contractual Services	243.6		206.6						37.0		
	Commodities	1.2		1.2								
	Other	201.2		31.1					37.0	133.1		
	Capital Outlay											
	Division Total	461.0		238.9			7.5		37.0	170.1	7.5	
Finance Administration												
1000	Finance Admin/Analysis	2,517.2	Sewer/Refuse/Water	2,009.7			2.5				302.5	202.5
	Division Total	2,517.2		2,009.7			2.5				302.5	202.5
<u>Detail for Division:</u>												
	Labor	461.4		461.4								
	Contractual Services	20.7		13.2			2.5				2.5	2.5
	Commodities	4.9		4.9								
	Other	30.2		30.2								
	Capital Outlay	2,000.0		1,500.0							300.0	200.0
	Division Total	2,517.2		2,009.7			2.5				302.5	202.5
Budget												
1010	Budget/Special Projects	439.6		439.6								
	Division Total	439.6		439.6								
<u>Detail for Division:</u>												
	Labor	421.3		421.3								
	Contractual Services	1.1		1.1								
	Commodities	0.5		0.5								
	Other	16.7		16.7								
	Capital Outlay											
	Division Total	439.6		439.6								
Fiscal Services												
1019	2015A Lease Bonds	1,503.5		1,503.5								
1020	General Accounting	416.4	Successor RDA/Housing Sewer/Refuse/Water	183.5			58.5	46.7		49.3	56.6	21.8
1021	Financial Planning	761.1	Successor RDA/Housing Sewer/Refuse/Water	256.5			182.8	85.9		21.3	183.9	30.7
1022	Payroll	154.1		154.1								
1024	Accounts Payable	145.1	Sewer/Water	143.5			1.2				0.4	
1025	Transparency Softwr	20.0		20.0								
	Division Total	3,000.2		2,261.1			242.5	132.6		70.6	240.9	52.5
<u>Detail for Division:</u>												
	Labor	1,125.7		437.3			223.5	132.6		66.4	223.5	42.4
	Contractual Services	298.1		247.4			19.0			4.2	17.4	10.1
	Commodities	22.2		22.2								
	Other	1,554.2		1,554.2								
	Capital Outlay											
	Division Total	3,000.2		2,261.1			242.5	132.6		70.6	240.9	52.5

FINANCE
FY 2017-18
(\$000)

	Total 17-18	Funding Source	Basic Services 17-18	Grant Services 17-18	Special Assessment Services 17-18	Water Services 17-18	Successor Agency 17-18	Cable Services 17-18	Housing Services 17-18	Sewer Services 17-18	Refuse Services 17-18
Revenue Management											
1026 Business Tax Operations	522.2		522.2								
1030 Utility Billing	1,123.4	Water/Sewer				943.1				180.3	
1031 Refuse Billing	352.8	Refuse									352.8
1034 Revenue Operations	95.7	Sewer/Refuse	57.5							3.9	34.3
Division Total	<u>2,094.1</u>		<u>579.7</u>			<u>943.1</u>				<u>184.2</u>	<u>387.1</u>
<u>Detail for Division:</u>											
Labor	1,305.7		464.2			481.4				142.8	217.3
Contractual Services	507.6		41.0			279.2				41.4	146.0
Commodities	54.7		7.6			34.4					12.7
Other	226.1		66.9			148.1					11.1
Capital Outlay											
Division Total	<u>2,094.1</u>		<u>579.7</u>			<u>943.1</u>				<u>184.2</u>	<u>387.1</u>
Purchasing											
1094 Purchasing	234.9		234.9								
Division Total	<u>234.9</u>		<u>234.9</u>								
<u>Detail for Division:</u>											
Labor	200.4		200.4								
Contractual Services	13.2		13.2								
Commodities	2.3		2.3								
Other	19.0		19.0								
Capital Outlay											
Division Total	<u>234.9</u>		<u>234.9</u>								
<u>TOTAL FOR DEPARTMENT:</u>											
LABOR	3,529.5		1,984.6			712.4	132.6		66.4	373.8	259.7
CONTRACTUAL SERVICES	1,084.3		522.5			300.7			41.2	61.3	158.6
COMMODITIES	85.8		38.7			34.4					12.7
OTHER	2,047.4		1,718.1			148.1		37.0	133.1		11.1
CAPITAL OUTLAY	2,000.0		1,500.0							300.0	200.0
TOTAL DEPARTMENT	<u>8,747.0</u>		<u>5,763.9</u>			<u>1,195.6</u>	<u>132.6</u>	<u>37.0</u>	<u>240.7</u>	<u>735.1</u>	<u>642.1</u>

FINANCE
FY 2017-18
(\$000)

Total	Funding Source	Basic Services 17-18	Grant Services 17-18	Special Assessment Services 17-18	Water Services 17-18	Successor Agency 17-18	Cable Services 17-18	Housing Services 17-18	Sewer Services 17-18	Refuse Services 17-18
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AUTHORIZED POSITIONS FOR DEPARTMENT:

Assistant City Manager	1	Buyer	1							
Division Manager	4	Accounting Technician	1							
Principle Admin Analyst	2	Business Tax Inspector	1							
Accounting Supervisor	2	Department Secretary	1							
Senior Real Property Agent	1	Storekeeper	1							
Senior Accountant	2	Principal Office Assistant	1							
Payroll Supervisor	1	Principal Account Specialist	5							
Business Tax Supervisor	1	Senior Account Specialist	5							
Sr. Program Specialist	1	Office Assistant	1							
Utility Revenue Supervisor	1	Stock Clerk	2							
Accountant	1									
		TOTAL POSITIONS				<u>36</u>				

FINANCE
FY 2018-19
(\$000)

		Total	Funding Source	Basic	Grant	Special	Water	Successor	Cable	Housing	Sewer	Refuse
		18-19		Services	Services	Assessment	Services	Agency	Services	Services	Services	Services
		18-19		18-19	18-19	18-19	18-19	18-19	18-19	18-19	18-19	18-19
<u>DIVISIONS</u>												
Real Property												
0030	Real Property	424.3	Dev Agmt Fee/Cable/ Sewer/Housing/Water	238.8			7.8		37.0	133.1	7.6	
2535	Civic Center Prop Mgmt	37.0	Hsg Auth-CC Prop							37.0		
	Division Total	461.3		238.8			7.8		37.0	170.1	7.6	
<u>Detail for Division:</u>												
	Labor	15.3					7.7				7.6	
	Contractual Services	243.7		206.6			0.1			37.0		
	Commodities	1.3		1.3								
	Other	201.0		30.9					37.0	133.1		
	Capital Outlay											
	Division Total	461.3		238.8			7.8		37.0	170.1	7.6	
Finance Administration												
1000	Finance Admin/Analysis	1,537.7	Sewer/Refuse/Water	530.2			502.5				302.5	202.5
	Division Total	1,537.7		530.2			502.5				302.5	202.5
<u>Detail for Division:</u>												
	Labor	488.7		488.7								
	Contractual Services	20.7		13.2			2.5				2.5	2.5
	Commodities	4.9		4.9								
	Other	23.4		23.4								
	Capital Outlay	1,000.0					500.0				300.0	200.0
	Division Total	1,537.7		530.2			502.5				302.5	202.5
Budget												
1010	Budget/Special Projects	465.4		465.4								
	Division Total	465.4		465.4								
<u>Detail for Division:</u>												
	Labor	446.7		446.7								
	Contractual Services	1.1		1.1								
	Commodities	0.5		0.5								
	Other	17.1		17.1								
	Capital Outlay											
	Division Total	465.4		465.4								
Fiscal Services												
1019	2015A Lease Bonds	1,511.5		1,511.5								
1020	General Accounting	421.3	Successor RDA/Housing	187.1			57.9	48.0		50.6	56.1	21.6
1021	Financial Planning	780.6	Sewer/Refuse/Water	262.9			187.6	88.3		21.8	188.7	31.3
1022	Payroll	162.3	Successor RDA/Housing	162.3								
1024	Accounts Payable	151.2	Sewer/Water	149.6			1.2				0.4	
1025	Transparency Softwr	20.0		20.0								
	Division Total	3,046.9		2,293.4			246.7	136.3		72.4	245.2	52.9
<u>Detail for Division:</u>												
	Labor	1,171.0		463.4			229.7	136.3		68.2	229.8	43.6
	Contractual Services	290.1		244.2			17.0			4.2	15.4	9.3
	Commodities	22.2		22.2								
	Other	1,563.6		1,563.6								
	Capital Outlay											
	Division Total	3,046.9		2,293.4			246.7	136.3		72.4	245.2	52.9

FINANCE
FY 2018-19
(\$000)

	Total 18-19	Funding Source	Basic Services 18-19	Grant Services 18-19	Special Assessment Services 18-19	Water Services 18-19	Successor Agency 18-19	Cable Services 18-19	Housing Services 18-19	Sewer Services 18-19	Refuse Services 18-19
Revenue Management											
1026 Business Tax Operations	547.3		547.3								
1030 Utility Billing	1,140.4	Water/Sewer				956.6				183.8	
1031 Refuse Billing	358.0	Refuse									358.0
1034 Revenue Operations	99.6	Sewer/Refuse	60.3							4.0	35.3
Division Total	<u>2,145.3</u>		<u>607.6</u>			<u>956.6</u>				<u>187.8</u>	<u>393.3</u>
<u>Detail for Division:</u>											
Labor	1,353.9		490.3			494.0				146.4	223.2
Contractual Services	507.6		41.1			279.1				41.4	146.0
Commodities	54.7		7.6			34.4					12.7
Other	229.1		68.6			149.1					11.4
Capital Outlay											
Division Total	<u>2,145.3</u>		<u>607.6</u>			<u>956.6</u>				<u>187.8</u>	<u>393.3</u>
Purchasing											
1094 Purchasing	252.6	Water/Sewer	249.1			1.5				2.0	
Division Total	<u>252.6</u>		<u>249.1</u>			<u>1.5</u>				<u>2.0</u>	
<u>Detail for Division:</u>											
Labor	212.4		212.4								
Contractual Services	13.5		13.5								
Commodities	2.3		2.3								
Other	24.4		20.9			1.5				2.0	
Capital Outlay											
Division Total	<u>252.6</u>		<u>249.1</u>			<u>1.5</u>				<u>2.0</u>	
TOTAL FOR DEPARTMENT:											
LABOR	3,688.0		2,101.5			731.4	136.3		68.2	383.8	266.8
CONTRACTUAL SERVICES	1,076.7		519.7			298.7			41.2	59.3	157.8
COMMODITIES	85.9		38.8			34.4					12.7
OTHER	2,058.6		1,724.5			150.6		37.0	133.1	2.0	11.4
CAPITAL OUTLAY	1,000.0					500.0				300.0	200.0
TOTAL DEPARTMENT	<u>7,909.2</u>		<u>4,384.5</u>			<u>1,715.1</u>	<u>136.3</u>	<u>37.0</u>	<u>242.5</u>	<u>745.1</u>	<u>648.7</u>

FINANCE
FY 2018-19
(\$000)

Total 18-19	Funding Source	Basic Services 18-19	Grant Services 18-19	Special Assessment Services 18-19	Water Services 18-19	Successor Agency 18-19	Cable Services 18-19	Housing Services 18-19	Sewer Services 18-19	Refuse Services 18-19
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AUTHORIZED POSITIONS FOR DEPARTMENT:

Assistant City Manager	1	Buyer									1
Division Manager	4	Accounting Technician									1
Principle Admin Analyst	2	Business Tax Inspector									1
Accounting Supervisor	2	Department Secretary									1
Senior Real Property Agent	1	Storekeeper									1
Senior Accountant	2	Principal Office Assistant									1
Payroll Supervisor	1	Principal Account Specialist									5
Business Tax Supervisor	1	Senior Account Specialist									5
Sr. Program Specialist	1	Office Assistant									1
Utility Revenue Supervisor	1	Stock Clerk									2
Accountant	1										
		TOTAL POSITIONS									<u>36</u>

FIRE DEPARTMENT

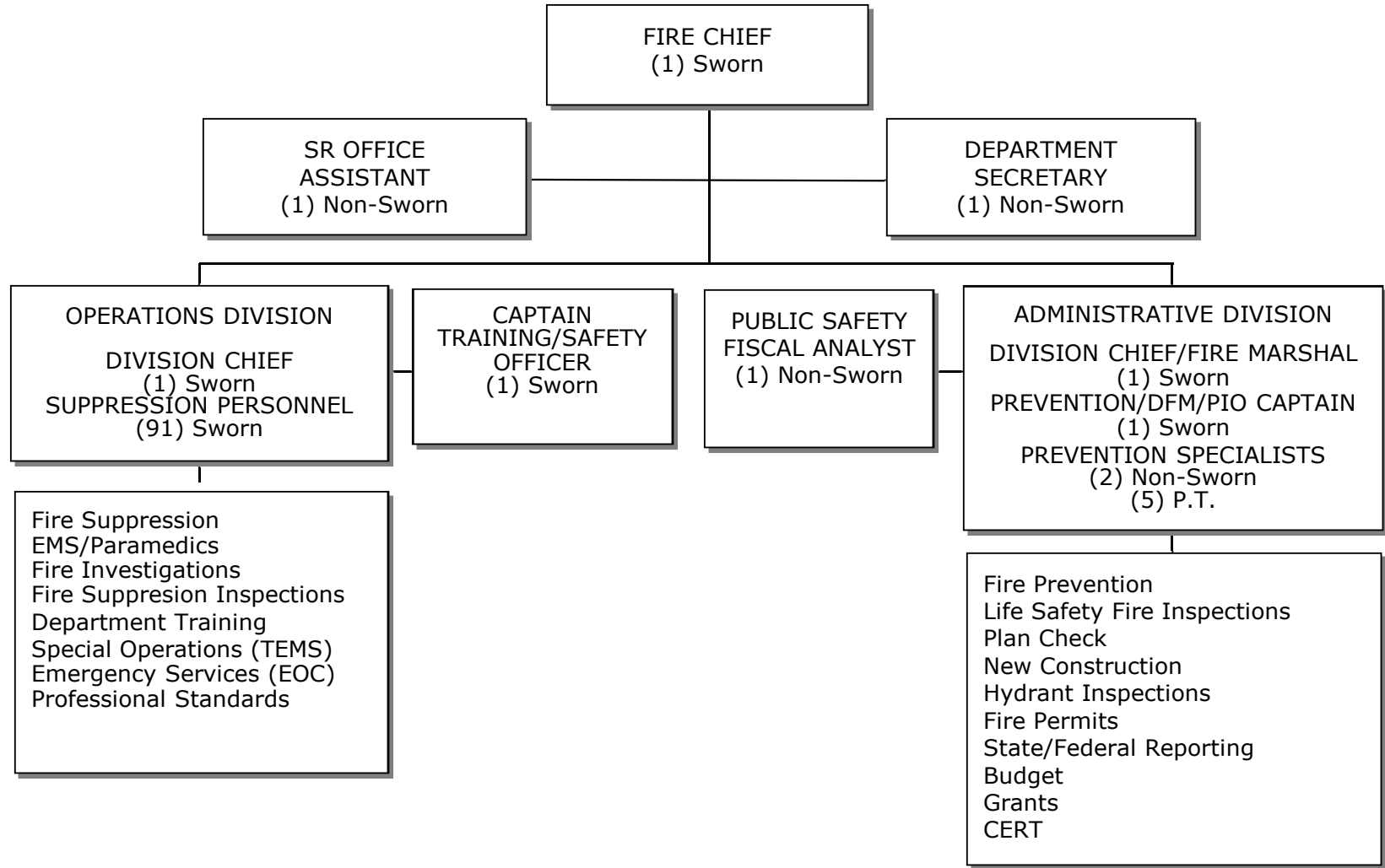
MISSION

The mission of the Fire Department is excellence through rapid response, proactive training, prevention, and preparedness programs, while maintaining a high level of efficiency and well-being for our community.

2017-18 & 2018-19 GOALS

1. Continue to develop an organizational culture that is in alignment with the values of the City by forwarding an inclusive and collaborative management process to both fire management and all department personnel.
2. Continue to enhance public relations to our culturally diverse community. Continue to be business friendly, and work to find solutions that close the gap between local businesses, fire prevention, and building inspections through the use of social media.
3. Continue to seek creative solutions to replace and update aging Department technology, infrastructure, and apparatus, focusing on fire station ADA compliance, establishing gender specific areas, replacing fire station 6, and eventually relocating suppression staff to the new fire station. Implementing the first and second phases of replacing the current Records Management System will improve operational incident reports, training records and fire prevention services.
4. Work with the Human Resources Department to continue to seek diversity within the Department by reaching out to the community and informing them of Fire Department employment opportunities. The Department will maintain current firefighter and firefighter/paramedic eligibility lists as well as an active promotional list.
5. Continue to be proactive seeking alternative funding for the purchase of equipment and special programs through both public and private grant sources.
6. Continue to seek methods to improve paramedic response times as required by city ordinance through implementation of the Fire Deployment Plan.

Fire



Total Number of Employees - 106
 Full Time Sworn - 96
 Full Time Non-Sworn - 5
 Part Time - 5

FY 17-18 & FY 18-19

FIRE
FY 2017-18
(\$000)

	Total 17-18	Funding Source	Basic Services 17-18	Grant Services 17-18	Special Assessment Services 17-18	Water Services 17-18	Successor Agency 17-18	Cable Services 17-18	Housing Services 17-18	Sewer Services 17-18	Refuse Services 17-18
DIVISIONS											
Fire Administration											
5001 Fire Management	452.7		452.7								
5002 Fire General Admin.	433.4		433.4								
5003 Fire Prof Standards	15.0		15.0								
Division Total	<u>901.1</u>		<u>901.1</u>								
<u>Detail for Division:</u>											
Labor	724.0		724.0								
Contractual Services	45.8		45.8								
Commodities	25.6		25.6								
Other	105.7		105.7								
Capital Outlay											
Division Total	<u>901.1</u>		<u>901.1</u>								
Fire Suppression											
5100 Fire Contrl Mgmt	3,374.5		3,374.5								
5101 Fire Cmbat/Contrl	905.5	Prop. 172	785.6	119.9							
5102 Emg.Med/Contrl	2,284.3		2,284.3								
5103 Comm./Fire Control	783.5	Prop. 172	748.8	34.7							
5104 Inspectn/Control	234.4		234.4								
5105 Emg. Stdby/Control	6,132.1	Prop. 172	6,022.0	110.1							
5106 MDT System	10.0	Prop. 172	10.0								
Division Total	<u>13,724.3</u>		<u>13,449.6</u>	<u>274.7</u>							
<u>Detail for Division:</u>											
Labor	10,508.3		10,508.3								
Contractual Services	983.7		892.4	91.3							
Commodities	365.4		277.0	88.4							
Other	1,771.9		1,771.9								
Capital Outlay	95.0			95.0							
Division Total	<u>13,724.3</u>		<u>13,449.6</u>	<u>274.7</u>							
Paramedics											
5200 Paramed. Managment	3,106.0		3,106.0								
5202 Emg.Medic/Paramed.	3,586.6	Prop. 172	3,550.6	36.0							
5205 Emg.Stndby/Paramed.	1,014.1	Prop. 172	1,008.1	6.0							
Division Total	<u>7,706.7</u>		<u>7,664.7</u>	<u>42.0</u>							
<u>Detail for Division:</u>											
Labor	7,385.3		7,385.3								
Contractual Services	15.0		9.0	6.0							
Commodities	174.2		171.2	3.0							
Other	99.2		99.2								
Capital Outlay	33.0			33.0							
Division Total	<u>7,706.7</u>		<u>7,664.7</u>	<u>42.0</u>							

FIRE
FY 2017-18
(\$000)

	Total	Basic	Grant	Special	Water	Successor	Cable	Housing	Sewer	Refuse
	17-18	Services	Services	Assessment	Services	Agency	Services	Services	Services	Services
	Funding Source	17-18	17-18	17-18	17-18	17-18	17-18	17-18	17-18	17-18
Fire Prevention										
5056 Hazard Mat. Cleanup	57.0	57.0								
5300 Bureau Administration	418.0	418.0								
5301 Technical Support	329.2	329.2								
5302 Permit Control	460.7	460.7								
5303 Fire Investigation	33.9	33.9								
5304 Fire Safety Education	16.0	16.0								
5305 Fire Plan Check	53.8	53.8								
Division Total	<u>1,368.6</u>	<u>1,368.6</u>								
<u>Detail for Division:</u>										
Labor	1,125.9	1,125.9								
Contractual Services	97.4	97.4								
Commodities	21.4	21.4								
Other	111.4	111.4								
Capital Outlay	12.5	12.5								
Division Total	<u>1,368.6</u>	<u>1,368.6</u>								
Emergency Services										
5061 Citizen Emg. Res. Fire	15.2	15.2								
5400 Emergency Services	344.2	344.2								
Division Total	<u>359.4</u>	<u>359.4</u>								
<u>Detail for Division:</u>										
Labor	232.2	232.2								
Contractual Services	39.2	39.2								
Commodities	10.9	10.9								
Other	77.1	77.1								
Capital Outlay										
Division Total	<u>359.4</u>	<u>359.4</u>								
TOTAL FOR DEPARTMENT:										
LABOR	19,975.7	19,975.7								
CONTRACTUAL SERVICES	1,181.1	1,083.8		97.3						
COMMODITIES	597.5	506.1		91.4						
OTHER	2,165.3	2,165.3								
CAPITAL OUTLAY	140.5	12.5		128.0						
TOTAL DEPARTMENT	<u>24,060.1</u>	<u>23,743.4</u>		<u>316.7</u>						

FIRE
FY 2017-18
(\$000)

Total	Funding Source	Basic Services	Grant Services	Special Assessment Services	Water Services	Successor Agency	Cable Services	Housing Services	Sewer Services	Refuse Services
17-18		17-18	17-18	17-18	17-18	17-18	17-18	17-18	17-18	17-18

AUTHORIZED POSITIONS FOR DEPARTMENT:

Fire Chief	1
Fire Division Chief	2
Fire Battalion Chief	3
Fire Captain	26
Fire Engineer	24
Firefighter	40
Public Safety Fiscal Analyst	1
Senior Fire Protection Specialist	2
Department Secretary	2
TOTAL POSITIONS	<u>101</u>

FIRE
FY 2018-19
(\$000)

	Total 18-19	Funding Source	Basic Services 18-19	Grant Services 18-19	Special Assessment Services 18-19	Water Services 18-19	Successor Agency 18-19	Cable Services 18-19	Housing Services 18-19	Sewer Services 18-19	Refuse Services 18-19
DIVISIONS											
Fire Administration											
5001 Fire Management	476.6		476.6								
5002 Fire General Admin.	450.4		450.4								
5003 Fire Prof Standards	15.0		15.0								
Division Total	<u>942.0</u>		<u>942.0</u>								
<u>Detail for Division:</u>											
Labor	767.5		767.5								
Contractual Services	45.8		45.8								
Commodities	25.6		25.6								
Other	103.1		103.1								
Capital Outlay											
Division Total	<u>942.0</u>		<u>942.0</u>								
Fire Suppression											
5100 Fire Contrl Mgmt	3,506.0		3,506.0								
5101 Fire Cmbat/Contrl	1,009.5	Prop. 172	887.6	121.9							
5102 Emg.Med/Contrl	2,421.6		2,421.6								
5103 Comm./Fire Control	823.5	Prop. 172	788.9	34.6							
5104 Inspectn/Control	248.5		248.5								
5105 Emg. Stndby/Control	6,242.7	Prop. 172	6,161.0	81.7							
5106 MDT System	10.0	Prop. 172		10.0							
Division Total	<u>14,261.8</u>		<u>14,013.6</u>	<u>248.2</u>							
<u>Detail for Division:</u>											
Labor	11,038.8		11,038.8								
Contractual Services	1,055.8		964.5	91.3							
Commodities	232.1		204.4	27.7							
Other	1,805.9		1,805.9								
Capital Outlay	129.2			129.2							
Division Total	<u>14,261.8</u>		<u>14,013.6</u>	<u>248.2</u>							
Paramedics											
5200 Paramed. Managment	3,288.7		3,288.7								
5202 Emg.Medic/Paramed.	3,805.5	Prop. 172	3,753.5	52.0							
5205 Emg.Stndby/Paramed.	1,030.4	Prop. 172	1,024.4	6.0							
Division Total	<u>8,124.6</u>		<u>8,066.6</u>	<u>58.0</u>							
<u>Detail for Division:</u>											
Labor	7,785.4		7,785.4								
Contractual Services	15.0		9.0	6.0							
Commodities	174.2		171.2	3.0							
Other	101.0		101.0								
Capital Outlay	49.0			49.0							
Division Total	<u>8,124.6</u>		<u>8,066.6</u>	<u>58.0</u>							

FIRE
FY 2018-19
(\$000)

	Total	Basic	Grant	Special	Water	Successor	Cable	Housing	Sewer	Refuse
	18-19	Services	Services	Assessment	Services	Agency	Services	Services	Services	Services
		18-19	18-19	18-19	18-19	18-19	18-19	18-19	18-19	18-19
	Funding Source									
Fire Prevention										
5056	Hazard Mat. Cleanup	57.0	57.0							
5300	Bureau Administration	426.1	426.1							
5301	Technical Support	348.8	348.8							
5302	Permit Control	481.9	481.9							
5303	Fire Investigation	33.9	33.9							
5304	Fire Safety Education	16.0	16.0							
5305	Fire Plan Check	56.0	56.0							
	Division Total	<u>1,419.7</u>	<u>1,419.7</u>							
<u>Detail for Division:</u>										
	Labor	1,187.2	1,187.2							
	Contractual Services	97.4	97.4							
	Commodities	21.5	21.5							
	Other	113.6	113.6							
	Capital Outlay									
	Division Total	<u>1,419.7</u>	<u>1,419.7</u>							
Emergency Services										
5061	Citizen Emg. Res. Fire	15.3	15.3							
5400	Emergency Services	359.3	359.3							
	Division Total	<u>374.6</u>	<u>374.6</u>							
<u>Detail for Division:</u>										
	Labor	246.1	246.1							
	Contractual Services	39.2	39.2							
	Commodities	10.9	10.9							
	Other	78.4	78.4							
	Capital Outlay									
	Division Total	<u>374.6</u>	<u>374.6</u>							
TOTAL FOR DEPARTMENT:										
	LABOR	21,025.0	21,025.0							
	CONTRACTUAL SERVICES	1,253.2	1,155.9	97.3						
	COMMODITIES	464.3	433.6	30.7						
	OTHER	2,202.0	2,202.0							
	CAPITAL OUTLAY	178.2		178.2						
	TOTAL DEPARTMENT	<u>25,122.7</u>	<u>24,816.5</u>	<u>306.2</u>						

FIRE
FY 2018-19
(\$000)

Total	Funding Source	Basic Services	Grant Services	Special Assessment Services	Water Services	Successor Agency	Cable Services	Housing Services	Sewer Services	Refuse Services
18-19		18-19	18-19	18-19	18-19	18-19	18-19	18-19	18-19	18-19

AUTHORIZED POSITIONS FOR DEPARTMENT:

Fire Chief	1
Fire Division Chief	2
Fire Battalion Chief	3
Fire Captain	26
Fire Engineer	24
Firefighter	40
Public Safety Fiscal Analyst	1
Senior Fire Protection Specialist	2
Department Secretary	2
TOTAL POSITIONS	<u>101</u>

HUMAN RESOURCES DEPARTMENT

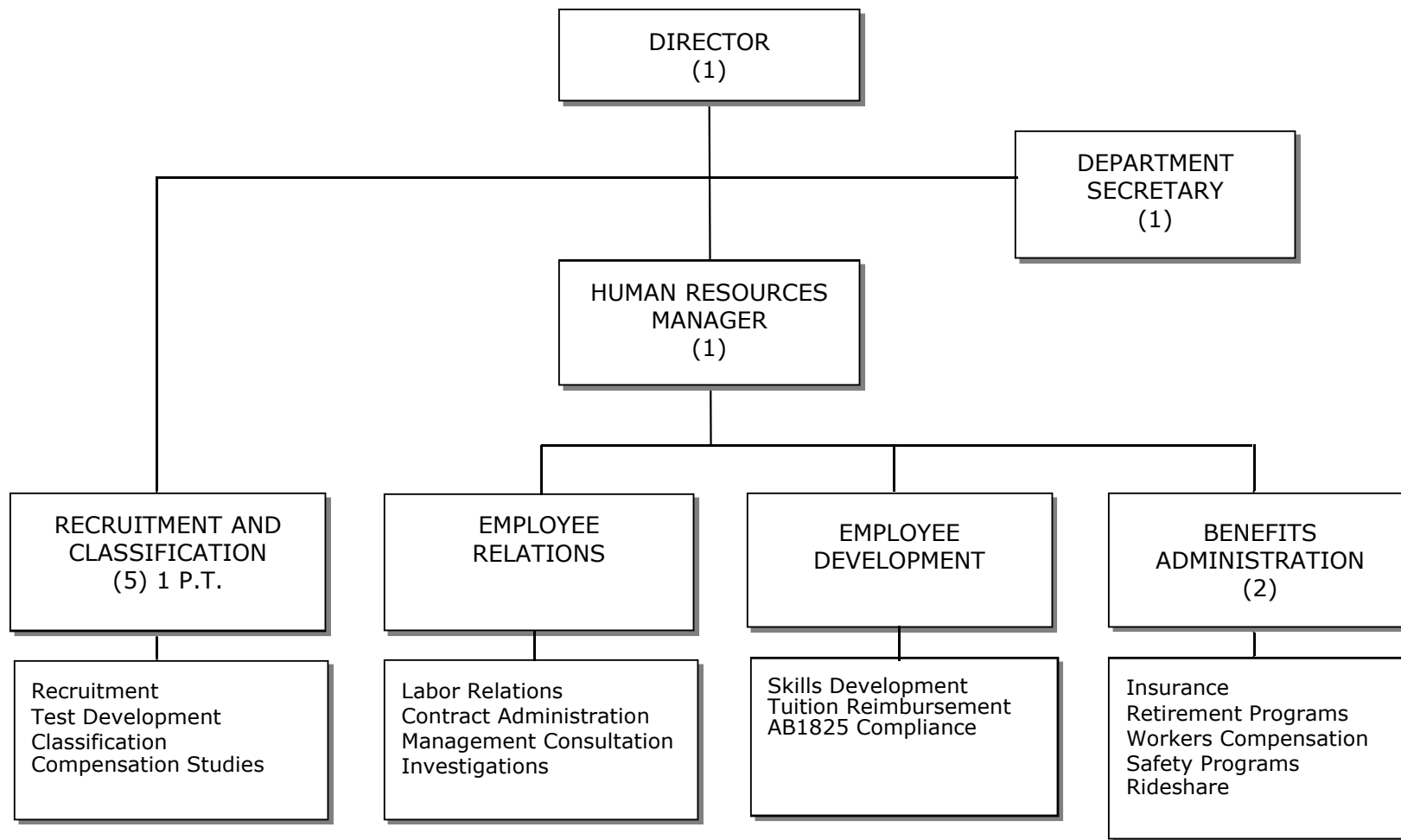
MISSION

The mission of the Human Resources Department is to provide guidance and support to our diverse community of employees and applicants, and to promote the City of Garden Grove as a great place to work and thrive. Human Resources places an emphasis on fairness and consistency in the recruitment, selection, retention and personal and professional development of the City's most important asset--our employees.

2017-18 & 2018-19 GOALS

1. Fill vacancies within budget constraints to fulfill the City's FY 2017-18 Action Plan.
2. Prepare and negotiate all labor contracts for expiring Memoranda of Understanding and Resolutions, including cost analyses and special studies; implement all Memoranda of Understanding and resolutions.
3. Amend CalPERS Contract to reflect agreements with employee labor groups.
4. Create a Resolution for the City's part-time benefited employees.
5. Maintain a tracking system determining employee eligibility for health benefits in compliance with the Affordable Care Act mandates.
6. In support of compliance with GASB 68 (continuing) and GASB 75 (new in FY 2017-18), implement process for verifying and tracking data for retirement and post-employment benefits.
7. As members of the Steering Committee and Project Management Team, fully support the City's mission in the selection of and conversion to a new Enterprise Resource Planning system.
8. Review and update all documented Human Resources practices in preparation for the City's conversion to the new Enterprise Resource Planning system.

Human Resources



Total Number of Employees - 11
Full Time - 10
Part Time - 1

FY 17-18 & FY 18-19

HUMAN RESOURCES
FY 2017-18
(\$000)

	Total 17-18	Funding Source	Basic Services 17-18	Grant Services 17-18	Special Assessment Services 17-18	Water Services 17-18	Successor Agency 17-18	Cable Services 17-18	Housing Services 17-18	Sewer Services 17-18	Refuse Services 17-18
<u>DIVISIONS</u>											
Human Resources											
6000	Recruit/Class/Comp		586.4								
6001	Employee Relations		630.0								
6004	AQMD/Rideshare	AQMD		103.6							
6005	Contingency		102.4								
6007	Employee Training	Sewer/Water	21.7	10.3		7.6				3.8	
6010	Rdshr Veh Equip Gas	AQMD	39.2								
6011	Rdshr Veh Equip CNG	AQMD	30.8								
	Division Total		<u>1,514.1</u>	<u>1,329.1</u>	<u>173.6</u>	<u>7.6</u>				<u>3.8</u>	
Detail for Division:											
	Labor		957.8	951.8	6.0						
	Contractual Services		265.0	240.3	20.0	3.2				1.5	
	Commodities		97.2	35.8	54.7	4.4				2.3	
	Other		194.1	101.2	92.9						
	Capital Outlay										
	Division Total		<u>1,514.1</u>	<u>1,329.1</u>	<u>173.6</u>	<u>7.6</u>				<u>3.8</u>	
<u>TOTAL FOR DEPARTMENT:</u>											
	LABOR		957.8	951.8	6.0						
	CONTRACTUAL SERVICES		265.0	240.3	20.0	3.2				1.5	
	COMMODITIES		97.2	35.8	54.7	4.4				2.3	
	OTHER		194.1	101.2	92.9						
	CAPITAL OUTLAY										
	TOTAL DEPARTMENT		<u>1,514.1</u>	<u>1,329.1</u>	<u>173.6</u>	<u>7.6</u>				<u>3.8</u>	

AUTHORIZED POSITIONS FOR DEPARTMENT:

Human Resources Director	1
Division Manager	1
Principal Personnel Analyst	2
Senior Personnel Analyst	1
Personnel Analyst	2
Senior Administrative Aide	1
Department Secretary	1
Administrative Aide	1
TOTAL POSITIONS	<u><u>10</u></u>

HUMAN RESOURCES
FY 2018-19
(\$000)

	Total 18-19	Funding Source	Basic Services 18-19	Grant Services 18-19	Special Assessment Services 18-19	Water Services 18-19	Successor Agency 18-19	Cable Services 18-19	Housing Services 18-19	Sewer Services 18-19	Refuse Services 18-19
<u>DIVISIONS</u>											
Human Resources											
6000	Recruit/Class/Comp		613.4								
6001	Employee Relations		658.5								
6004	AQMD/Rideshare	AQMD		103.7							
6005	Contingency		102.4								
6007	Employee Training	Sewer/Water	21.8	10.4		7.6				3.8	
6010	Rdshr Veh Equip Gas	AQMD	40.0		40.0						
6011	Rdshr Veh Equip CNG	AQMD	31.4		31.4						
	Division Total		<u>1,571.2</u>	<u>1,384.7</u>	<u>175.1</u>	<u>7.6</u>				<u>3.8</u>	
Detail for Division:											
	Labor		1,013.9	1,007.7	6.2						
	Contractual Services		265.0	240.3	20.0	3.2				1.5	
	Commodities		97.2	35.8	54.7	4.4				2.3	
	Other		195.1	100.9	94.2						
	Capital Outlay										
	Division Total		<u>1,571.2</u>	<u>1,384.7</u>	<u>175.1</u>	<u>7.6</u>				<u>3.8</u>	
<u>TOTAL FOR DEPARTMENT:</u>											
	LABOR		1,013.9	1,007.7	6.2						
	CONTRACTUAL SERVICES		265.0	240.3	20.0	3.2				1.5	
	COMMODITIES		97.2	35.8	54.7	4.4				2.3	
	OTHER		195.1	100.9	94.2						
	CAPITAL OUTLAY										
	TOTAL DEPARTMENT		<u><u>1,571.2</u></u>	<u><u>1,384.7</u></u>	<u><u>175.1</u></u>	<u><u>7.6</u></u>				<u><u>3.8</u></u>	

AUTHORIZED POSITIONS FOR DEPARTMENT:

Human Resources Director	1
Division Manager	1
Principal Personnel Analyst	2
Senior Personnel Analyst	1
Personnel Analyst	2
Senior Administrative Aide	1
Department Secretary	1
Administrative Aide	1
TOTAL POSITIONS	<u><u>10</u></u>

INFORMATION TECHNOLOGY

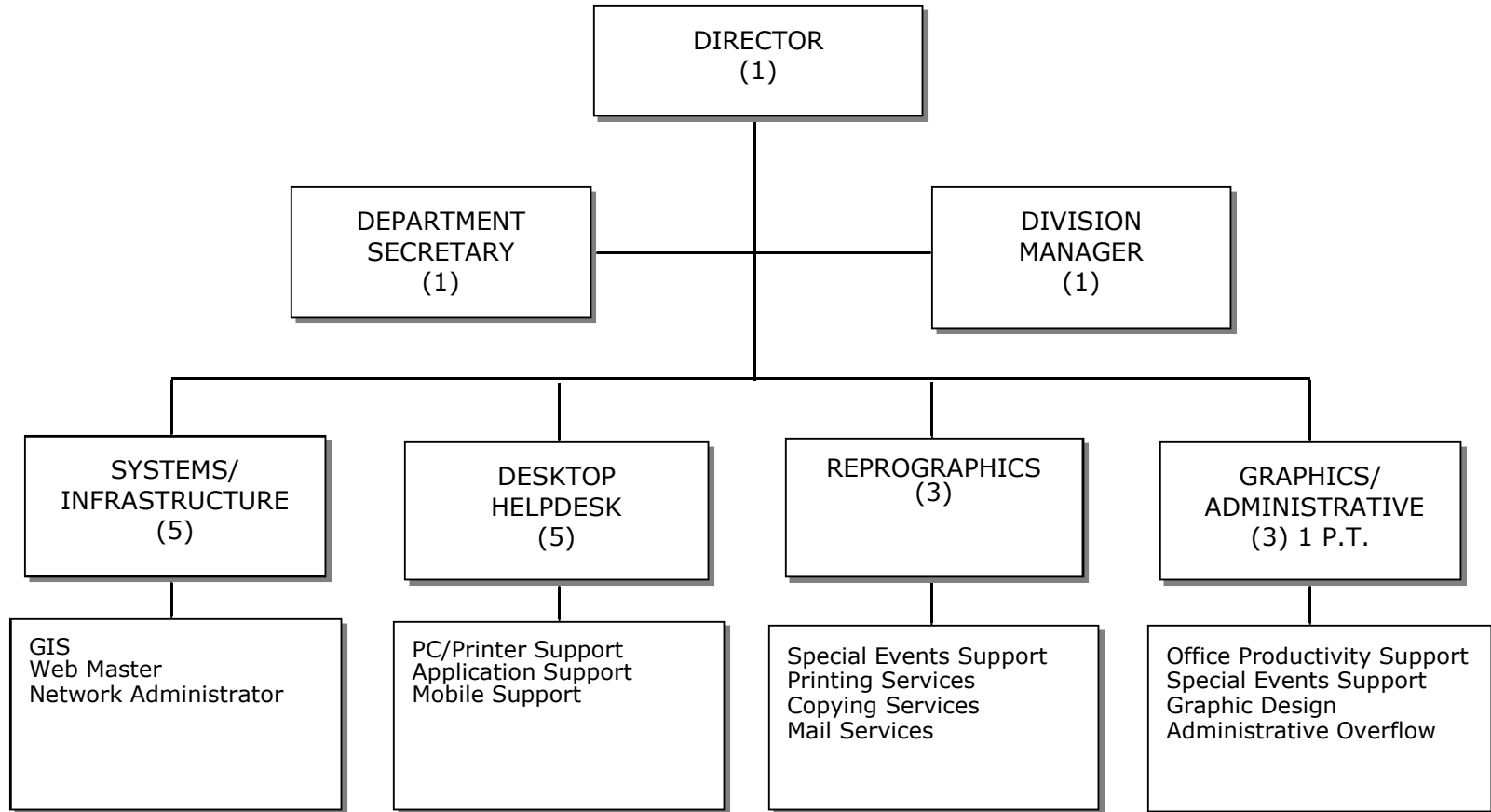
MISSION

The mission of the Information Technology Department is to provide effective and efficient communication, analysis and secure, open, integrated systems that support city staff, leadership, and an informed and involved public.

2017-18 & 2018-19 GOALS

1. Provide excellent customer service through analysis, maintenance, integration, and the creation of information processing, storage, and communications systems that meet the City's present and future needs, and provide support and education for its employees.
2. Provide high quality printing, mail, office automation, graphic arts and faxing services in a creative, timely and friendly manner to enhance the organization's ability to effectively communicate both internally and with the public.
3. Create and implement a measurable information technology strategic plan based on important goals identified by the organization with an emphasis on the following:
 - a. Implement Fire Department RMS
 - b. Update IT infrastructure (servers, storage, copiers, internet connection)
 - c. Upgrade phone system to Voice-over-IP (VoIP)
 - d. Refresh multi-function copier fleet
 - e. Implement water rate restructure
 - f. Refresh in-car video storage system
 - g. Implement system integration and data conversion for the ERP system
 - h. Launch public GIS portal
 - i. Redesign public web site and mobile app

Information Technology



Total Number of Employees - 20
Full Time - 19
Part Time - 1

FY 17-18 & FY 18-19

INFORMATION TECHNOLOGY
FY 2017-18
(\$000)

	Total 17-18	Funding Source	Basic Services 17-18	Grant Services 17-18	Special Assessment Services 17-18	Water Services 17-18	Successor Agency 17-18	Cable Services 17-18	Housing Services 17-18	Sewer Services 17-18	Refuse Services 17-18
Admin. Services											
0053 Reprographics	372.0	Hsg/Water	366.9			4.6			0.5		
0054 Graphics/Word Proc.	418.3		418.3								
Division Total	<u>790.3</u>		<u>785.2</u>			<u>4.6</u>			<u>0.5</u>		
<u>Detail for Division:</u>											
Labor	657.7		657.7								
Contractual Services	49.9		44.8			4.6			0.5		
Commodities	30.0		30.0								
Other	52.7		52.7								
Capital Outlay											
Division Total	<u>790.3</u>		<u>785.2</u>			<u>4.6</u>			<u>0.5</u>		
TOTAL FOR DEPARTMENT:											
LABOR	657.7		657.7								
CONTRACTUAL SERVICES	49.9		44.8			4.6			0.5		
COMMODITIES	30.0		30.0								
OTHER	52.7		52.7								
CAPITAL OUTLAY											
TOTAL DEPARTMENT	<u>790.3</u>		<u>785.2</u>			<u>4.6</u>			<u>0.5</u>		
AUTHORIZED POSITIONS FOR DEPARTMENT:											
Info. Technology Director	1										
Information Systems Manager	1										
Sr. Info. Tech. Analyst	4										
Network Administrator	1										
GIS Coordinator	1										
Webmaster	1										
Information Tech. Technician	3										
Department Secretary	1										
Administrative Aide	1										
Graphics Designer	2										
Sr. Repro. Equip. Operator	1										
Repro. Equipment Operator	2										
TOTAL POSITIONS	<u>19</u>										

INFORMATION TECHNOLOGY
FY 2018-19
(\$000)

	Total 18-19	Funding Source	Basic Services 18-19	Grant Services 18-19	Special Assessment Services 18-19	Water Services 18-19	Successor Agency 18-19	Cable Services 18-19	Housing Services 18-19	Sewer Services 18-19	Refuse Services 18-19
Admin. Services											
0053 Reprographics	388.6	Hsg/Water	383.5			4.6			0.5		
0054 Graphics/Word Proc.	437.9		437.9								
Division Total	<u>826.5</u>		<u>821.4</u>			<u>4.6</u>			<u>0.5</u>		
<u>Detail for Division:</u>											
Labor	692.9		692.9								
Contractual Services	49.9		44.8			4.6			0.5		
Commodities	30.0		30.0								
Other	53.7		53.7								
Capital Outlay											
Division Total	<u>826.5</u>		<u>821.4</u>			<u>4.6</u>			<u>0.5</u>		
TOTAL FOR DEPARTMENT:											
LABOR	692.9		692.9								
CONTRACTUAL SERVICES	49.9		44.8			4.6			0.5		
COMMODITIES	30.0		30.0								
OTHER	53.7		53.7								
CAPITAL OUTLAY											
TOTAL DEPARTMENT	<u>826.5</u>		<u>821.4</u>			<u>4.6</u>			<u>0.5</u>		
AUTHORIZED POSITIONS FOR DEPARTMENT:											
Info. Technology Director	1										
Information Systems Manager	1										
Sr. Info. Tech. Analyst	4										
Network Administrator	1										
GIS Coordinator	1										
Webmaster	1										
Information Tech. Technician	3										
Department Secretary	1										
Administrative Aide	1										
Graphics Designer	2										
Sr. Repro. Equip. Operator	1										
Repro. Equipment Operator	2										
TOTAL POSITIONS	<u>19</u>										

POLICE DEPARTMENT

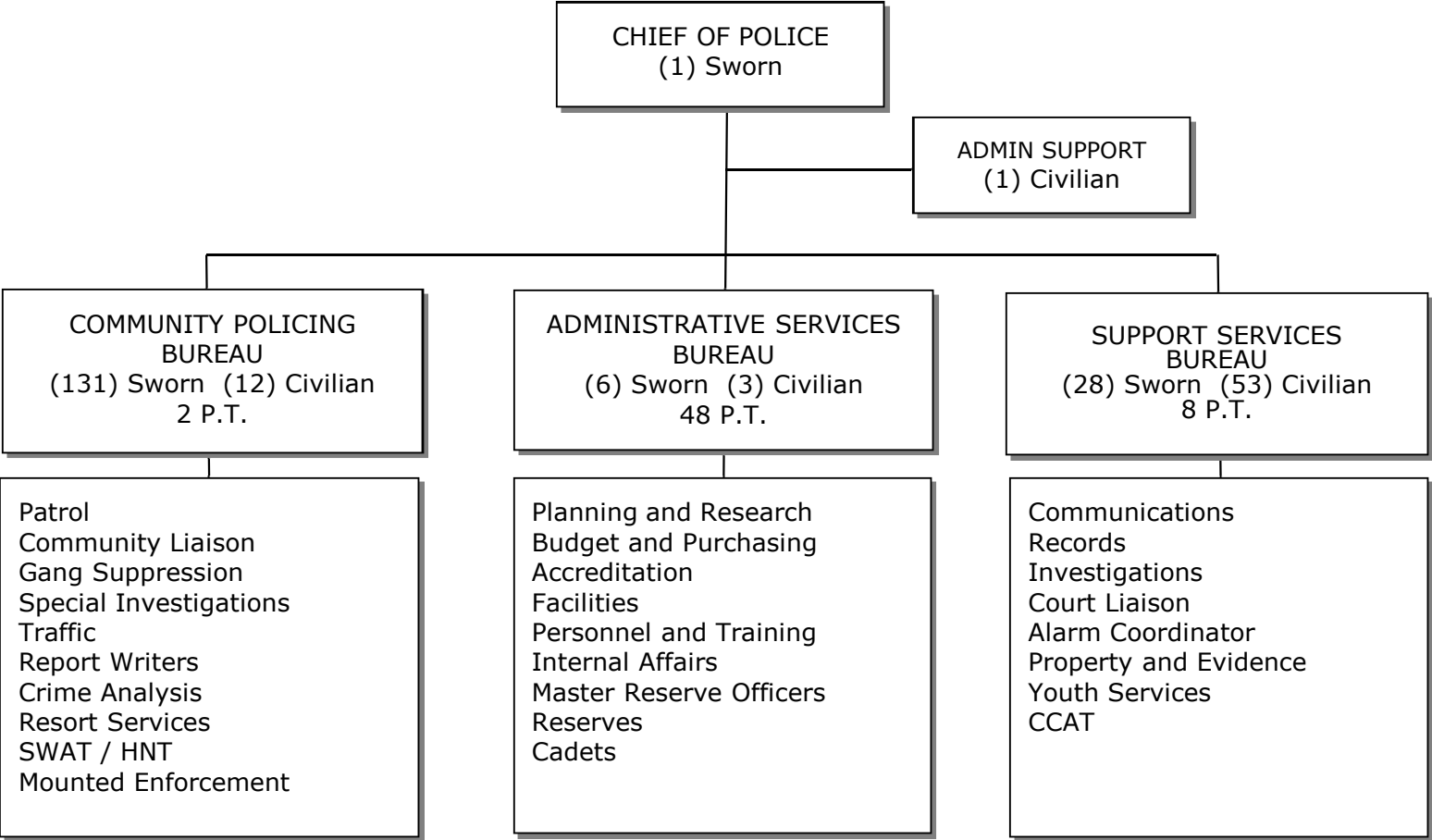
MISSION

The mission of the Garden Grove Police Department, through a community policing partnership, is to improve the quality of life in the City and provide a sense of safety and security to community members.

2017-18 & 2018-19 GOALS

1. Purchase and install a new In-Car Video System (IVS) that will replace the current obsolete system. The new system will provide better video quality and will have more robust features.
2. Purchase much needed safety equipment for front line personnel. The equipment will include ballistic helmets, active shooter vests, SWAT sniper rifles, and protective gear for civil unrest situations.
3. Explore grant and supplemental funding opportunities for position salaries and equipment.
4. Incrementally increase the number of authorized police officer positions in order to adequately staff the Police Department per the "Performance Based Policing" staffing model, which will allow the Police Department to remain effective in addressing crime and community problems.

Police



Total Number of Employees - 293
Full Time Sworn - 166
Full Time Civilian - 69
Part Time - 58

FY 17-18 & FY 18-19

POLICE
FY 2017-18
(\$000)

		Total	Basic	Grant	Special	Water	Successor	Cable	Housing	Sewer	Refuse
		17-18	Services	Services	Assessment	Services	Agency	Services	Services	Services	Services
Funding Source			17-18	17-18	17-18	17-18	17-18	17-18	17-18	17-18	17-18
DIVISIONS											
Police Management											
6600	Police Program Mgmt	1,077.0									
	Division Total	<u>1,077.0</u>	<u>1,077.0</u>								
<u>Detail for Division:</u>											
	Labor	795.1	795.1								
	Contractual Services	77.3	77.3								
	Commodities	15.1	15.1								
	Other	189.5	189.5								
	Capital Outlay										
	Division Total	<u>1,077.0</u>	<u>1,077.0</u>								
Community Policing											
6700	Community Policing	2,591.4									
6710	West Patrol Division	10,466.5									
6711	Report Writing	454.7									
6712	West Patrol OT	843.6									
6713	E-Citation	40.0									
6730	East Patrol Division	9,598.0									
6731	East Patrol OT	862.5									
6740	Neighborhood Traffic Unit	1,830.5									
6742	Motorbike Cap Lease	271.6									
6746	Red LT Enforc Prog	214.6									
6760	Gang Suppression	1,752.7									
6762	Gang Suppr-CDBG	110.0									
6780	Special Services Unit	1,546.1									
6860	Community Liaison	600.3									
6890	Jail Services	693.4									
6963	Crime Analysis	143.3									
	Division Total	<u>32,019.2</u>	<u>31,389.8</u>	629.4							
<u>Detail for Division:</u>											
	Labor	29,748.7	29,638.7	110.0							
	Contractual Services	860.9	680.5	180.4							
	Commodities	83.4	57.4	26.0							
	Other	973.2	973.2								
	Capital Outlay	353.0	40.0	313.0							
	Division Total	<u>32,019.2</u>	<u>31,389.8</u>	629.4							

POLICE
FY 2017-18
(\$000)

	Total 17-18	Funding Source	Basic Services 17-18	Grant Services 17-18	Special Assessment Services 17-18	Water Services 17-18	Successor Agency 17-18	Cable Services 17-18	Housing Services 17-18	Sewer Services 17-18	Refuse Services 17-18
Administrative Services											
6800	Admin. Serv. Bureau	1,044.0	Forfeit/Seizure State/ Prop 172	1,037.8	6.2						
6805	Reserves - Benefitted	54.4		54.4							
6840	Post Cert Training	50.0	Post Reimbursements		50.0						
6850	Cadets/POA	222.4		222.4							
6870	Professional Standards	1,779.7		1,779.7							
6875	Police Vehicles	3,102.6		3,102.6							
6876	800 MHz P25 RDO Depr	161.4	Water/Sewer	158.2		1.6				1.6	
6877	800 MHz Veh Fnd Debt	438.6	Water/Sewer	429.8		4.4				4.4	
6880	Crossing Guards	197.0		197.0							
	Division Total	7,050.1		6,981.9	56.2	6.0				6.0	
<u>Detail for Division:</u>											
	Labor	2,702.5		2,702.5							
	Contractual Services	452.9		396.7	56.2						
	Commodities	51.4		51.4							
	Other	3,843.3		3,831.3		6.0				6.0	
	Capital Outlay										
	Division Total	7,050.1		6,981.9	56.2	6.0				6.0	
Support Services											
6795	Youth Services	1,204.8		1,204.8							
6796	Graffiti Reward	5.0		5.0							
6900	Departmental Services	1,256.8	Prop. 172/SLESA	1,213.9	42.9						
6910	Records	2,628.8		2,628.8							
6920	Communications	3,060.0		3,060.0							
6960	Investigations	5,056.9		5,056.9							
6962	SPEC Enf. Team	1,033.6	Prop. 172	819.0	214.6						
6980	Property/Evidence	1,446.4	Prop. 172/SLESA	1,390.9	55.5						
	Division Total	15,692.3		15,379.3	313.0						
<u>Detail for Division:</u>											
	Labor	12,656.8		12,462.4	194.4						
	Contractual Services	1,690.1		1,647.1	43.0						
	Commodities	601.5		546.0	55.5						
	Other	714.3		694.2	20.1						
	Capital Outlay	29.6		29.6							
	Division Total	15,692.3		15,379.3	313.0						
TOTAL FOR DEPARTMENT:											
	LABOR	45,903.1		45,598.7	304.4						
	CONTRACTUAL SERVICES	3,081.2		2,801.6	279.6						
	COMMODITIES	751.4		669.9	81.5						
	OTHER	5,720.3		5,688.2	20.1	6.0				6.0	
	CAPITAL OUTLAY	382.6		69.6	313.0						
	TOTAL DEPARTMENT	55,838.6		54,828.0	998.6	6.0				6.0	

POLICE
FY 2017-18
(\$000)

Total 17-18	Funding Source	Basic Services 17-18	Grant Services 17-18	Special Assessment Services 17-18	Water Services 17-18	Successor Agency 17-18	Cable Services 17-18	Housing Services 17-18	Sewer Services 17-18	Refuse Services 17-18
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AUTHORIZED POSITIONS FOR DEPARTMENT:

Police Chief	1
Police Captain	3
Police Lieutenant	7
Police Sergeant	22
Police Communications Manager	1
Police Records Manager	1
Police Officer	72
Police Officer A/MO (Master)	36
Police Officer B/MO (Corporal)	25
Public Safety Fiscal Analyst	1
Police Services Supervisor	1
Communications Shift Supv.	4
Special Officer	4
Public Safety Dispatcher	13
Sr. Administrative Aide	1
Department Secretary	1
Police Records Shift Supv.	3
Sr. Community Service Officer	10
Principal Office Assistant	2
Community Service Officer	11
Police Records Specialist	16
TOTAL POSITIONS	<u>235</u>

POLICE
FY 2018-19
(\$000)

		Total	Basic	Grant	Special	Water	Successor	Cable	Housing	Sewer	Refuse
		18-19	Services	Services	Assessment	Services	Agency	Services	Services	Services	Services
Funding Source			18-19	18-19	18-19	18-19	18-19	18-19	18-19	18-19	18-19
<u>DIVISIONS</u>											
Police Management											
6600	Police Program Mgmt	1,093.2									
	Division Total	<u>1,093.2</u>	<u>1,093.2</u>								
<u>Detail for Division:</u>											
	Labor	841.5	841.5								
	Contractual Services	77.3	77.3								
	Commodities	15.1	15.1								
	Other	159.3	159.3								
	Capital Outlay										
	Division Total	<u>1,093.2</u>	<u>1,093.2</u>								
Community Policing											
6700	Community Policing	2,587.2									
6710	West Patrol Division	11,086.8									
6711	Report Writing	479.3									
6712	West Patrol OT	843.6									
6713	E-Citation	40.0									
6730	East Patrol Division	10,166.2									
6731	East Patrol OT	862.5									
6740	Neighborhood Traffic Unit	1,933.7									
6742	Motorbike Cap Lease	264.4									
6746	Red LT Enforc Prog	220.5									
6760	Gang Suppression	1,837.6									
6762	Gang Suppr-CDBG	113.0									
6780	Special Investigation Unit	1,624.8									
6860	Community Liaison	634.4									
6890	Jail Services	693.8									
6963	Crime Analysis	150.8									
	Division Total	<u>33,538.6</u>	<u>33,245.2</u>	293.4							
<u>Detail for Division:</u>											
	Labor	31,381.1	31,268.1	113.0							
	Contractual Services	860.9	680.5	180.4							
	Commodities	99.4	99.4								
	Other	977.2	977.2								
	Capital Outlay	220.0	220.0								
	Division Total	<u>33,538.6</u>	<u>33,245.2</u>	293.4							

POLICE
FY 2018-19
(\$000)

		Total	Funding Source	Basic	Grant	Special	Water	Successor	Cable	Housing	Sewer	Refuse
		18-19		Services	Services	Assessment	Services	Agency	Services	Services	Services	Services
		18-19		18-19	18-19	Services	18-19	18-19	18-19	18-19	18-19	18-19
Administrative Services												
6800	Admin. Serv. Bureau	1,090.1	Forfeit/Seizure State/ Prop 172	1,083.9	6.2							
6805	Reserves - Benefitted	54.4		54.4								
6840	Post Cert Training	50.0	Post Reimbursements		50.0							
6850	Cadets/POA	222.3		222.3								
6870	Professional Standards	1,849.3		1,849.3								
6875	Police Vehicles	3,162.8		3,162.8								
6876	800 MHz P25 RDO Depr	166.5	Water/Sewer	163.1			1.7				1.7	
6877	800 MHz Veh Fnd Debt	433.5	Water/Sewer	424.9			4.3				4.3	
6880	Crossing Guards	197.0		197.0								
	Division Total	7,225.9		7,157.7	56.2		6.0				6.0	
<u>Detail for Division:</u>												
	Labor	2,815.9		2,815.9								
	Contractual Services	452.9		396.7	56.2							
	Commodities	51.4		51.4								
	Other	3,905.7		3,893.7			6.0				6.0	
	Capital Outlay											
	Division Total	7,225.9		7,157.7	56.2		6.0				6.0	
Support Services												
6795	Youth Services	1,268.1		1,268.1								
6796	Graffiti Reward	5.0		5.0								
6900	Departmental Services	1,384.1	Prop. 172/SLESA/ St. Grant	1,326.2	57.9							
6910	Records	2,754.1	Prop. 172	2,749.2	4.9							
6920	Communications	3,197.8		3,197.8								
6960	Investigations	5,330.0		5,330.0								
6962	SPEC Enf. Team	1,079.5	Prop. 172	860.4	219.1							
6980	Property/Evidence	1,377.6	Prop. 172	1,358.1	19.5							
	Division Total	16,396.2		16,094.8	301.4							
<u>Detail for Division:</u>												
	Labor	13,357.9		13,158.6	199.3							
	Contractual Services	1,648.3		1,605.4	42.9							
	Commodities	557.3		537.8	19.5							
	Other	747.6		707.9	39.7							
	Capital Outlay	85.1		85.1								
	Division Total	16,396.2		16,094.8	301.4							
TOTAL FOR DEPARTMENT:												
	LABOR	48,396.4		48,084.1	312.3							
	CONTRACTUAL SERVICES	3,039.4		2,759.9	279.5							
	COMMODITIES	723.2		703.7	19.5							
	OTHER	5,789.8		5,738.1	39.7		6.0				6.0	
	CAPITAL OUTLAY	305.1		305.1								
	TOTAL DEPARTMENT	58,253.9		57,590.9	651.0		6.0				6.0	

POLICE
FY 2018-19
(\$000)

	Total		Basic	Grant	Special	Water	Successor	Cable	Housing	Sewer	Refuse	
	18-19	Funding Source	Services	Services	Assessment	Services	Agency	Services	Services	Services	Services	
	18-19		18-19	18-19	18-19	18-19	18-19	18-19	18-19	18-19	18-19	
AUTHORIZED POSITIONS FOR DEPARTMENT:												
Police Chief	1											
Police Captain	3											
Police Lieutenant	7											
Police Sergeant	22											
Police Communications Manager	1											
Police Records Manager	1											
Police Officer	72											
Police Officer A/MO (Master)	36											
Police Officer B/MO (Corporal)	25											
Public Safety Fiscal Analyst	1											
Police Services Supervisor	1											
Communications Shift Supv.	4											
Special Officer	4											
Public Safety Dispatcher	13											
Sr. Administrative Aide	1											
Department Secretary	1											
Police Records Shift Supv.	3											
Sr. Community Service Officer	10											
Principal Office Assistant	2											
Community Service Officer	11											
Police Records Specialist	16											
TOTAL POSITIONS	<u>235</u>											

PUBLIC WORKS DEPARTMENT

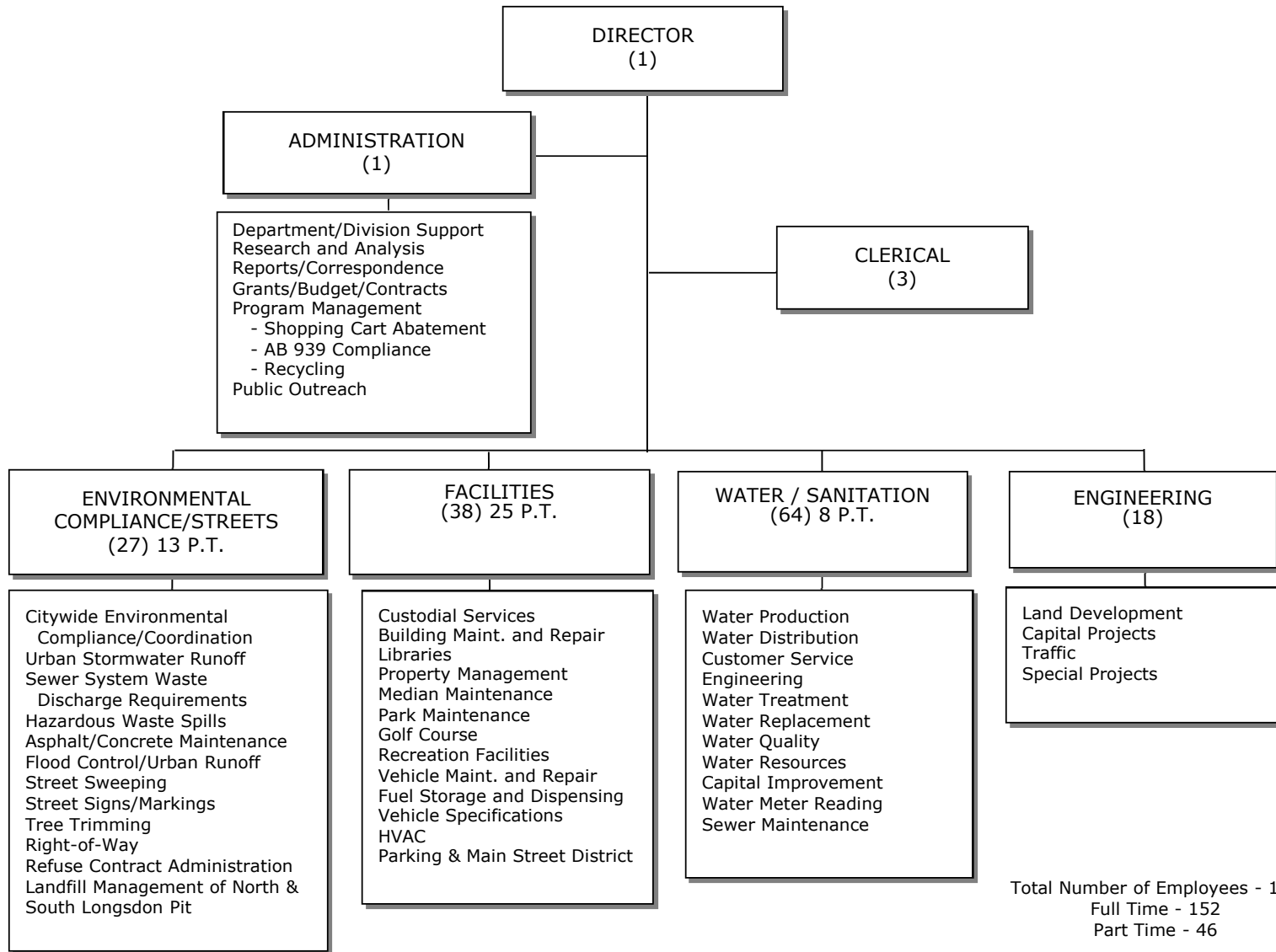
MISSION

The mission of the Public Works Department is to preserve and enhance the health, safety, and environment of the community of Garden Grove through a team effort and responsible use of public resources.

2017-18 & 2018-19 GOALS

1. Implement the \$35.5 million 2017-18 and 2018-19 Capital Improvement Plan for maintaining the City's aging infrastructure, improving safety, stimulating the economy and protecting natural resources.
2. Continue to identify and implement various infrastructure projects, including the improvement of pavement conditions for residential streets, construction of water and sewer mains, Americans with Disabilities Act (ADA) upgrades for City facilities, and conservation projects throughout the City medians and facilities.
3. Maintain an ongoing current GIS based Infrastructure Asset Management System for better management of planning for repair and replacement of publicly owned assets in a timely manner.
4. Enhance the public outreach program by disseminating current information of Public Works Department services, programs, projects, policies and procedures throughout various media outlets.
5. Improve workforce planning and succession planning for long-term success by developing valuable, skilled employees through mentorship, education/training, cross training and leadership assignments.
6. Deliver high quality, efficient, basic core services under existing minimal staffing levels and funding to enhance customer service and meet community needs.
7. Explore new opportunities to improve and promote an effective Injury and Illness Prevention Program that will ensure a safe and healthy work environment for all employees.
8. Provide a cost effective, high quality in-house Animal Care and Shelter service program to encourage responsible pet ownership through education, enforcement and community partnerships with the goal of protecting the health and safety of the community.

Public Works



Total Number of Employees - 198
Full Time - 152
Part Time - 46

FY 17-18 & FY 18-19

PUBLIC WORKS
FY 2017-18
(\$000)

	Total 17-18	Funding Source	Basic Services 17-18	Grant Services 17-18	Special Assessment Services 17-18	Water Services 17-18	Successor Agency 17-18	Cable Services 17-18	Housing Services 17-18	Sewer Services 17-18	Refuse Services 17-18
<u>DIVISIONS</u>											
Engineering Services											
3123	Traffic Sig. Maintenance	626.5	Gas Tax/St. Lighting	383.4	243.1						
3205	Traffic Engineering	348.0	Gas Tax	348.0							
3206	Red Lt. Safety Program	571.9	Red Lite Enf Prog	571.9							
3210	Street Lighting	1,445.0	St. Lighting	408.3	1,036.7						
3220	Dedicated Fac./Water	75.4	Water			75.4					
3230	Dedicated Fac./Sewer	67.6	Sewer						67.6		
3240	Capital Imprvmt Plan	252.7	Sewer/Refuse	70.8					123.4		58.5
3241	Special Projects	147.4		147.4							
3242	Operation Engineering	132.6		132.6							
3247	Home Imp./Developmt	457.9		457.9							
	Division Total	<u>4,125.0</u>		<u>2,520.3</u>	<u>1,279.8</u>	<u>75.4</u>			<u>191.0</u>	<u>58.5</u>	
Detail for Division:											
	Labor	1,693.1		1,149.8	218.4	75.4				191.0	58.5
	Contractual Services	2,092.1		1,138.1	954.0						
	Commodities	71.6		69.1	2.5						
	Other	268.2		163.3	104.9						
	Capital Outlay										
	Division Total	<u>4,125.0</u>		<u>2,520.3</u>	<u>1,279.8</u>	<u>75.4</u>			<u>191.0</u>	<u>58.5</u>	
Water Services											
3700	Water Operations	6,726.7	Water			6,726.7					
3710	Water Production	15,246.2	Water			15,246.2					
3780	Water LTD, Depr., O/H	7,233.6	Water			7,233.6					
3781	Water LTD - 2010A	922.1	Water			922.1					
3782	Water LTD - 2010B	261.5	Water			261.5					
3783	Water LTD - 2010C	207.7	Water			207.7					
3784	2015 Water Rev Bonds	1,022.2	Water			1,022.2					
	Division Total	<u>31,620.0</u>				<u>31,620.0</u>					
Detail for Division:											
	Labor	4,011.5				4,011.5					
	Contractual Services	391.0				391.0					
	Commodities	15,975.7				15,975.7					
	Other	11,196.8				11,196.8					
	Capital Outlay	45.0				45.0					
	Division Total	<u>31,620.0</u>				<u>31,620.0</u>					

PUBLIC WORKS
FY 2017-18
(\$000)

		Total 17-18	Funding Source	Basic Services 17-18	Grant Services 17-18	Special Assessment Services 17-18	Water Services 17-18	Successor Agency 17-18	Cable Services 17-18	Housing Services 17-18	Sewer Services 17-18	Refuse Services 17-18
Public Works - Administration												
3000	Public Works Gen.Admin	415.7	Water/St.Ltg./Sewer/ Refuse	174.6		32.0	94.5				18.9	95.7
	Division Total	<u>415.7</u>		<u>174.6</u>		<u>32.0</u>	<u>94.5</u>				<u>18.9</u>	<u>95.7</u>
<u>Detail for Division:</u>												
	Labor	265.6		62.6		32.0	60.0				15.3	95.7
	Contractual Services	21.3		12.2			5.5				3.6	
	Commodities	7.3		7.3								
	Other	121.5		92.5			29.0					
	Capital Outlay											
	Division Total	<u>415.7</u>		<u>174.6</u>		<u>32.0</u>	<u>94.5</u>				<u>18.9</u>	<u>95.7</u>
Street Maintenance												
3110	Street M/S/P	75.8	Gas Tax	75.8								
3111	Seal Coating	498.5	Gas Tax	498.5								
3112	Asphalt Maint./Overlay	2,682.1	Gas Tax/RM&Rehab/TCRF	2,682.1								
3113	Concrete Maintenance	969.3	Gas Tax	969.3								
3114	Drainage/Misc. Maint.	391.1	Water				391.1					
3115	Graffiti Removal	352.9	Gas Tax	352.9								
3116	R/W & Street Cleaning	1,067.9	Gas Tax	1,067.9								
3117	Spill Cleanup	106.9	Gas Tax	106.9								
3118	Tree Maintenance	1,403.0	Gas Tax	1,403.0								
3119	Animal Shelter Service	815.3		815.3								
3120	Traffic Maint. M/S/P	25.7	Gas Tax	25.7								
3121	Traffic Sign Maintenance	221.4	Gas Tax	221.4								
3122	Traffic Painting	201.5	Gas Tax	201.5								
	Division Total	<u>8,811.4</u>		<u>8,420.3</u>			<u>391.1</u>					
<u>Detail for Division:</u>												
	Labor	3,260.0		2,962.1			297.9					
	Contractual Services	2,039.0		2,003.5			35.5					
	Commodities	405.8		404.4			1.4					
	Other	1,172.6		1,116.3			56.3					
	Capital Outlay	1,934.0		1,934.0								
	Division Total	<u>8,811.4</u>		<u>8,420.3</u>			<u>391.1</u>					
Building Maintenance												
3130	HVAC	223.4		223.4								
3131	Energy Retrofit	154.9		154.9								
3300	Facility Maint. M/S/P	75.7		75.7								
3310	Custodial Services	1,223.9		1,223.9								
3320	Building Maint.& Repair	2,215.8		2,215.8								
	Division Total	<u>3,893.7</u>		<u>3,893.7</u>								
<u>Detail for Division:</u>												
	Labor	2,290.2		2,290.2								
	Contractual Services	1,094.2		1,094.2								
	Commodities	206.1		206.1								
	Other	303.2		303.2								
	Capital Outlay											
	Division Total	<u>3,893.7</u>		<u>3,893.7</u>								

PUBLIC WORKS
FY 2017-18
(\$000)

		Total	Funding Source	Basic	Grant	Special	Water	Successor	Cable	Housing	Sewer	Refuse
		17-18		Services	Services	Assessment	Services	Agency	Services	Services	Services	Services
		17-18		17-18	17-18	Services	17-18	17-18	17-18	17-18	17-18	17-18
Parks Maintenance												
2509	Parking District	4.0	Parking Dist. Maint.			4.0						
2510	Main St. Assmt. District	38.3	Main St. Assmt. Dist.			38.3						
3500	Parks/Greenbelt M/S/P	44.8		44.8								
3510	Grounds Maintenance	1,678.1	Water	1,292.3			385.8					
3530	Parks Maintenance	700.0	Pk. Maint. Assmt. Dist.			700.0						
3540	R/W Landscape M/S/P	51.8		51.8								
3541	Median Maintenance	744.5		744.5								
3550	Willowick Golf Course	77.1	Golf Course	77.1								
	Division Total	<u>3,338.6</u>		<u>2,210.5</u>		<u>742.3</u>	<u>385.8</u>					
<u>Detail for Division:</u>												
	Labor	1,966.5		1,223.9		426.0	316.6					
	Contractual Services	743.6		540.4		158.8	44.4					
	Commodities	173.2		121.0		32.2	20.0					
	Other	455.3		325.2		125.3	4.8					
	Capital Outlay											
	Division Total	<u>3,338.6</u>		<u>2,210.5</u>		<u>742.3</u>	<u>385.8</u>					
Environmental Compliance												
3010	Environmental Mgmt	423.8	Water/Sewer/Refuse	54.4			48.4				273.3	47.7
3043	NPDES Program	727.6	Water	389.4			338.2					
	Division Total	<u>1,151.4</u>		<u>443.8</u>			<u>386.6</u>				<u>273.3</u>	<u>47.7</u>
<u>Detail for Division:</u>												
	Labor	457.1		174.8			71.2				164.8	46.3
	Contractual Services	590.5		203.0			314.5				73.0	
	Commodities	86.2		60.5							25.7	
	Other	17.6		5.5			0.9				9.8	1.4
	Capital Outlay											
	Division Total	<u>1,151.4</u>		<u>443.8</u>			<u>386.6</u>				<u>273.3</u>	<u>47.7</u>
Sewer												
3800	Sewer Oper.	6,587.2	Sewer Operations								6,587.2	
3802	Sewer Bond 2017	1,197.5	Sewer Operations								1,197.5	
3810	Sewer Inspect	234.0	Sewer Operations								234.0	
	Division Total	<u>8,018.7</u>									<u>8,018.7</u>	
<u>Detail for Division:</u>												
	Labor	2,362.3									2,362.3	
	Contractual Services	1,180.9									1,180.9	
	Commodities	244.6									244.6	
	Other	4,212.9									4,212.9	
	Capital Outlay	18.0									18.0	
	Division Total	<u>8,018.7</u>									<u>8,018.7</u>	

PUBLIC WORKS
FY 2017-18
(\$000)

	Total 17-18	Funding Source	Basic Services 17-18	Grant Services 17-18	Special Assessment Services 17-18	Water Services 17-18	Successor Agency 17-18	Cable Services 17-18	Housing Services 17-18	Sewer Services 17-18	Refuse Services 17-18
Solid Waste											
3900 Refuse Services	919.6	Refuse									919.6
3950 Waste Mgmt. Recycling	53.8	Refuse									53.8
Division Total	<u>973.4</u>										<u>973.4</u>
Detail for Division:											
Labor	25.6										25.6
Contractual Services	350.6										350.6
Commodities	1.8										1.8
Other	595.4										595.4
Capital Outlay											
Division Total	<u>973.4</u>										<u>973.4</u>
Recycling											
3953 Bev Recycling Grant	44.3	CA Dept Conserv		44.3							
3981 OPP7 FY 17/18	48.3	Used Oil		48.3							
Division Total	<u>92.6</u>			<u>92.6</u>							
Detail for Division:											
Labor											
Contractual Services	92.6			92.6							
Commodities											
Other											
Capital Outlay											
Division Total	<u>92.6</u>			<u>92.6</u>							
TOTAL FOR DEPARTMENT:											
LABOR	16,331.9		7,863.4		676.4	4,832.6				2,733.4	226.1
CONTRACTUAL SERVICES	8,595.8		4,991.4	92.6	1,112.8	790.9				1,257.5	350.6
COMMODITIES	17,172.3		868.4		34.7	15,997.1				270.3	1.8
OTHER	18,343.5		2,006.0		230.2	11,287.8				4,222.7	596.8
CAPITAL OUTLAY	1,997.0		1,934.0			45.0				18.0	
TOTAL DEPARTMENT	<u>62,440.5</u>		<u>17,663.2</u>	<u>92.6</u>	<u>2,054.1</u>	<u>32,953.4</u>				<u>8,501.9</u>	<u>1,175.3</u>
AUTHORIZED POSITIONS FOR DEPARTMENT:											
Public Works Director	1		Construction Inspector		3					Sr. Park Maintenance Worker	7
City Engineer	1		Custodial Supervisor		1					Sr. Sewer Maintenance Worker	3
Water Services Manager	1		Senior Engineering Technician		2					Sr. Street Maintenance Worker	8
Senior Civil Engineer	1		Senior Water Production Oper.		5					Principal Office Asst.	4
Traffic Engineer	1		Public Works Foreman		6					Sewer Maintenance Worker	7
Division Manager	2		Senior Environ. Serv. Spec.		2					Street Maintenance Worker	7
Environmental Services Manager	1		Animal Control Officer		1					Water Service Worker	14
Project Engineer	2		Water Quality Technician		2					Park Maintenance Worker	7
Associate Engineer	7		Fire Apparatus Mechanic		1					Small Engine Mechanic	1
Sr. Project Planner	1		Senior Water Service Worker		5					Maint. Repair Helper	1
Principal Administrative Analyst	1		Department Secretary		1					Equipment Service Worker	1
Public Works Supervisor	10		Traffic Signal Electrician		1					Custodian	2
Assistant Engineer	1		Water Production Operator		4						
Principal Engineering Tech.	1		Equipment Mechanic		6						
Senior Administrative Analyst	2		Heavy Equipment Operator		3						
Senior Water Quality Tech.	1		Permit Technician		1						
Senior Animal Control Officer	1		Maintenance Repair Worker		6						
Senior Traffic Signal Electrician	1		Water Customer Serv. Worker		3						
Water Production Electrician	1										
										<u>152</u>	

PUBLIC WORKS
FY 2018-19
(\$000)

	Total	Funding Source	Basic	Grant	Special	Water	Successor	Cable	Housing	Sewer	Refuse
	18-19		Services	Services	Assessment	Services	Agency	Services	Services	Services	Services
			18-19	18-19	Services	18-19	18-19	18-19	18-19	18-19	18-19
<u>DIVISIONS</u>											
Engineering Services											
3123	Traffic Sig. Maintenance	640.2	Gas Tax/St. Lighting	397.1		243.1					
3205	Traffic Engineering	364.3	Gas Tax	364.3							
3206	Red Lt. Safety Program	572.9	Red Lite Enf Prog	572.9							
3210	Street Lighting	1,483.8	St. Lighting	408.4	1,075.4						
3220	Dedicated Fac./Water	77.5	Water			77.5					
3230	Dedicated Fac./Sewer	69.5	Sewer						69.5		
3240	Capital Imprvmt Plan	260.1	Sewer/Refuse	73.2					126.8		60.1
3241	Special Projects	155.7		155.7							
3242	Operation Engineering	143.1		143.1							
3247	Home Imp./Developmt	479.2		479.2							
	Division Total	<u>4,246.3</u>		<u>2,593.9</u>	<u>1,318.5</u>	<u>77.5</u>			<u>196.3</u>		<u>60.1</u>
Detail for Division:											
	Labor	1,774.5		1,216.2	224.4	77.5			196.3		60.1
	Contractual Services	2,124.9		1,138.1	986.8						
	Commodities	71.6		69.1	2.5						
	Other	275.3		170.5	104.8						
	Capital Outlay										
	Division Total	<u>4,246.3</u>		<u>2,593.9</u>	<u>1,318.5</u>	<u>77.5</u>			<u>196.3</u>		<u>60.1</u>
Water Services											
3700	Water Operations	6,895.6	Water			6,895.6					
3710	Water Production	16,028.7	Water			16,028.7					
3780	Water LTD, Depr., O/H	7,330.9	Water			7,330.9					
3781	Water LTD - 2010A	917.7	Water			917.7					
3782	Water LTD - 2010B	261.5	Water			261.5					
3783	Water LTD - 2010C	207.7	Water			207.7					
3784	2015 Water Rev Bonds	1,014.4	Water			1,014.4					
	Division Total	<u>32,656.5</u>				<u>32,656.5</u>					
Detail for Division:											
	Labor	4,109.5				4,109.5					
	Contractual Services	405.4				405.4					
	Commodities	16,797.9				16,797.9					
	Other	11,310.2				11,310.2					
	Capital Outlay	33.5				33.5					
	Division Total	<u>32,656.5</u>				<u>32,656.5</u>					

PUBLIC WORKS
FY 2018-19
(\$000)

		Total	Funding Source	Basic	Grant	Special	Water	Successor	Cable	Housing	Sewer	Refuse
		18-19		Services	Services	Assessment	Services	Agency	Services	Services	Services	Services
		18-19		18-19	18-19	18-19	18-19	18-19	18-19	18-19	18-19	18-19
Public Works - Administration												
3000	Public Works Gen.Admin	410.0	Water/St.Ltg./Sewer/ Refuse	162.3		33.0	97.0				19.3	98.4
	Division Total	<u>410.0</u>		<u>162.3</u>		<u>33.0</u>	<u>97.0</u>				<u>19.3</u>	<u>98.4</u>
<u>Detail for Division:</u>												
	Labor	275.0		66.2		33.0	61.7				15.7	98.4
	Contractual Services	21.3		12.2			5.5				3.6	
	Commodities	7.3		7.3								
	Other	106.4		76.6			29.8					
	Capital Outlay											
	Division Total	<u>410.0</u>		<u>162.3</u>		<u>33.0</u>	<u>97.0</u>				<u>19.3</u>	<u>98.4</u>
Street Maintenance												
3110	Street M/S/P	77.8	Gas Tax	77.8								
3111	Seal Coating	512.9	Gas Tax	512.9								
3112	Asphalt Maint./Overlay	3,315.2	Gas Tax/RM&Rehab/TCRF	3,315.2								
3113	Concrete Maintenance	998.5	Gas Tax	998.5								
3114	Drainage/Misc. Maint.	399.6	Water				399.6					
3115	Graffiti Removal	362.7	Gas Tax	362.7								
3116	R/W & Street Cleaning	1,075.2	Gas Tax	1,075.2								
3117	Spill Cleanup	109.0	Gas Tax	109.0								
3118	Tree Maintenance	1,497.5	Gas Tax	1,497.5								
3119	Animal Shelter Service	832.2		832.2								
3120	Traffic Maint. M/S/P	26.4	Gas Tax	26.4								
3121	Traffic Sign Maintenance	228.5	Gas Tax	228.5								
3122	Traffic Painting	203.0	Gas Tax	203.0								
	Division Total	<u>9,638.5</u>		<u>9,238.9</u>			<u>399.6</u>					
<u>Detail for Division:</u>												
	Labor	3,415.2		3,110.3			304.9					
	Contractual Services	2,086.5		2,051.0			35.5					
	Commodities	405.8		404.4			1.4					
	Other	1,197.0		1,139.2			57.8					
	Capital Outlay	<u>2,534.0</u>		<u>2,534.0</u>								
	Division Total	<u>9,638.5</u>		<u>9,238.9</u>			<u>399.6</u>					
Building Maintenance												
3130	HVAC	232.0		232.0								
3131	Energy Retrofit	130.7		130.7								
3300	Facility Maint. M/S/P	80.1		80.1								
3310	Custodial Services	1,241.4		1,241.4								
3320	Building Maint.& Repair	<u>2,164.8</u>		<u>2,164.8</u>								
	Division Total	<u>3,849.0</u>		<u>3,849.0</u>								
<u>Detail for Division:</u>												
	Labor	2,372.1		2,372.1								
	Contractual Services	989.2		989.2								
	Commodities	206.1		206.1								
	Other	281.6		281.6								
	Capital Outlay											
	Division Total	<u>3,849.0</u>		<u>3,849.0</u>								

PUBLIC WORKS
FY 2018-19
(\$000)

		Total	Funding Source	Basic	Grant	Special	Water	Successor	Cable	Housing	Sewer	Refuse
		18-19		Services	Services	Assessment	Services	Agency	Services	Services	Services	Services
		18-19		18-19	18-19	Services	18-19	18-19	18-19	18-19	18-19	18-19
Parks Maintenance												
2509	Parking District	4.1	Parking Dist. Maint.			4.1						
2510	Main St. Assmt. District	38.2	Main St. Assmt. Dist.			38.2						
3500	Parks/Greenbelt M/S/P	47.5		47.5								
3510	Grounds Maintenance	1,784.4	Water	1,389.6			394.8					
3530	Parks Maintenance	700.0	Pk. Maint. Assmt. Dist.			700.0						
3540	R/W Landscape M/S/P	53.7		53.7								
3541	Median Maintenance	772.3		772.3								
3550	Willowick Golf Course	78.5	Golf Course	78.5								
	Division Total	<u>3,478.7</u>		<u>2,341.6</u>		<u>742.3</u>	<u>394.8</u>					
<u>Detail for Division:</u>												
	Labor	2,047.6		1,298.7		423.5	325.4					
	Contractual Services	793.6		590.4		158.8	44.4					
	Commodities	173.3		121.0		32.3	20.0					
	Other	464.2		331.5		127.7	5.0					
	Capital Outlay											
	Division Total	<u>3,478.7</u>		<u>2,341.6</u>		<u>742.3</u>	<u>394.8</u>					
Environmental Compliance												
3010	Environmental Mgmt	438.7	Water/Sewer/Refuse	57.4			49.8				283.0	48.5
3043	NPDES Program	734.4	Water	395.5			338.9					
	Division Total	<u>1,173.1</u>		<u>452.9</u>			<u>388.7</u>				<u>283.0</u>	<u>48.5</u>
<u>Detail for Division:</u>												
	Labor	473.9		183.8			73.2				169.4	47.5
	Contractual Services	590.5		203.0			314.5				73.0	
	Commodities	86.2		60.5							25.7	
	Other	22.5		5.6			1.0				14.9	1.0
	Capital Outlay											
	Division Total	<u>1,173.1</u>		<u>452.9</u>			<u>388.7</u>				<u>283.0</u>	<u>48.5</u>
Sewer												
3800	Sewer Oper.	6,736.9	Sewer Operations								6,736.9	
3802	Sewer Bond 2017	1,197.5	Sewer Operations								1,202.0	
3810	Sewer Inspect	234.0	Sewer Operations								240.2	
	Division Total	<u>8,179.1</u>									<u>8,179.1</u>	
<u>Detail for Division:</u>												
	Labor	2,422.3									2,422.3	
	Contractual Services	1,227.8									1,227.8	
	Commodities	248.7									248.7	
	Other	4,280.3									4,280.3	
	Capital Outlay											
	Division Total	<u>8,179.1</u>									<u>8,179.1</u>	

PUBLIC WORKS
FY 2018-19
(\$000)

	Total 18-19	Funding Source	Basic Services 18-19	Grant Services 18-19	Special Assessment Services 18-19	Water Services 18-19	Successor Agency 18-19	Cable Services 18-19	Housing Services 18-19	Sewer Services 18-19	Refuse Services 18-19
Solid Waste											
3900 Refuse Services	919.6	Refuse									919.6
3950 Waste Mgmt. Recycling	54.5	Refuse									54.5
Division Total	<u>974.1</u>										<u>974.1</u>
Detail for Division:											
Labor	26.3										26.3
Contractual Services	350.6										350.6
Commodities	1.8										1.8
Other	595.4										595.4
Capital Outlay											
Division Total	<u>974.1</u>										<u>974.1</u>
Recycling											
3953 Bev Recycling Grant	44.3	CA Dept Conserv		44.3							
3982 OPP8 FY 18/19	48.3	Used Oil		48.3							
Division Total	<u>92.6</u>			<u>92.6</u>							
Detail for Division:											
Labor											
Contractual Services	92.6			92.6							
Commodities											
Other											
Capital Outlay											
Division Total	<u>92.6</u>			<u>92.6</u>							
TOTAL FOR DEPARTMENT:											
LABOR	16,916.4		8,247.3		680.9	4,952.2				2,803.7	232.3
CONTRACTUAL SERVICES	8,682.4		4,983.9	92.6	1,145.6	805.3				1,304.4	350.6
COMMODITIES	17,998.7		868.4		34.8	16,819.3				274.4	1.8
OTHER	18,532.9		2,005.0		232.5	11,403.8				4,295.2	596.4
CAPITAL OUTLAY	2,567.5		2,534.0			33.5					
TOTAL DEPARTMENT	<u>64,697.9</u>		<u>18,638.6</u>	<u>92.6</u>	<u>2,093.8</u>	<u>34,014.1</u>				<u>8,677.7</u>	<u>1,181.1</u>
AUTHORIZED POSITIONS FOR DEPARTMENT:											
Public Works Director	1		Construction Inspector		3		Sr. Park Maintenance Worker			7	
City Engineer	1		Custodial Supervisor		1		Sr. Sewer Maintenance Worker			3	
Water Services Manager	1		Senior Engineering Technician		2		Sr. Street Maintenance Worker			8	
Senior Civil Engineer	1		Senior Water Production Oper.		5		Principal Office Asst.			4	
Traffic Engineer	1		Public Works Foreman		6		Sewer Maintenance Worker			7	
Division Manager	2		Senior Environ. Serv. Spec.		2		Street Maintenance Worker			7	
Environmental Services Manager	1		Animal Control Officer		1		Water Service Worker			14	
Project Engineer	2		Water Quality Technician		2		Park Maintenance Worker			7	
Associate Engineer	7		Fire Apparatus Mechanic		1		Small Engine Mechanic			1	
Sr. Project Planner	1		Senior Water Service Worker		5		Maint. Repair Helper			1	
Principal Administrative Analyst	1		Department Secretary		1		Equipment Service Worker			1	
Public Works Supervisor	10		Traffic Signal Electrician		1		Custodian			2	
Assistant Engineer	1		Water Production Operator		4						
Principal Engineering Tech.	1		Equipment Mechanic		6						
Senior Administrative Analyst	2		Heavy Equipment Operator		3						
Senior Water Quality Tech.	1		Permit Technician		1						
Senior Animal Control Officer	1		Maintenance Repair Worker		6						
Senior Traffic Signal Electrician	1		Water Customer Serv. Worker		3						
Water Production Electrician	1										
									<u>152</u>		

CITY ATTORNEY'S OFFICE

City Attorney services are provided through contract with the law firm of Woodruff, Spradlin & Smart.

CITY ATTORNEY
FY 2017-18
(\$000)

	Total 17-18	Funding Source	Basic Services 17-18	Grant Services 17-18	Special Assessment Services 17-18	Water Services 17-18	Successor Agency 17-18	Cable Services 17-18	Housing Services 17-18	Sewer Services 17-18	Refuse Services 17-18
<u>DIVISIONS</u>											
City Attorney											
5510 Legal Services	803.7	Econ Development	803.7								
5520 Special Legal Project	36.9		36.9								
Division Total	<u>840.6</u>		<u>840.6</u>								
<u>Detail for Division:</u>											
Labor											
Contractual Services	830.6		830.6								
Commodities											
Other	10.0		10.0								
Capital Outlay											
Division Total	<u>840.6</u>		<u>840.6</u>								
<u>TOTAL FOR DEPARTMENT:</u>											
LABOR											
CONTRACTUAL SERVICES	830.6		830.6								
COMMODITIES											
OTHER	10.0		10.0								
CAPITAL OUTLAY											
TOTAL DEPARTMENT	<u><u>840.6</u></u>		<u><u>840.6</u></u>								

CITY ATTORNEY
FY 2018-19
(\$000)

	Total 18-19	Funding Source	Basic Services 18-19	Grant Services 18-19	Special Assessment Services 18-19	Water Services 18-19	Successor Agency 18-19	Cable Services 18-19	Housing Services 18-19	Sewer Services 18-19	Refuse Services 18-19
<u>DIVISIONS</u>											
City Attorney											
5510 Legal Services	819.8	Econ Development	819.8								
5520 Special Legal Project	37.6		37.6								
Division Total	<u>857.4</u>		<u>857.4</u>								
<u>Detail for Division:</u>											
Labor											
Contractual Services	847.2		847.2								
Commodities											
Other	10.2		10.2								
Capital Outlay											
Division Total	<u>857.4</u>		<u>857.4</u>								
<u>TOTAL FOR DEPARTMENT:</u>											
LABOR											
CONTRACTUAL SERVICES	847.2		847.2								
COMMODITIES											
OTHER	10.2		10.2								
CAPITAL OUTLAY											
TOTAL DEPARTMENT	<u><u>857.4</u></u>		<u><u>857.4</u></u>								

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Special Budgets

FY 2017-18

SPECIAL ASSESSMENTS (\$000)

	Street Lighting	Parking District (Acq.& Maint.) ^②	Main St.	G.G. Tourism Improvement District	Park Maintenance	Total Special Assessment
<u>FUNDS AVAILABLE</u>						
Beginning Balance	\$ 0.0	\$ 20.3	\$ 64.3	\$ 0.0	\$ 0.0	\$ 84.6
FY 17-18 Assessments	1,333.0	0.0	26.7	3,300.0	700.0	5,359.7
Transfer To TID Street Projects	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>(796.2)</u>	<u>0.0</u>	<u>(796.2)</u>
Total Funds Available	1,333.0	20.3	91.0	2,503.8	700.0	4,648.1
<u>EXPENSES</u>						
Operations & Maintenance	1,333.0 ^①	4.1	38.2	2,503.8	700.0 ^③	4,579.1
Capital Improvements	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total Expenses	1,333.0	4.1	38.2	2,503.8	700.0	4,579.1
FUND BALANCE RESERVE	<u>\$ 0.0</u>	<u>\$ 16.2</u>	<u>\$ 52.8</u>	<u>\$ 0.0</u>	<u>\$ 0.0</u>	<u>\$ 69.0</u>

① St. Lighting total budget \$1,741 with General Fund subsidizing \$408.

② Parking District has no new revenue. Expenditures will terminate when the balance is exhausted.

③ Park Maintenance Total Assessable Costs \$1,560 with General Fund subsidizing \$853.

FY 2018-19

SPECIAL ASSESSMENTS (\$000)

	Street Lighting	Parking District (Acq.& Maint.) ^②	Main St.	G.G. Tourism Improvement District	Park Maintenance	Total Special Assessment
<u>FUNDS AVAILABLE</u>						
Beginning Balance	\$ 0.0	\$ 16.2	\$ 52.9	\$ 0.0	\$ 0.0	\$ 69.1
FY 18-19 Assessments	1,373.2	0.0	26.7	3,300.0	700.0	5,399.9
Transfer To TID Street Projects	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>(796.2)</u>	<u>0.0</u>	<u>(796.2)</u>
Total Funds Available	1,373.2	16.2	79.6	2,503.8	700.0	4,672.8
<u>EXPENSES</u>						
Operations & Maintenance	1,373.2 ^①	4.1	38.2	2,503.8	700.0 ^③	4,619.3
Capital Improvements	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
Total Expenses	1,373.2	4.1	38.2	2,503.8	700.0	4,619.3
FUND BALANCE RESERVE	<u>\$ 0.0</u>	<u>\$ 12.1</u>	<u>\$ 41.4</u>	<u>\$ 0.0</u>	<u>\$ 0.0</u>	<u>\$ 53.5</u>

① St. Lighting total budget and General Fund subsidy is estimated.

② Parking District has no new revenue. Expenditures will terminate when the balance is exhausted.

③ Park Maintenance Total Assessable Costs and General Fund subsidy is estimated.

COMPARISON FY 2016-17 WITH FY 2017-18
COMMUNITY DEVELOPMENT BLOCK GRANT BUDGET (\$000)

CDBG Categories	FY 16-17	FY 17-18	Change	% Change
<u>ENTITLEMENT</u>				
Administration/Planning	\$ 351.4	\$ 338.9	\$ (12.5)	(3.6%)
Fair Housing Services	34.9	34.9	0.0	0.0%
Sr. Hm. Imp. Grant Program	26.7	186.2	159.5	597.4%
Sr. Meals & Services	20.0	20.0	0.0	0.0%
Small Business Loan	N/A	100.0	100.0	N/A
Palma Vista Focus	N/A	100.0	100.0	N/A
Community Garden	N/A	10.0	10.0	N/A
Section 108 Repayment	1,226.9	0.0	(1,226.9)	(100.0%)
Senior Citizens Center	159.7	151.1	(8.6)	(5.4%)
Focus Neighborhood Unit	110.0	110.0	0.0	0.0%
Street Improvements	N/A	770.0	770.0	N/A
Buena Clinton Shade Structure	N/A	50.0	50.0	N/A
Capital Improvements				
Harbor Cor. Acq. Blight	1.0	1.0	0.0	0.0%
Fire Station Prop.	<u>1.0</u>	<u>1.0</u>	<u>0.0</u>	<u>0.0%</u>
TOTAL	\$ 1,931.6	\$ 1,873.1	\$ (58.5)	(3.0%)

COMPARISON FY 2017-18 WITH FY 2018-19
COMMUNITY DEVELOPMENT BLOCK GRANT BUDGET (\$000)

<u>CDBG Categories</u>	FY 17-18	FY 18-19	Change	% Change
<u>ENTITLEMENT</u>				
Administration/Planning	\$ 338.9	\$ 357.2	\$ 18.3	5.4%
Fair Housing Services	34.9	34.9	0.0	0.0%
Sr. Hm. Imp. Grant Program	186.2	220.2	34.0	18.3%
Sr. Meals & Services	20.0	20.0	0.0	0.0%
Small Business Loan	100.0	100.0	0.0	0.0%
Palma Vista Focus	100.0	100.0	0.0	0.0%
Community Garden	10.0	10.0	0.0	0.0%
Senior Citizens Center	151.1	162.8	11.7	7.7%
Focus Neighborhood Unit	110.0	113.0	3.0	2.7%
Street Improvements	770.0	0.0	(770.0)	(100.0%)
Buena Clinton Shade Structure	50.0	0.0	(50.0)	(100.0%)
Capital Improvements				
Harbor Cor. Acq. Blight	1.0	0.0	(1.0)	(100.0%)
Fire Station Prop.	<u>1.0</u>	<u>0.0</u>	<u>(1.0)</u>	<u>(100.0%)</u>
TOTAL	\$ 1,873.1	\$ 1,118.1	\$ (755.0)	(40.3%)

Water Supply Budget

GARDEN GROVE WATER SYSTEM HISTORY

The City of Garden Grove established a municipal water department in 1958 and soon became the primary water retailer within City boundaries. It operated with three sub-systems, the "District System", the "Dyke System" and the "City-Owned System", cumulatively serving 29,000 customers.

The oldest and smallest portion, the "District System", was acquired from the County of Orange in 1960, serving 6,600 accounts. The "City-Owned System", made up of about 10,400 accounts, primarily consisted of facilities donated by subdividers. The "Dyke System", the largest component, had about 12,050 service connections. It was originally built and constructed by the Dyke Water Company, then sold to the City in 1965 to consolidate the various systems in the City of Garden Grove and provide an adequate, reliable water supply.

Today the Utilities Division is part of the Public Works Department and is responsible for maintaining wells, reservoirs, and imported water connections. It also provides ongoing maintenance and repair to the water delivery system.

With a population of over 175,000, the water demand is almost 6.5 billion gallons per year. Garden Grove has 13 active wells with a pumping capacity of over 35,000 gallons per minute strategically located throughout the City. Its reservoirs have a total storage capacity of 53 million gallons. Four import water connections provide the City with a total import capacity of 22,440 gallons per minute.

One of the most important jobs of the water supplier is to make sure that the water received is the safest and most healthful water possible. To accomplish this goal requires that we recognize the importance of the highest water quality standards, the presence of a comprehensive testing and monitoring program based on these standards, and the vigorous elimination of any nonconforming situations. In Garden Grove, all these elements of quality control receive the highest attention.

Although Garden Grove obtains approximately two-thirds of its water supply from groundwater storage, the import water supply plays an important role in fulfilling the needs of the City's residents and businesses.

Imported water is delivered to Orange County by way of the Colorado River Aqueduct and from Northern California's State Water Project, which are wonderful solutions to the problem of supplying water to the semi-arid region of Southern California. However, they cannot supply all of our water needs during serious drought periods. The need to conserve our water has become very important during wet as well as dry years.

The City of Garden Grove has adopted a Water Conservation Ordinance, which identifies stages of conservation based on the projected supply and demand for water by its customers on a daily basis.

In 2015, the State Water Resources Control Board mandated an updated water conservation regulation in response to increasingly severe drought conditions. As a result, the City declared a Stage 2 - Mandatory Conservation - Water Alert. The State's regulations also imposed conservation targets to achieve a statewide 25% reduction in water usage through October 2016.

GARDEN GROVE WATER SYSTEM HISTORY (Cont.)

In June 2016, the State Water Resources Control Board lifted mandatory conservation targets and adopted a new rule to allow individual water agencies to propose their own conservation standards, based on water supply levels and anticipated local demand. Due to sufficient water supplies, the City proposed a 0% conservation target. Additionally, the City declared a Stage 1 - Voluntary Conservation level in September 2016. The Governor declared an end to the State's drought emergency in April 2017, but is keeping prohibitions on water wasting practices, such as water runoff and watering during or after rainfall in place. The City has been implementing certain mandatory restrictions since 2009, which has resulted in a significant reduction of water usage by the City. This was accomplished through public education, the removal of turf from City medians and replacement with drought-tolerant plants, offering residential and commercial water conservation rebates, and continuing our leak detection and prevention program. The City also participates in various Basin Management Programs, which allows replenishment of the water basin, thus conserving water.

City water revenues have been impacted due to conservation efforts in response to State regulations and drought conditions. As a result, there is insufficient funding to complete the Capital Improvement Plan. High-priority facilities rehabilitation and fire flow deficiency projects have been deferred until revenues are stable. A consulting firm has been hired to prepare a water rate study to evaluate the current financial status of the Water Enterprise Fund, future capital improvement project needs, and different water rate structures. The study will provide a 5-year plan for future water rates. The projected completion date of the water rate study is December 2017.

The first tranche of bond money used to fund the design and construction of additions and improvements to the City's municipal water system during the years 2010 through 2013 has been exhausted. Bond projects included completion of several fire flow deficiency improvement projects, the replacement of natural gas engines at the West Garden Grove Booster Pump Station, and continuation of replacement of defective components within the water system. In addition, the construction of a new water transmission main from the east to west part of the City was completed. A new well was also completed at the Lampson Booster Pump Station. The second tranche will be implemented in future fiscal years.

CITY OF GARDEN GROVE WATER SUPPLY PROGRAM

BUSINESS PRINCIPLES

1. Satisfy Bond Covenant conditions under which outstanding water revenue bonds were issued.
2. Enterprise fund should break even, not generate a deficit.
3. In order to operate efficiently, a two (2) month cash flow is required, as well as maintenance of \$500,000 in reserves for contingencies.
4. Preserve replacement sinking fund. Ideal amount of fund should approach 5% of system replacement value.
5. Maintain system and facilities up to regulatory industry standards by adequately funding new Capital Improvement Programs.
6. Continue design and construction of priority capital projects conforming to the annual budget.

ISSUES

- A. Federal and State Issues
 1. New and stricter water quality mandates.
 2. New and stricter requirements for NPDES permit.
 3. New and stricter discharge requirements.
 4. Comply with new AQMD regulations on natural gas engines.
 5. Comply with all state and federal water quality standards.
 6. Continue to implement new State-mandated certification requirements.
 7. Continue monitoring for unregulated contaminants as required by the EPA.
 8. Comply with all new State-mandated emergency conservation requirements.
- B. Local Issues
 1. Continue to improve the infrastructure of the distribution system.
 2. Continue programs to meet the California Urban Water Conservation Council's Best Management Practices.
 3. Continue to improve the Geographic Information System (GIS) for water systems.
 4. Prepare a water financial analysis to offset the revenue deficit due to the drought and mandatory conservation.

WATER SERVICES BUDGET
FY 2016-17 - FY 2018-19
(\$000)

<u>FUNDS AVAILABLE</u>	FY 16-17 Adopted Budget	FY 16-17 Projected Year End	FY 17-18 Adopted Budget	FY 18-19 Adopted Budget
BEGINNING BALANCE	\$ 9,382.0	\$ 11,929.8	\$ 8,707.1	\$ 3,821.9
BOND PROCEEDS	0.0	0.0	0.0	0.0
TRANSFER FROM REPLACEMENT	0.0	0.0	0.0	0.0
REVENUES	26,800.0	28,000.0	31,479.8	32,513.8
ANNUAL COMMODITY INDEX	0.0	0.0	0.0	0.0
TRANSFER FROM RESERVES	0.0	0.0	0.0	0.0
ADJUSTMENT	0.0	0.0	0.0	1,625.1
TOTAL FUNDS AVAILABLE	<u>36,182.0</u>	<u>39,929.8</u>	<u>40,186.9</u>	<u>37,960.8</u>
 <u>OPERATION EXPENDITURES</u>				
OPERATIONS				
LABOR	5,388.0	4,920.0	5,731.4	5,874.8
CONTRACTUAL SERVICES	1,097.6	1,004.0	1,110.9	1,134.1
COMMODITIES	1,231.3	812.7	1,294.6	1,346.9
VEHICLE / EQUIPMENT RENTALS	966.6	980.3	1,037.8	1,058.5
INSURANCE	263.3	263.3	263.3	263.3
ADMIN SUPPORT COSTS	2,534.9	2,534.9	2,439.1	2,439.1
PURCHASED WATER	14,290.6	13,029.8	15,246.1	16,028.7
LONG TERM DEBT	2,664.2	2,664.2	2,402.3	2,390.1
RESERVE DRAWDOWN PAYBACK	0.0	0.0	0.0	0.0
DEPRECIATION (REPLACEMENT)	3,150.0	2,289.3	3,244.5	3,341.8
STREET REPAIR CHARGE	1,550.0	1,550.0	1,550.0	1,550.0
CAPITAL EQUIPMENT	158.0	164.1	45.0	33.5
ENTERPRISE RESOURCE PLANNING	0.0	0.0	0.0	500.0
REPLACEMENT SINKING FUND	0.0	0.0	0.0	0.0
RATE STABILIZATION FUND	0.0	0.0	0.0	0.0
TOTAL OPERATION EXPENDITURES	<u>33,294.5</u>	<u>30,212.6</u>	<u>34,365.0</u>	<u>35,960.8</u>
PROJECTED AMOUNT UNDER SPENT	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>	<u>0.0</u>
NET OPERATION EXPENDITURES	<u>33,294.5</u>	<u>30,212.6</u>	<u>34,365.0</u>	<u>35,960.8</u>
 <u>WATER CAPITAL EXPENDITURES</u>				
WATER MAINS	500.0	505.1	1,000.0	1,000.0
PRODUCTION CAPITAL	500.0	505.0	1,000.0	1,000.0
TOTAL CAPITAL EXPENDITURES	<u>1,000.0</u>	<u>1,010.1</u>	<u>2,000.0</u>	<u>2,000.0</u>
FUNDS AVAILABLE	36,182.0	39,929.8	40,186.9	37,960.8
WATER EXPENDITURES	<u>34,294.5</u>	<u>31,222.7</u>	<u>36,365.0</u>	<u>37,960.8</u>
ENDING BALANCE	\$ 1,887.5	\$ 8,707.1	\$ 3,821.9	\$ 0.0

① Issuance of bonds anticipated in FY 18-19. Proceeds will be budgeted pending Council approval (See p. 146).

WATER CAPITAL PROJECTS
 FIVE YEAR PLAN
 (\$000)

<u>PROJECTS</u>	<u>16-17</u>	<u>17-18</u>	<u>18-19</u>	<u>19-20</u>	<u>20-21</u>
1. WATER MAINS	\$ 500	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
2. PRODUCTION CAPITAL	<u>500</u>	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>
TOTAL	\$ 1,000	\$ 2,000	\$ 2,000	\$ 2,000	\$ 2,000

CAPITAL IMPROVEMENTS - PUBLIC WORKS
WATER

FY 2017/18
(\$000)

CURRENT ESTIMATED COSTS

<u>PROJECTS</u>	<u>NEW CAPITAL</u>	<u>REPLACEMENT</u>
Water Services	\$ 0	\$ 906
Water Meter	0	319
Fire Hydrants	0	876
Main Valve	0	1,143
Water Main Improvements	1,000	0
Production Projects	<u>1,000</u>	<u>0</u>
	\$ 2,000	\$ 3,244

FY 2018/19
(\$000)

CURRENT ESTIMATED COSTS

<u>PROJECTS</u>	<u>NEW CAPITAL</u>	<u>REPLACEMENT</u>
Water Services	\$ 0	\$ 933
Water Meter	0	329
Fire Hydrants	0	902
Main Valve	0	1,178
Water Main Improvements	1,000	0
Production Projects	<u>1,000</u>	<u>0</u>
	\$ 2,000	\$ 3,342

WATER SERVICES REPLACEMENT PROGRAM
FIVE YEAR PLAN
(\$000)

BEGINNING BALANCE	\$ 0
REVENUES	<u>0</u>
DEPRECIATION RESERVES - TRANSFER	<u>0</u>
DEPRECIATION - TRANSFER	\$3,244
LESS REPLACEMENT COSTS	<u>(3,244)</u>
ENDING BALANCE	\$ 0

<u>PROJECTS</u>	<u>16-17</u>	<u>17-18</u>	<u>18-19</u>	<u>19-20</u>	<u>20-21</u>
1. WATER SERVICE	880	906	933	961	990
2. WATER METER	310	319	329	339	349
3. FIRE HYDRANT	850	876	902	929	957
4. MAIN VALVE	1,110	1,143	1,178	1,213	1,249
5. WATER MAIN	0	0	0	0	0
6. PRODUCTION	0	0	0	0	0
7. NATURAL GAS ENGINE	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
TOTAL	<u>\$3,150</u>	<u>\$3,244</u>	<u>\$3,342</u>	<u>\$3,442</u>	<u>\$3,545</u>

WATER REPLACEMENT PROJECTS

1. Replace deficient water service lines.
2. Replace small and large deficient meters.
3. Replace deficient fire hydrants.
4. Replace non-repairable main line gate valves.
5. Replace production equipment as needed.
6. Replace water mains as needed.
7. Replace natural gas engines as needed.

WATER COST FACTOR
(PER ACRE FOOT)

	<u>16-17</u>	<u>17-18</u>	<u>18-19</u>	<u>19-20</u>	<u>20-21</u>
IMPORT WATER COST	\$ 979.0	\$ 1,015.0	\$ 1,065.8	\$ 1,119.0	\$ 1,175.0
POWER COSTS	\$ 49.0	\$ 46.0	\$ 47.0	\$ 49.0	\$ 50.0
REPLENISHMENT ASSESSMENT (GROUNDWATER)	\$ 402.0	\$ 445.0	\$ 476.0	\$ 509.0	\$ 531.0
EQUITY ASSESSMENT (OVER PUMPING COSTS)	\$ 549.0	\$ 576.0	\$ 605.0	\$ 636.0	\$ 667.0
BASIN PRODUCTION PERCENTAGE	75%	75%	75%	75%	75%

Successor Agency

CITY OF GARDEN GROVE AS SUCCESSOR AGENCY TO THE GARDEN GROVE
AGENCY FOR COMMUNITY DEVELOPMENT

DESCRIPTION AND OBJECTIVES

PROGRAM DESCRIPTION

The purpose of the City of Garden Grove as Successor Agency to the Garden Grove Agency for Community Development is to wind down the affairs of the former Agency for Community Development pursuant to the Dissolution Act while completing the implementation of certain disposition and development agreements as enforceable obligations.

FISCAL YEAR 2017-18 & 2018-19
MAJOR PROGRAM OBJECTIVES

SUCCESSOR AGENCY

1. Continue the wind-down of the former Agency for Community Development and administration of the Successor Agency.
2. Dispose of former Agency assets including OCTA Right-of-Way at Chapman and Brookhurst.
3. Continue to implement the Disposition and Development Agreement with Kam Sang Company (New Age Brookhurst, LLC) for a medium/high density commercial and residential mixed-use project for the Brookhurst Triangle, located at the northwest corner of Brookhurst Street and Garden Grove Boulevard.
4. Continue to implement the Disposition and Development Agreement with Kam Sang Company (New Age Garden Grove, LLC) for a second hotel located adjacent to the Sheraton Hotel on the west side of Harbor Boulevard.

THE CITY OF GARDEN GROVE AS SUCCESSOR AGENCY
 TO THE GARDEN GROVE AGENCY FOR COMMUNITY DEVELOPMENT
 FISCAL YEAR 2017-18 AND FISCAL YEAR 2018-19
 ADOPTED BUDGET ANALYSIS (\$000)

	FY 2017-18	FY 2018-19
<u>Funds Available:</u>		
Rental Income	\$ 116.9	\$ 13.8
Operating Revenues	20,187.4	18,491.8
Total Funds Available	\$ 20,304.3	\$ 18,505.6
 <u>Less: Operating Expenditures:</u>		
Administrative Allowance (Schedule 1)	(580.7)	(593.8)
Recognized Obligation Payments (Schedule 2)	(19,723.6)	(17,911.8)
Total Expenditures	\$ (20,304.3)	\$ (18,505.6)
 Net Amount Available	 \$ 0.0	 \$ 0.0

SCHEDULE 1
 ANALYSIS OF SUCCESSOR AGENCY
 ADOPTED ADMINISTRATIVE ALLOWANCE PACKAGES
 FISCAL YEAR 2017-18 AND FISCAL YEAR 2018-19
 (\$000)

Package No.	Description	FY 2017-18	FY 2018-19
	Administrative Allowance		
1020	General Accounting	\$ 46.7	\$ 48.0
1021	Financial Planning	85.9	88.3
2500	SRDA Administration	<u>448.1</u>	<u>457.5</u>
	Total Administrative Allowance	<u>\$ 580.7</u>	<u>\$ 593.8</u>

SCHEDULE 2
ANALYSIS OF SUCCESSOR AGENCY
ADOPTED RECOGNIZED OBLIGATION PAYMENT SCHEDULE (ROPS)
FISCAL YEAR 2017-18 AND FISCAL YEAR 2018-19
(\$000)

Package No.	Description	FY 2017-18	FY 2018-19
2502	Agency Debt Service	\$ 4,600.5	\$ 4,400.5
2503	Agency Real Prop.	17.2	17.2
2506	State ERAF	0.0	500.0
2513	Coastline Building Lease	542.3	132.7
2515	2014 TARB	3,809.2	3,599.0
2516	Katella Cottage N/P	179.8	179.0
2522	Residence Inn Rebate	1,312.8	0.0
2523	Hyatt Rebate	3,239.1	3,401.0
2526	Katella Cottages	30.0	30.0
2534	LRPMP Appraisals	3.2	3.2
2544	2016 TARB	1,660.1	1,660.1
2548	Limon Legal Fees	96.0	96.0
2553	Site B2 DDA	563.6	568.1
2554	Waterpark Hotel DDA	2,462.8	3,070.6
2557	Sycamore Walk DDA	14.9	14.9
2562	Brookhurst Triangle DDA	<u>1,192.1</u>	<u>239.5</u>
		<u>\$ 19,723.6</u>	<u>\$ 17,911.8</u>

Housing Authority

HOUSING AUTHORITY
DESCRIPTION AND OBJECTIVES

PROGRAM DESCRIPTION

The Garden Grove Housing Authority provides rental subsidies for eligible low-income tenants. The Section 8 Rental Assistance Program is funded by federal grants through the Department of Housing and Urban Development. Qualified families are issued a voucher, which can be used in a privately owned rental unit, provided the unit meets Housing Quality Standards for health and safety. The rental subsidy is based on the tenant's income and family size. The Authority also administers a Family Self-Sufficiency Program, which assists housing participants to achieve economic self-sufficiency through education, training and employment.

FISCAL YEAR 2017-18 & 2018-19
PROGRAM OBJECTIVES

1. Provide a maximum of 2,337 monthly rental subsidies for low-income families if funding is available.
2. Conduct approximately 2,500 initial and biennial inspections to ensure subsidized units are meeting the Housing Quality Standards and the Building and Safety Codes.
3. Provide outreach activities to tenants, landlords and other support agencies.
4. Continue to implement the Family Self-Sufficiency Program to help housing clients towards economic self-sufficiency.
5. Monitor former Agency affordable housing agreements.
6. Monitor and maintain owned properties.

HOUSING AUTHORITY
 FY 2017-18 - FY 2018-19
 (\$000)

Program Descriptions	Adopted Budget FY 2017-18	Adopted Budget FY 2018-19
City Administration	\$ 402.5	\$ 416.8
Property Management	277.3	281.2
Vouchers Program	31,169.3	31,223.1
Family Self-Sufficiency Program	<u>121.9</u>	<u>125.3</u>
TOTAL	<u>\$ 31,971.0</u>	<u>\$ 32,046.4</u>

HOUSING AUTHORITY
 FY 2017-18 - FY 2018-19
 (\$000)

Housing Assistance Grant	Adopted Budget FY 2017-18	Adopted Budget FY 2018-19	Funding Source
Activity:			
Council/Commission			
0010 City Council	\$ 8.0	\$ 8.0	Housing Authority
City Management			
0020 Management	92.8	95.4	Housing Authority
0021 Operations	35.7	36.7	Housing Authority
Subtotal	128.5	132.1	
Support Services			
0053 Reprographics	0.5	0.5	Housing Authority
Community Services			
0042 Election/Voter Asst.	0.0	7.2	Housing Authority
Intergovernmental Coordination			
0023 Research/Legislation	61.8	63.5	Housing Authority
Real Property			
0030 Real Property	133.1	133.1	Housing Authority
2535 Civic Center Property Mgmt.	37.0	37.0	Civic Center Properties
Subtotal	170.1	170.1	
Fiscal Services			
1020 General Accounting	49.3	50.6	Housing Authority
1021 Financial Planning	21.3	21.8	Housing Authority
Subtotal	70.6	72.4	
Community Improvement			
2701 Set Aside Administration	190.3	194.2	Low/Mod Housing Agency
Housing Authority			
4102 Housing Administration	2,468.1	2,521.9	Housing Authority
4103 Family Self-Sufficiency	121.9	125.3	Housing Authority
4104 Housing - Vouchers/HAP	25,101.2	25,101.2	Housing Authority
4107 Housing - HAP Portability	3,600.0	3,600.0	Housing Authority
Subtotal	31,291.2	31,348.4	
Successor Agency Project			
2503 Agency Real Property	50.0	50.0	Low/Mod Housing Agency
Total Program	\$ 31,971.0	\$ 32,046.4	

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Sanitary District

GARDEN GROVE SANITARY DISTRICT

Formed in 1924, the Garden Grove Sanitary District began providing sewer services to an unincorporated area of the County commonly known as Garden Grove. Like the rest of western Orange County, the Garden Grove area underwent a transition from rural agricultural land use to an urban environment of predominantly single-family homes and neighborhood commercial centers during the 1950s and 1960s. The Sanitary District played a significant role in the dramatic development of the region, providing vital sanitary services, in this case before the City incorporated.

In 1993, the City began the process to consolidate sanitation services in the community from two special districts--the Garden Grove Sanitary District and the Midway City Sanitary District--into one provider, the City of Garden Grove. In May of 1997, the City officially consolidated its sewer maintenance, refuse collection, and recycling efforts under one organization--the Garden Grove Sanitary District, whose borders were reorganized to be more contiguous with the City limits. The Garden Grove City Council acts as the Board of Directors of the Garden Grove Sanitary District, a subsidiary district of the City of Garden Grove.

Today, the Garden Grove Sanitary District provides sewer maintenance and contracts for refuse collection services with Republic Waste Services of Southern California, LLC. With the assistance of its contractor, the Garden Grove Sanitary District developed and implemented a solid waste diversion plan to meet State diversion goals (AB 939) for the year 2000 and beyond. The plan features three-bin curbside recycling for residential customers, which involves customer separation of green waste, recyclables, and refuse. Traditional trash service is provided to commercial accounts, utilizing large bins with commingled trash, and off-site separation of recyclables at a Material Recovery Facility (MRF).

In 2002, the Santa Ana Regional Water Quality Control Board adopted stringent, new environmental regulations for sewer collection systems known as Waste Discharge Requirements (WDR). The WDR specifically prohibits the discharge of sewage to any natural or man-made water stream or any storm water drainage system, requires the monitoring and reporting of any sanitary sewer overflows, and requires each sewer agency to develop a written sewer system management plan (SSMP) to meet the requirements of the Regional Board. Additionally, the Order required the District to perform a capacity evaluation and condition assessment of its sewer system by July 30, 2005 and September 30, 2005 respectively. This was accomplished as required. However, the assessment identified over \$54 million in capacity and condition deficiencies to the District's structural facilities, which was beyond the District's financial capabilities at that time. As a result, the Garden Grove Sanitary District Board adopted rates for all residential and non-residential customers on September 13, 2005. In February 2012, the Garden Grove Sanitary District Board approved annual inflation rates, based on the Engineering News Record, for a period of five years.

The rates are being used to implement a \$54 million Capital Improvement Program funded by a combination of increased revenue and bond financing. The first tranche of the bond money used for projects completed in the years 2006 and 2010 has been exhausted. The second tranche will be implemented in future fiscal years, if needed. In the meantime, the design and construction of capital improvement projects will be financed with the sewer revenue.

GARDEN GROVE SANITARY DISTRICT

BUSINESS PRINCIPLES

1. Enterprise fund should break even, not operate in a deficit.
2. In order to operate efficiently, a two month cash flow is required, as well as maintenance of \$500,000 in reserves for contingencies.
3. Establish uniform service throughout the district.
4. Develop a replacement sinking fund. Ideal amount of fund should approach 5% of system replacement value.
5. Improve system and facilities up to industry standards by adequately funding new Capital Improvement Programs.
6. Satisfy Debt Covenant conditions under which outstanding Sanitary District debt was issued.
7. Implement the 10-year financial plan.

ISSUES

A. Federal and State Issues

1. New and stricter Sanitary Sewer Management Plan and other requirements.
2. Comply with new AQMD regulations on three lift station backup generators and one portable by-pass pump system.
3. Comply with waste diversion goals of AB 939 (50% Diversion), AB 341 (Commercial Recycling) and AB 1826 (Commercial Organics Recycling).

B. Local Issues

1. Comply with all State and Federal sanitary sewer and solid waste requirements.
2. Implement fat, oil and grease control program.
3. Comply with all components of the Waste Discharge Requirements.

GARDEN GROVE SANITARY DISTRICT
SEWER BUDGET
FY 2016-17 - FY 2018-19
(\$000)

	2016-17 Adopted Budget	FY 16-17 Projected Year End	FY 17-18 Adopted Budget	FY 18-19 Adopted Budget
<u>FUNDS AVAILABLE</u>				
BEGINNING BALANCE	\$ 25,000.0	\$ 24,424.0	\$ 25,305.1	\$ 20,918.0
BOND PROCEEDS (Annual Allocation)	0.0	0.0	0.0	0.0
REVENUES	9,500.0	9,792.1	9,498.4	10,448.0
ADJUSTMENT	0.0	0.0	0.0	0.0
FUNDS AVAILABLE	<u>34,500.0</u>	<u>34,216.1</u>	<u>34,803.5</u>	<u>31,366.0</u>
<u>OPERATION EXPENDITURES</u>				
OPERATIONS				
LABOR	3,049.9	2,277.2	3,240.2	3,323.7
CONTRACTUAL SERVICES	1,285.3	295.1	1,326.1	1,381.9
COMMODITIES	336.5	228.5	344.0	354.3
VEHICLE / EQUIPMENT RENTALS	286.3	283.7	334.8	341.5
INSURANCE	41.7	41.7	41.7	41.7
ADMIN SUPPORT COSTS	720.0	720.0	678.6	678.6
BOND ISSUANCE COSTS	0.0	0.0	0.0	0.0
DEBT SERVICE	1,464.2	1,466.5	1,196.6	1,201.0
CAPITAL EQUIPMENT	0.0	8.3	18.0	0.0
ENTERPRISE RESOURCE PLANNING	0.0	0.0	300.0	300.0
LATERAL LOAN PROGRAM	0.0	0.0	0.0	0.0
OPERATING RESERVE	0.0	0.0	0.0	0.0
SEWER SYSTEM CONTINGENCY RESERVE	0.0	0.0	0.0	0.0
TOTAL OPERATION EXPENDITURES	<u>7,183.9</u>	<u>5,321.0</u>	<u>7,480.0</u>	<u>7,622.7</u>
<u>SEWER CAPITAL</u>				
CAPITAL REPLACEMENT	1,850.0	2,084.9	1,905.5	1,962.7
NEW CAPITAL IMPROVEMENTS	5,000.0	1,505.1	4,500.0	4,500.0
CAPITAL EXPENDITURES	<u>6,850.0</u>	<u>3,590.0</u>	<u>6,405.5</u>	<u>6,462.7</u>
TOTAL EXPENDITURES	14,033.9	8,911.0	13,885.5	14,085.4
FUNDS AVAILABLE	34,500.0	34,216.1	34,803.5	31,366.0
EXPENDITURES	<u>14,033.9</u>	<u>8,911.0</u>	<u>13,885.5</u>	<u>14,085.4</u>
ENDING BALANCE (Reserved for Capital)	\$ 20,466.1	\$ 25,305.1	\$ 20,918.0	\$ 17,280.6

CAPITAL IMPROVEMENTS - PUBLIC WORKS
SEWER

FY 2017-18
(\$000)

DESCRIPTION	CURRENT ESTIMATED COSTS	
	NEW CAPITAL	REPLACEMENT
Sewer Main Improvements	\$ 4,500	\$ 1,906
TOTAL	\$ 4,500	\$ 1,906

FY 2018-19
(\$000)

DESCRIPTION	CURRENT ESTIMATED COSTS	
	NEW CAPITAL	REPLACEMENT
Sewer Main Improvements	\$ 4,500	\$ 1,963
TOTAL	\$ 4,500	\$ 1,963

SEWER CAPITAL PROJECTS
 FIVE YEAR PLAN
 (\$000)

<u>PROJECTS</u>	<u>16-17</u>	<u>17-18</u>	<u>18-19</u>	<u>19-20</u>	<u>20-21</u>
1. SEWER MAINS	\$ 5,000	\$ 4,500	\$ 4,500	\$ 4,300	\$ 4,000
TOTAL	\$ 5,000	\$ 4,500	\$ 4,500	\$ 4,300	\$ 4,000

SEWER REPLACEMENT PROGRAM
 FIVE YEAR PLAN
 (\$000)

BEGINNING BALANCE	\$ 0
REVENUES	<u>0</u>
DEPRECIATION RESERVES - TRANSFER	<u>0</u>
DEPRECIATION - TRANSFER	<u>\$ 1,906</u>
LESS REPLACEMENT COSTS	<u>(1,906)</u>
ENDING BALANCE	<u><u>\$ 0</u></u>

<u>PROJECTS</u>	<u>16-17</u>	<u>17-18</u>	<u>18-19</u>	<u>19-20</u>	<u>20-21</u>
1. SEWER MAIN REPLACEMENT	\$ 1,650	\$ 1,706	\$ 1,763	\$ 1,822	\$ 1,882
2. MANHOLE REHABILITATION	<u>200</u>	<u>200</u>	<u>200</u>	<u>200</u>	<u>200</u>
TOTAL	<u><u>\$ 1,850</u></u>	<u><u>\$ 1,906</u></u>	<u><u>\$ 1,963</u></u>	<u><u>\$ 2,022</u></u>	<u><u>\$ 2,082</u></u>

SEWER REPLACEMENT PROJECTS

1. Replace deficient sewer mains on an as-needed basis.
2. Replace deficient manholes as needed.

GARDEN GROVE SANITARY DISTRICT
 REFUSE SERVICES BUDGET
 FY 2016-17 - FY 2018-19
 (\$000)

<u>FUNDS AVAILABLE</u>	<u>FY 16-17 Adopted Budget</u>	<u>FY 16-17 Projected Year End</u>	<u>FY 17-18 Adopted Budget</u>	<u>FY 18-19 Adopted Budget</u>
BEGINNING BALANCE	\$ 133.9	\$ 4,281.2	\$ 5,105.9	\$ 5,574.3
REVENUES	<u>2,299.0</u>	<u>2,638.0</u>	<u>2,815.9</u>	<u>3,041.4</u>
FUNDS AVAILABLE	\$ 2,432.9	\$ 6,919.2	\$ 7,921.8	\$ 8,615.7
 <u>OPERATIONS EXPENDITURES</u>				
OPERATIONS (REFUSE)				
LABOR	\$ 490.2	\$ 584.7	\$ 510.0	\$ 523.8
CONTRACTUAL SERVICES	525.3	278.5	515.0	525.1
COMMODITIES	26.9	31.2	27.1	26.9
INSURANCE	13.9	13.9	13.9	13.9
STREET REPAIR CHARGE	500.0	500.0	500.0	500.0
ADMIN SUPPORT	205.0	205.0	81.5	81.5
ENTERPRISE RESOURCE PLANNING	0.0	0.0	200.0	200.0
OPERATING RESERVE	100.0	100.0	0.0	0.0
LANDFILL RESERVE	<u>100.0</u>	<u>100.0</u>	<u>500.0</u>	<u>500.0</u>
TOTAL OPERATIONS EXPENDITURES	\$ 1,961.3	\$ 1,813.3	\$ 2,347.5	\$ 2,371.2
FUNDS AVAILABLE	\$ 2,432.9	\$ 6,919.2	\$ 7,921.8	\$ 8,615.7
EXPENDITURES	<u>1,961.3</u>	<u>1,813.3</u>	<u>2,347.5</u>	<u>2,371.2</u>
ENDING BALANCE	\$ 471.6	\$ 5,105.9	\$ 5,574.3	\$ 6,244.5

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Cable Television

GARDEN GROVE CABLE TELEVISION (GGTV3)

Municipal video production and Internet streaming activities are commonly referred to as Public, Educational and Government Access programming or PEG Access. There are two general categories: Community Access, which consists of public, educational or entertainment programs produced by members of the community; and Government Access, which is public information, training or promotional programming produced by the City of Garden Grove.

Changes in the City's Cable Franchise Agreement with Spectrum Cable have reduced the amount of funding accruing to PEG activities. However, the amount of General Fund Cable Franchise revenue, five-percent of gross basic cable rates paid by Garden Grove subscribers, remains intact. Cable programming activities are paid out of a combination of PEG and General Fund revenue.

Cable television activities include the following:

Community Access

- Public Access programming produced by local service clubs or community groups
- No-cost importation of other locally produced programs on cooking, art, literature and entertainment

Government Access

- Televising City Council and Successor Agency to the Garden Grove Agency for Community Development meetings.
- Producing promotional videos including the annual State of the City and Garden Grove Pride videos.
- Producing training and recruitment videos.
- Producing promotional and public information Internet content.
- Producing long-form documentary programming.

CABLE BUDGET
 FY 2017-18 - FY 2018-19
 (\$000)

	Adopted Budget FY 2017-18	Adopted Budget FY 2018-19
<u>FUNDS AVAILABLE</u>		
Beginning Balance	\$ 0.0	\$ 0.0
Revenue - Time Warner	90.0	90.0
Transfer In - General Fund	<u>391.9</u>	<u>387.0</u>
Total Funds Available	481.9	477.0
 <u>EXPENDITURES</u>		
Real Property	37.0	37.0
Cable TV	13.3	1.2
G.G. Cable Programming	47.3	47.3
Community Access	<u>384.3</u>	<u>391.5</u>
Total Expenses	481.9	477.0
 <u>FUND BALANCE RESERVE</u>	 <u>\$ 0.0</u>	 <u>\$ 0.0</u>

Capital Improvements

INTRODUCTION

Fiscal Year 2017-18 & 2018-19 CAPITAL IMPROVEMENTS, PROJECTS, AND FACILITIES MAINTENANCE PLANS

Capital Improvement Plan

The City of Garden Grove is responsible for the planning and implementation of capital improvements within the public right-of-way. These improvements include streets, traffic signals and control devices, storm drains, streetlights, parks, sewer and water systems. The 2017-18 and 2018-19 Capital Improvement Plans have been developed based upon needs analyses, and priorities have been established considering safety, level of congestion, condition of existing infrastructure and availability of funding. The major capital improvements can be categorized as follows:

Community Services

Community Services projects are designed to improve the City's park system and publicly-used facilities. Over the next two fiscal years, identified projects include replacement of light poles at various parks, replacement of the gymnasium floor at Garden Grove Park, replacement of gazebos at various city parks, replacement of fitness equipment at the Senior Center Circle, development of a Park and Facilities Master Plan, installation of a shade structure at the Buena Clinton Center, restroom replacements at Eastgate Park, and playground surfacing at various parks.

Public Works

Public Works capital improvements consist of activities to maintain and improve the water system, sewer system and streets within the City, and to maintain the Sanitary District's retired landfill. These improvements include the installation of new fire hydrants, replacement of water production equipment such as meters, valves, and engine control systems, and the design and installation of new or improved water main systems throughout the City. Sewer projects include the replacement of old, damaged or undersized sewers, as well as improvements to other sewer-related facilities such as sewage pumps and manholes. Street improvements consist of road overlays greater than one inch in depth, as well as a comprehensive sidewalk inspection and repair program.

Engineering Services projects are designed to improve the drainage, traffic signalization and timing and street systems throughout the City. Improvements include street reconstruction, upgrades to traffic signals, design and construction of storm drainage systems, and sidewalk and wheelchair ramp improvements. Specific street projects will include, among others, the Magnolia, Chapman, and Westminster Street Reconstruction Projects, and design work for street improvements on Garden Grove Boulevard.

Community and Economic Development

Community and Economic Development projects are designed to enhance and promote the revitalization and development of neighborhoods and facilities as well as to spur increased economic vitality in the City. Improvements over the next two years include implementation of the Civic Center Lighting Conceptual Master Plan, Phases 1 and 2.

CAPITAL IMPROVEMENTS - COMMUNITY SERVICES
(\$000)

Projects	Fund Via Basic/Special	Fund Via Grant/Other	Estimated Total Cost	Amount Approved
FY 2017-18				
Gymnasium Floor Replacement at Garden Grove Park	\$ 250.0 (081)		\$ 250.0	\$ 250.0
Replacement of Park Gazebos	100.0 (081)		100.0	100.0
Replacement of Fitness Equipment at Senior Center Circle	50.0 (081)		50.0	50.0
Replacement of Light Poles	100.0 (081)		100.0	100.0
Park and Facilities Master Plan	100.0 (081)		100.0	100.0
Shade Structure for the Buena Clinton Center		50.0 (161)	50.0	50.0
Eastgate Replacement of Restrooms	60.0 (081)		60.0	60.0
Playground Surfacing	<u>50.0 (081)</u>		<u>50.0</u>	<u>50.0</u>
TOTAL	\$ 710.0	\$ 50.0	\$ 760.0	\$ 760.0
FY 2018-19				
Atlantis Play Center		\$ 500.0	\$ 500.0	0.0
Park Light Poles		100.0	100.0	0.0
Faylane Pumphouse		50.0	50.0	0.0
Woodbury Park Restrooms		60.0	60.0	0.0
Playground Surfacing		50.0	50.0	0.0
Park Gazebo		<u>100.0</u>	<u>100.0</u>	<u>0.0</u>
TOTAL		\$ 860.0	\$ 860.0	0.0

CAPITAL IMPROVEMENTS - COMM. & ECON. DEVELOPMENT
(\$000)

Projects	Fund Via Basic/Special	Fund Via Grant/Other	Estimated Total Cost	Amount Approved
FY 2017-18				
Harbor Corridor Acquisition Blight		\$ 1.0 (161)	\$ 1.0	\$ 1.0
Fire Station Prop.		1.0 (161)	1.0	1.0
Civic Center Lighting Conceptual Master Plan	<u>36.7</u>	<u>(111)</u>	<u>36.7</u>	<u>0.0</u>
TOTAL	\$ 36.7	\$ 2.0	\$ 38.7	\$ 2.0
FY 2018-19				
Civic Center Lighting Conceptual Master Plan	<u>\$ 37.5</u>	<u>(111)</u>	<u>\$ 37.5</u>	<u>0.0</u>
TOTAL	\$ 37.5		\$ 37.5	0.0

CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES
FY 2017-18
(\$000)

	Fund Via Basic/Special		Fund Via Grant/Other		Estimated Total Cost
<u>STREET IMPROVEMENTS</u>					
1. Magnolia Street Reconstruction (Trask - Garden Grove)	\$ 450.0	(061)			\$ 450.0
2. Westminster Rehabilitation (Bowen - Euclid)	1,440.0	(422)			1,440.0
3. Euclid/Westminster Intersection Improvement (ROW Phase)	265.0	(061)	785.0	(424)	1,050.0
4. Chapman Rehabilitation Project (Brookhurst-Nelson)	785.0	(061)			785.0
	538.0	(422)			538.0
5. Westminster Rehabilitation (Newland-Magnolia)	150.0	(422)			150.0
6. Garden Grove Blvd. - Design Phase (Brookhurst-Nelson)	80.0	(422)			80.0
7. Citywide AHRP - Westminster Rehab. (Harbor-Roxey)	<u>600.0</u>	(062)			<u>600.0</u>
Total	4,308.0		785.0		5,093.0
<u>STREET MAINTENANCE</u>					
1. Twintree/Buaro Rehabilitation Project	100.0	(061)	550.0	(161)	650.0
2. Coleman/Stanrich/Dorothy Residential Street Rehabilitation			<u>220.0</u>	(161)	<u>220.0</u>
Total	100.0		770.0		870.0
<u>STORM DRAIN IMPROVEMENTS</u>					
1. Bartlett Storm Drain (Relief Line & Flood Wall)	<u>65.0</u>	(082)			<u>65.0</u>
Total	65.0				65.0

CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES (CONT'D)
FY 2017-18
(\$000)

	Fund Via Basic/Special		Fund Via Grant/Other		Estimated Total Cost
<u>TRAFFIC IMPROVEMENTS</u>					
1. Chapman/Lamplighter New Traffic Signal	76.0	(064)			76.0
	174.0	(422)			174.0
2. 9th/Garden Grove Blvd. Protected Left-Turn Phase	70.0	(422)	194.0	(359)	264.0
3. Magnolia/Orangewood Protected Left-Turn Phase	10.0	(422)	217.0	(359)	227.0
4. Pedestrian Countdown Signal Head Installation - Citywide	<u>18.0</u>	(422)	<u>202.0</u>	(359)	<u>220.0</u>
Total	348.0		613.0		961.0
Capital Total	4,821.0		2,168.0		6,989.0
 <u>OPERATIONAL: STREET MAINTENANCE</u>					
1. Residential Overlay Program	600.0	(062)			600.0
	1,100.0	(075)			1,100.0
2. Concrete Replacement Capital Program	<u>234.0</u>	(111)			<u>234.0</u>
Operational Total	1,934.0				1,934.0
 GRAND TOTAL	 <u>\$ 6,755.0</u>		 <u>\$ 2,168.0</u>		 <u>\$ 8,923.0</u>

CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES (CONT'D)
(Available Beginning Balance Plus FY 17-18 Estimated Revenue)
(\$000)

BASIC / SPECIAL	GRANT / OTHER
Gas Tax (2105) (061) \$ 1,600.0	Comm. Dev. Block Grant (161) \$ 770.0
Gas Tax (RM & Rehab) (062) 600.0	Highway Safety Improvement Grant (359) 613.0
Traffic Mitigation Fee (064) 76.0	M2 CTFP - Regional Capacity Program (424) <u>785.0</u>
Drainage Fees (082) 65.0	Subtotal \$ 2,168.0
Measure M-2 Fairshare (422) <u>2,480.0</u>	
Subtotal \$ 4,821.0	

OPERATIONAL:
STREET MAINTENANCE FUNDING SUMMARY

Gas Tax (RM Rehab) (062) \$ 600.0
Gas Tax (2103) (075) 1,100.0
General Fund (111) <u>234.0</u>
Subtotal \$ 1,934.0

GRAND TOTAL	<u><u>\$ 8,923.0</u></u>
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CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES
FY 2018-19
(\$000)

	Fund Via Basic/Special	Fund Via Grant/Other	Estimated Total Cost
<u>STREET IMPROVEMENTS</u>			
1. Chapman Rehabilitation (Brookhurst-Nelson)	\$ 800.0 (061)		\$ 800.0
2. Garden Grove Blvd. Rehabilitation (Brookhurst-Nelson)	1,800.0 (422)		1,800.0
3. Brookhurst Rehabilitation (Lampson-Chapman)	1,200.0 (062) 400.0 (422) <u>200.0 (061)</u>		1,200.0 400.0 <u>200.0</u>
Total	4,400.0		4,400.0
<u>STREET MAINTENANCE</u>			
1. Larson Avenue Rehabilitation	<u>500.0 (062)</u>		<u>500.0</u>
Total	500.0		500.0
<u>TRAFFIC IMPROVEMENTS</u>			
1. Garden Grove Blvd. Traffic Signal Synchronization Project	<u>200.0 (422)</u>		<u>200.0</u>
Total	200.0		200.0
Capital Total	5,100.0		5,100.0
OPERATIONAL:			
<u>STREET MAINTENANCE</u>			
1. Residential Overlay Program	1,500.0 (062) 800.0 (075)		1,500.0 800.0
2. Concrete Replacement Capital Program	<u>234.0 (111)</u>		<u>234.0</u>
Operational Total	2,534.0		2,534.0
GRAND TOTAL	<u>\$ 7,634.0</u>		<u>\$ 7,634.0</u>

CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES (CONT'D)
(FY 18-19 Estimated Revenue)
(\$000)

BASIC / SPECIAL	GRANT / OTHER
Gas Tax (2105) (061) \$ 1,000.0	
Gas Tax (RM & Rehab) (062) 1,700.0	
Measure M-2 Local Fairshare (422) <u>2,400.0</u>	
Subtotal	\$ 5,100.0

OPERATIONAL:
STREET MAINTENANCE FUNDING SUMMARY

Gas Tax (RM & Rehab) (062) \$ 1,500.0	
Gas Tax (2103) (075) 800.0	
General Fund (111) <u>234.0</u>	
Subtotal	\$ 2,534.0

	GRAND TOTAL	<u><u>\$ 7,634.0</u></u>
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CAPITAL IMPROVEMENTS - PUBLIC WORKS
SEWER
(\$000)

DESCRIPTION	ESTIMATED TOTAL COST	
	NEW CAPITAL	REPLACEMENT
FY 2017-18		
Sewer Main Improvements	<u>\$ 4,500.0</u>	<u>\$ 1,905.5</u>
TOTAL	\$ 4,500.0	\$ 1,905.5
FY 2018-19		
Sewer Main Improvements	<u>\$ 4,500.0</u>	<u>\$ 1,962.7</u>
TOTAL	\$ 4,500.0	\$ 1,962.7

CAPITAL IMPROVEMENTS - PUBLIC WORKS
WATER
(\$000)

PROJECTS	ESTIMATED TOTAL COST	
	NEW CAPITAL	REPLACEMENT
FY 2017-18		
Water Services	\$	\$ 906.4
Water Meter		319.3
Fire Hydrants		875.5
Main Valve		1,143.3
Water Main Improvements	1,000.0	
Water Production Capital	1,000.0	
 TOTAL	 \$ 2,000.0	 \$ 3,244.5

FY 2018-19		
Water Services	\$	\$ 933.6
Water Meter		328.9
Fire Hydrants		901.7
Main Valve		1,177.6
Water Main Improvements	1,000.0	
Water Production Capital	1,000.0	
 TOTAL	 \$ 2,000.0	 \$ 3,341.8

FACILITY MAINTENANCE PLAN
(\$000)

PROJECT	FUNDING	ESTIMATED TOTAL COST
	FY 2017-18 DEFERRED	
	FY 2018-19 DEFERRED	

CAPITAL IMPROVEMENTS, PROJECTS,
STREETS AND FACILITIES MAINTENANCE
FUNDING SUMMARY
(\$000)

FY 2017-18

Funding	Total
State Gas Tax 2105 (061)	\$ 1,600.0
Gas Tax RM & Rehab (062)	600.0
Traffic Mitigation (064)	76.0
Park Fee (081)	710.0
Drainage (082)	65.0
CDBG (161)	822.0
Federal Park Grants (359)	613.0
M2 Local Fairshare (422)	2,480.0
Measure M2 - CTFP (424)	785.0
Water Capital (602)	2,000.0
Water Replacement (603)	3,244.5
Sewer Capital (631)	4,500.0
Sewer Replacement (632)	1,905.5
TOTAL	\$ 19,401.0

CAPITAL IMPROVEMENTS, PROJECTS,
STREETS AND FACILITIES MAINTENANCE
FUNDING SUMMARY
(\$000)

FY 2018-19

Funding	Total
State Gas Tax 2105 (061)	\$ 1,000.0
Gas Tax RM & Rehab (062)	1,700.0
M2 Local Fairshare (422)	2,400.0
Water Capital (602)	2,000.0
Water Replacement (603)	3,341.8
Sewer Capital (631)	4,500.0
Sewer Replacement (632)	<u>1,962.7</u>
 TOTAL	 \$ 16,904.5

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Statistics

GENERAL STATISTICS

Garden Grove is the 28th largest city in California

Incorporation	June 18, 1956
Population	176,277
Land Area	17.9 square miles
Type of Government	Council-Manager
Streets	305 centerline miles
Medians and Frontages	33.3 acres
Parks and Recreation	186 acres (25 sites)
Water System	6.5 billion gallons used per year
Countywide Assessed Valuation (16-17)	\$531,052,157,820
Citywide Assessed Valuation (16-17)	\$15,178,644,220
Countywide Property Tax Rate	1% of Countywide assessed valuation
City's equivalent portion of Countywide property tax rate	.12% full assessed value
Paramedics 1974 voter approved indebtedness	\$.080 per \$100 City assessed valuation

FISCAL YEAR 2017-18

ADOPTED LABOR USAGE BY DEPARTMENT

	Adopted Budget Fiscal Year 2016-17	Year End Fiscal Year 2016-17	Adopted Budget Fiscal Year 2017-18
Fire	101	101	101
Sworn	96	96	96
Non-Sworn	5	5	5
Police	235	235	235
Sworn	166	166	166
Non-Sworn	69	69	69
Subtotal Public Safety	336	336	336
City Manager	28	28	28
Finance	36	36	36
Community & Economic Development	34	34	34
Public Works	152	152	152
Community Services	26	26	26
City Attorney	0	0	0
Human Resources	10	10	10
Information Technology	<u>18</u>	<u>18</u>	<u>19</u>
Subtotal Other	304	304	305
CITY TOTALS	<u>640</u>	<u>640</u>	<u>641</u>

FY 2016-17 New and/or (Deleted) Positions In Adopted Budget

Deputy Director (Pos. #0021) - City Manager	1
Housing Supervisor (Pos. #0118) - City Manager	1
Senior Housing Specialist (Pos. #'s 0160, 0174, & 0175) - City Manager	3
Housing Specialist (Pos. #'s 0082, 0153, 0154, 0155, 0159, 0171, 0195, 0225, 0233, & 0235) - City Manager	10
Principal Office Assistant (Pos. #0096) - City Manager	1
Eligibility Technician (Pos. #'s 0185 & 0197) - City Manager	2
Office Assistant (Pos. #0168) - City Manager	1
Public Safety Administrative Officer (Pos. #R015) - City Manager	(1)
Administrative Analyst (Pos. #R097) - City Manager	1
Senior Project Planner (Pos. #'s R025 & R033) - Finance	(2)
Senior Economic Development Specialist (Pos. #R035) - Finance	(1)
Deputy Director (Pos. #0021) - Community & Economic Development	(1)
Housing Supervisor (Pos. #0118) - Community & Economic Development	(1)
Senior Housing Specialist (Pos. #'s 0160, 0174, & 0175) - Community & Economic Development	(3)
Housing Specialist (Pos. #'s 0082, 0153, 0154, 0155, 0159, 0171, 0195, 0225, 0233, & 0235) - Community & Economic Development	(10)
Principal Office Assistant (Pos. #0096) - Community & Economic Development	(1)
Eligibility Technician (Pos. #'s 0185 & 0197) - Community & Economic Development	(2)
Office Assistant (Pos. #0168) - Community & Economic Development	(1)
Senior Project Planner (Pos. #'s R025 & R033) - Community & Economic Development	2
Senior Economic Development Specialist (Pos. #R035) - Community & Economic Development	1
Building Inspector (Pos. #'s R038 & R264) - Community & Economic Development	(2)
Senior Building Inspector (Pos. #R101) - Community & Economic Development	1
Permit Technician (Pos #R089) - Community & Economic Development	1
Senior Animal Control Officer (Pos. #R110) - Public Works	1
Animal Control Officer (Pos. #R105) - Public Works	1
Maintenance Repair Helper (Pos. #R102) - Public Works	1
Police Officer (Pos. #'s R039, R040, R249, R686, & R779) - Police	5

Total FY 2016-17 Adopted Positions 640

FY 2016-17 New and/or (Deleted) Positions Modified During Fiscal Year

Senior Program Specialist (Pos. #R036) - Finance	(1)
Senior Real Property Agent (Pos. #R036) - Finance	1
Risk Management Supervisor (Pos. #R171) - Finance	(1)
Principal Administrative Analyst (Pos. #R171) - Finance	1
Accounting Technician (Pos. #R124) - Finance	(1)
Payroll Supervisor (Pos. #R124) - Finance	1
Community Development Director (Pos. #R256) - Community & Economic Development	(1)
Community/Economic Development Director (Pos. #R256) - Community & Economic Development	1
Information Technology Programmer (Pos. #O186) - Information Technology	(1)
Senior Information Technology Analyst (Pos. #R114) - Information Technology	1

Total FY 2016-17 Positions at Year End 640

FY 2017-18 New and/or (Deleted) Positions In Adopted Budget

Sewer Maintenance Worker (Pos. #R369) - Public Works	(1)
Sewer Pump Station Electrician (Pos. #R369) - Public Works	1
Network Administrator (Pos. #R115) - Information Technology	1

Total FY 2017-18 Adopted Positions 641

ADOPTED FISCAL YEAR 2017-18
LABOR ADDITIONS / ADJUSTMENTS / DELETIONS / TRANSFERS

1. PUBLIC WORKS - DEPARTMENT - 3

Eliminate (1)	- Full Time	- Sewer Maintenance Worker (Pos. #R369)	Division 47
Add 1	- Full Time	- Sewer Pump Station Electrician (Pos. #R369)	Division 47
Total	- Eliminate (1) Full Time Position		
	Add 1 Full Time Position		

2. COMMUNITY SERVICES - DEPARTMENT - 4

Eliminate (1)	- Temp.	- Community Services Officer	Division 75
	Seasonal		
Eliminate (1)	- Temp.	- Clerical Assistant	Division 75
	Seasonal		
Add 8	- Temp.	- Recreation Specialist I	Division 75
	Seasonal		
Add 3	- Temp.	- Recreation Specialist III	Division 75
	Seasonal		
Total	- Eliminate (2) Temp. Seasonal Positions		
	Add 11 Temp. Seasonal Positions		

3. INFORMATION TECHNOLOGY - DEPARTMENT - I

Eliminate (1)	- Part Time	- Information Technology Technician (Pos.#P004)	Division 07
Add 1	- Full Time	- Network Administrator (Pos. #R115)	Division 07
Total	- Eliminate (1) Part Time Position		
	Add 1 Full Time Position		

4. GRAND TOTAL

ELIMINATE	(1) - FULL TIME POSITION
ADD	2 - FULL TIME POSITIONS
ELIMINATE	(2) - TEMP. SEASONAL POSITIONS
ADD	11 - TEMP. SEASONAL POSITIONS
ELIMINATE	(1) - PART TIME POSITION

FIVE-YEAR REVENUE SUMMARY
FY 2014-15 THROUGH FY 2018-19 (\$000)

	2014-15 (Actual)	2015-16 (Actual)	2016-17 (Projected Actual)	2017-18 (Budget)	2018-19 (Budget)
<u>BASIC CITY REVENUE FUNDS</u>					
<u>GENERAL PURPOSE FUNDS</u>					
Sales Tax	\$ 19,251	\$ 22,052	\$ 21,654	\$ 21,971	\$ 22,419
Property Tax					
- General	13,657	15,414	15,000	15,314	15,867
- Paramedics	8,527	9,574	9,000	10,186	10,434
Property Transfer Tax	456	607	500	480	500
Motor Vehicle Tax	14,410	15,058	16,000	16,600	17,015
Franchises	2,533	2,577	2,400	2,500	2,500
Bldg. Permits & Other Fees	2,035	2,415	2,200	2,200	2,200
Deferred Municipal Support	2,788	3,428	3,728	3,383	3,383
Hotel Visitors Tax	17,217	20,897	24,000	24,960	25,958
Business Tax	2,416	2,514	2,500	2,500	2,500
Other Income	3,266	3,884	3,000	3,000	3,000
Traffic Fines	781	553	800	800	800
Parking Fines	994	1,020	1,010	1,010	1,000
Interest	264	253	250	300	300
Grant OH Support	38	32	50	42	42
Street Repair/Loan Payback	2,050	2,050	2,050	2,050	2,050
Sports Facility Income	97	106	100	100	100
Animal Control	N/A	N/A	200	200	210
Land Sales	0	1,734	0	0	0
GGTID Admin	0	0	0	0	0
Total General Purpose Fund	<u>90,780</u>	<u>104,168</u>	<u>104,442</u>	<u>107,595</u>	<u>110,278</u>
2015A Debt Refunding	N/A	26,385	N/A	N/A	N/A
Grand Total General Purpose Fund	<u>90,780</u>	<u>130,553</u>	<u>104,442</u>	<u>107,595</u>	<u>110,278</u>
<u>MISCELLANEOUS FUNDS</u>					
Gas Tax 2106/2107	2,030	1,927	2,000	2,000	2,000
Gas Tax 2105	1,046	990	1,000	1,000	1,000
Gas Tax Road Maintenance	N/A	N/A	N/A	1,225	3,249
Gas Tax 2103	1,873	905	800	800	800
Golf Course Operations	435	405	350	350	350
Self-Supporting Recreation	785	598	675	675	675
Police Seizure	86	3	4	40	40
Traffic Offender Impound Fees	55	52	55	55	55
Red Light Enforcement Program	763	643	700	700	700
Land Sale Proceeds Interest/ Other	65	205	1,384	0	0
Total Miscellaneous Funds	<u>7,138</u>	<u>5,728</u>	<u>6,968</u>	<u>6,845</u>	<u>8,869</u>
TOTAL BASIC OPERATIONAL REVENUE	97,918	136,281	111,410	114,441	119,147
<u>CONSTRUCTION FUNDS (CAPITAL)</u>					
State Bonds Prop. 1B AB 1266	0	0	0	0	0
Cultural Arts	28	52	32	50	40
Park Fees	301	364	137	1,090	100
Drainage Fees	79	110	69	75	75
Traffic Mitigation Fees	24	30	15	90	50
Measure M-2	2,327	2,424	2,421	2,500	2,586
Development Agreement Fees	170	32	2	345	200
Total Construction Funds (Capital)	<u>2,929</u>	<u>3,012</u>	<u>2,676</u>	<u>4,150</u>	<u>3,051</u>
TOTAL BASIC CITY FUNDS	<u>\$ 100,847</u>	<u>\$ 139,293</u>	<u>\$ 114,086</u>	<u>\$ 118,591</u>	<u>\$ 122,198</u>

FIVE-YEAR REVENUE SUMMARY
FY 2014-15 THROUGH FY 2018-19 (\$000)

	2014-15 (Actual)	2015-16 (Actual)	2016-17 (Projected Actual)	2017-18 (Budget)	2018-19 (Budget)
<u>GRANT REVENUE FUNDS</u>					
Public Safety/ Prop 172	\$ 731	\$ 632	\$ 700	\$ 725	\$ 725
CDBG/HOME/ESG	3,149	3,799	2,662	2,604	1,850
Misc. Operational Grants	2,869	1,763	1,592	1,132	887
Misc. Capital Grants	2,084	4,041	2,866	1,603	205
TOTAL GRANT FUNDS	8,833	10,235	\$ 7,820	6,064	3,667
<u>SPECIAL ASSESSMENT FUNDS</u>					
Street Lighting	1,351	1,348	1,345	1,333	1,373
Main Street	28	28	27	27	27
Park Maintenance	707	659	794	700	700
GG Tourist Improvement District	2,603	2,911	2,809	3,300	3,300
TOTAL SPECIAL ASSESSMENTS	4,689	4,945	4,975	5,360	5,400
<u>WATER ENTERPRISE FUNDS</u>					
Water Revenue	33,574	29,520	29,801	31,480	32,514
TOTAL WATER FUNDS	33,574	29,520	29,801	31,480	32,514
<u>SUCCESSOR AGENCY FUND</u>					
SUCCESSOR RDA	406	3,601	392	117	14
RDA Oblig. Retire Fund	20,526	15,838	18,484	20,187	18,492
TOTAL SUCCESSOR AGENCY FUND	20,932	19,439	18,876	20,304	18,506
<u>CABLE CORPORATION FUNDS</u>					
Garden Grove Cable Corporation	127	92	92	90	90
TOTAL CABLE CORPORATION FUNDS	127	92	92	90	90
<u>HOUSING AUTHORITY FUNDS</u>					
Low/Mod Housing Agency	127	221	0	40	40
Housing Authority - Sec. 8	30,727	31,732	31,370	31,694	31,765
Housing Auth. - Civic Ctr Prop.	89	85	2,223	68	68
TOTAL HOUSING AUTHORITY FUNDS	30,943	32,038	33,593	31,802	31,873
<u>SEWER FUNDS</u>					
GGSD/Sewer - Operations	10,287	10,287	9,542	9,266	10,213
GGSD/Sewer - Capital	88	88	47	88	88
GGSD/Sewer - Replacement	31	31	16	31	31
Cert. Of Part./Series A-2006	0	0	2	79	79
Sewer Fees	37	37	167	34	37
TOTAL SEWER FUNDS	10,443	10,442	9,774	9,498	10,448
<u>REFUSE FUNDS</u>					
GGSD/Refuse - Operations	2,145	2,100	2,665	2,816	3,041
TOTAL REFUSE FUNDS	2,145	2,100	2,665	2,816	3,041
TOTAL ALL FUNDS	\$ 212,533	\$ 248,104	\$ 221,682	\$ 226,005	\$ 227,737

**FIVE-YEAR OPERATING EXPENDITURES
SUMMARY BY DEPARTMENT
FY 2014-15 THROUGH FY 2018-19 (\$000)**

Department	2014-15 (Actual)	2015-16 (Actual)	2016-17 (Actual)	2017-18 (Budget)	2018-19 (Budget)
<u>Basic Services</u>					
Fire	\$ 21,406	\$ 22,955	\$ 23,362	\$ 23,743	\$ 24,816
Police	48,127	51,583	51,822	54,828	57,591
City Manager	1,731	1,838	1,431	1,457	1,588
Finance	4,081	23,811	2,317	5,764	4,385
Comm. & Econ. Development	4,219	4,184	6,480	6,789	6,986
Public Works	13,528	14,494	14,588	17,663 ①	18,639 ②
Community Services	4,936	4,597	4,621	4,855	5,036
City Attorney	819	828	838	841	857
Human Resources	1,102	1,180	1,183	1,329	1,385
Information Technology	638	638	557	785	821
Total Basic Services	\$ 100,587	\$ 126,108	\$ 107,199	\$ 118,054	\$ 122,104
<u>Grant Services</u>					
Fire	276	307	333	317	306
Police	1,767	1,084	1,349	999	651
Finance	254	206	0	0	0
Comm. & Econ. Development	3,052	3,035	2,311	1,638	1,692
Public Works	787	295	175	92	93
Community Services	767	841	731	711	726
Human Resources	148	163	175	174	175
Total Grant Services	\$ 7,051	\$ 5,931	\$ 5,074	\$ 3,931	\$ 3,643
<u>Special Assessment</u>					
City Manager	34	21	22	21	21
Finance	1,817	2,197	0	0	0
Comm. & Econ. Development	N/A	N/A	2,303	2,504	2,504
Public Works	2,052	1,997	2,481	2,054 ①	2,094 ②
Total Special Assessment	\$ 3,903	\$ 4,215	\$ 4,806	\$ 4,579	\$ 4,619
<u>Water Services</u>					
Police	N/A	0	6	6	6
City Manager	174	145	174	153	168
Finance	911	952	918	1,196	1,715
Comm. & Econ. Development	27	44	30	33	34
Public Works	30,557	28,358	28,305	32,953	34,014
Community Services	15	25	17	11	11
Human Resources	0	0	0	8	8
Information Technology	0	0	0	5	5
Total Water Services	\$ 31,684	\$ 29,524	\$ 29,450	\$ 34,365	\$ 35,961

① FY 17/18: St. Lighting total budget \$1,741 with General Fund subsidizing \$408; Park Maintenance Total Assessable Costs \$1,560 with General Fund subsidizing \$853.

② FY 18/19: St. Lighting total budget and General Fund subsidy is estimated; Park Maintenance Total Assessable Costs and General Fund subsidy is estimated.

**FIVE-YEAR OPERATING EXPENDITURES
SUMMARY BY DEPARTMENT
FY 2014-15 THROUGH FY 2018-19 (\$000)**

Department	2014-15 (Actual)	2015-16 (Actual)	2016-17 (Actual)	2017-18 (Budget)	2018-19 (Budget)
<u>Successor Agency</u>					
Finance	15,330	67,980	113	132	136
Comm. & Econ. Development	N/A	N/A	12,164	20,172	18,370
Total Successor Agency	<u>\$ 15,330</u>	<u>\$ 67,980</u>	<u>\$ 12,277</u>	<u>\$ 20,304</u>	<u>\$ 18,506</u>
<u>Cable Services</u>					
Finance	N/A	35	47	37	37
Community Services	117	480	447	445	440
Total Cable Services	<u>\$ 117</u>	<u>\$ 515</u>	<u>\$ 494</u>	<u>\$ 482</u> ③	<u>\$ 477</u> ④
<u>Housing Services</u>					
City Manager	10	9	31,259	31,489	31,559
Finance	129	280	242	241	243
Comm. & Econ. Development	30,737	31,347	45	240	244
Information Technology	0	0	0	1	1
Total Housing Services	<u>\$ 30,876</u>	<u>\$ 31,636</u>	<u>\$ 31,546</u>	<u>\$ 31,971</u>	<u>\$ 32,047</u>
<u>Sewer Services</u>					
Police	N/A	0	6	6	6
City Manager	132	125	151	133	147
Finance	326	376	357	736	745
Public Works	6,859	6,645	7,159	8,502	8,678
Community Services	3	8	25	5	5
Human Resources	0	0	0	4	4
Total Sewer Services	<u>\$ 7,320</u>	<u>\$ 7,154</u>	<u>\$ 7,698</u>	<u>\$ 9,386</u>	<u>\$ 9,585</u>
<u>Refuse Services</u>					
City Manager	19	18	35	24	35
Finance	297	348	333	642	649
Public Works	1,182	1,242	1,247	1,175	1,181
Community Services	0	1	35	6	6
Total Refuse Services	<u>\$ 1,498</u>	<u>\$ 1,609</u>	<u>\$ 1,650</u>	<u>\$ 1,847</u>	<u>\$ 1,871</u>
TOTAL CITY OPERATIONS	<u>\$ 198,366</u>	<u>\$ 274,672</u>	<u>\$ 200,194</u>	<u>\$ 224,919</u>	<u>\$ 228,813</u>
<u>Capital</u>					
Basic Services	6,439	4,073	5,306	5,531	5,100
Grant Services	2,160	2,550	980	2,220	0
Special Assessment	0	0	0	0	0
Water Services	6,594	6,739	3,622	5,244	5,342
Successor Agency	1,872	216	2	0	0
Sewer Services	1,815	901	2,206	6,406	6,463
Total Capital	<u>\$ 18,880</u>	<u>\$ 14,479</u>	<u>\$ 12,116</u>	<u>\$ 19,401</u>	<u>\$ 16,905</u>
TOTAL ALL FUNDS	<u>\$ 217,246</u>	<u>\$ 289,151</u>	<u>\$ 212,310</u>	<u>\$ 244,320</u>	<u>\$ 245,718</u>

③ FY 17/18: Cable total budget \$482 with General Fund transferring in \$392.

④ FY 18/19: Cable total budget \$477 with General Fund transferring in \$387.

5-Year Forecast

FIVE-YEAR FORECAST ANALYSIS

In accordance with the provisions of the City of Garden Grove Municipal Code, a five-year forecast has been prepared. Below are described the nine components which make up the five-year forecast.

"Five-year Operating Revenue Projection," is based upon the assumptions that the economy will continue at a slow level of growth; the City's current revenue authority will not be changed; economic development projects will be delayed due to the slow economy; and grant activities will receive reduced funding.

"Five-Year Operating Expenditure Projection by Department," anticipates modest growth due to inflation; reductions and realignment of current program levels; adjustment of grant funded activities due to grant funding reductions; and the implementation of the five-year capital improvement program.

"Five-Year Projection Labor Usage" assumes that the current adjusted city staffing levels will be continued.

The "Projected Sources and Uses of Funds" pages contain revenue and expenditure information from previous pages in this book. Additional notes of interest for each fund group designation are noted below.

Basic Funded projections include beginning balances, reserve drawdowns, and transfers.

Grant Service Funds are projected to be spent out at the end of each year since most grants are programmed on a year-to-year basis.

Special Assessment Funds include beginning balances with the objective being to maintain some reserve.

Water Enterprise Funds projections include reserves, replacement revenues, and additional revenues needed to balance the water budget, maintain a reserve, and meet bond covenants.

The City of Garden Grove as Successor Agency to the Garden Grove Agency for Community Development's funds only include those funds allocated twice a year by the County Auditor Controller pursuant to California Department of Finance approved Recognized Obligation Payment Schedules (ROPS). These monies fund administration, debt service payments, and redevelopment project payments.

Cable Funds anticipate no growth due to changes in the Cable Franchise.

Housing Authority revenue is projected to be fully expended for each year it is made available from the United States Department of Housing and Urban Development.

Sewer Funds include beginning balances, reserves, replacement reserves, and additional revenues needed to balance the sewer budget, maintain reserves, and meet bond covenants.

Refuse Fund includes beginning balances and an operating reserve. This fund does not include depreciation. The contractor will provide replacements for refuse trucks and barrels.

**FIVE-YEAR
REVENUE PROJECTION
(In Thousands of Dollars)**

	2017-18 (Budget)	2018-19 (Budget)	2019-20 (Projected)	2020-21 (Projected)	2021-22 (Projected)
<u>BASIC CITY REVENUE FUNDS</u>					
<u>GENERAL PURPOSE FUNDS</u>					
Sales Tax	\$ 21,971	\$ 22,419	\$ 22,979	\$ 23,554	\$ 24,230
Property Tax					
- General	15,314	15,867	16,184	16,508	15,706
- Paramedics	10,186	10,434	10,664	10,899	11,117
Property Transfer Tax	480	500	500	500	500
Motor Vehicle Tax	16,600	17,015	17,440	17,876	16,369
Franchises	2,500	2,500	2,500	2,500	2,500
Bldg. Permits & Other Fees	2,200	2,200	2,200	2,200	2,200
Deferred Municipal Support	3,383	3,383	3,383	3,383	3,383
Hotel Visitors Tax	24,960	25,958	26,997	28,077	29,203
Business Tax	2,500	2,500	2,500	2,500	2,500
Other Income	3,000	3,000	3,000	3,000	3,000
Traffic Fines	800	800	800	800	800
Parking Fines	1,010	1,000	1,000	1,000	1,000
Interest	300	300	300	500	500
Grant OH Support	42	42	42	42	42
Street Repair/Loan Payback	2,050	2,050	2,050	2,050	2,050
Sports Facility Income	100	100	100	100	100
Animal Control	200	210	221	232	232
Land Sales	0	0	0	0	0
GGTID Admin	0	0	0	0	0
Total General Purpose Funds	<u>107,595</u>	<u>110,278</u>	<u>112,860</u>	<u>115,721</u>	<u>115,432</u>
<u>MISCELLANEOUS FUNDS</u>					
Gas Tax 2106/2107	2,000	2,000	2,000	2,000	2,000
Gas Tax 2105	1,000	1,000	1,000	1,000	1,000
Gas Tax Road Maintenance	1,225	3,249	3,249	3,249	3,249
Gas Tax 2103	800	800	800	800	800
Golf Course Operations	350	350	350	350	350
Self-Supporting Recreation	675	675	675	675	675
Police Seizure	40	40	40	40	40
Traffic Offender Impound Fees	55	55	55	55	55
Red Light Enforcement Program	700	700	700	700	700
Land Sales Proceeds/ TID Str. Proj.	0	0	0	0	0
Total Miscellaneous Funds	<u>6,845</u>	<u>8,869</u>	<u>8,869</u>	<u>8,869</u>	<u>8,869</u>
TOTAL BASIC OPERATIONAL REVENUE	114,441	119,147	121,729	124,590	124,301
<u>CONSTRUCTION FUNDS (CAPITAL)</u>					
State Bonds Prop 1B AB 1266	0	0	0	0	0
Cultural Arts	50	40	40	40	40
Park Fees	1,090	100	100	100	100
Drainage Fees	75	75	75	75	75
Traffic Mitigation Fees	90	50	50	50	50
Measure M-2	2,500	2,586	2,500	2,500	2,500
Development Agreement Fees	345	200	200	200	200
Total Construction Funds (Capital)	<u>4,150</u>	<u>3,051</u>	<u>2,965</u>	<u>2,965</u>	<u>2,965</u>
TOTAL BASIC CITY FUNDS	<u>\$ 118,591</u>	<u>\$ 122,198</u>	<u>\$ 124,694</u>	<u>\$ 127,555</u>	<u>127,266</u>
<u>GRANT REVENUE FUNDS</u>					
Public Safety/Augmentation	725	725	743	762	780
CDBG/HOME/ESG	2,604	1,850	1,702	1,566	1,441
Misc. Operational Grants	1,132	887	887	887	887
Misc. Capital Grants	<u>1,603</u>	<u>205</u>	<u>3,002</u>	<u>2,500</u>	<u>2,500</u>
TOTAL GRANT FUNDS	6,064	3,667	6,334	5,715	5,608

**FIVE-YEAR
REVENUE PROJECTION (CONT'D)
(In Thousands of Dollars)**

	2017-18 (Budget)	2018-19 (Budget)	2019-20 (Projected)	2020-21 (Projected)	2021-22 (Projected)
<u>SPECIAL ASSESSMENT FUNDS</u>					
Street Lighting	1,333	1,373	1,373	1,373	1,373
Main Street	27	27	27	27	27
Park Maintenance	700	700	700	700	700
GG Tourist Improvement District	<u>3,300</u>	<u>3,300</u>	<u>3,432</u>	<u>3,569</u>	<u>3,712</u>
TOTAL SPECIAL ASSESSMENT FUNDS	5,360	5,400	5,532	5,669	5,812
<u>WATER ENTERPRISE FUNDS</u>					
Water Revenue	<u>31,480</u>	<u>32,514</u>	<u>38,656</u>	<u>40,561</u>	<u>42,562</u>
TOTAL WATER FUNDS	31,480	32,514	38,656	40,561	42,562
<u>SUCCESSOR AGENCY FUND</u>					
Successor RDA	117	14	0	0	0
RDA Oblig. Retirement Fund	<u>20,187</u>	<u>18,492</u>	<u>14,865</u>	<u>12,986</u>	<u>13,042</u>
TOTAL SUCCESSOR AGENCY FUND	20,304	18,506	14,865	12,986	13,042
<u>CABLE CORPORATION FUND</u>					
Garden Grove Cable Corporation	<u>90</u>	<u>90</u>	<u>90</u>	<u>90</u>	<u>90</u>
TOTAL CABLE CORPORATION FUND	90	90	90	90	90
<u>HOUSING AUTHORITY FUNDS</u>					
Low/Mod Housing Agency	40	40	40	40	1,015
Housing Authority - Sec. 8	31,694	31,765	32,083	32,403	32,728
Housing Auth. - Civic Ctr. Prop.	<u>68</u>	<u>68</u>	<u>68</u>	<u>68</u>	<u>1,741</u>
TOTAL HOUSING AUTHORITY FUNDS	31,802	31,873	32,191	32,511	35,484
<u>SEWER FUNDS</u>					
GGSD/Sewer - Operations & Fees	<u>9,498</u>	<u>10,448</u>	<u>10,772</u>	<u>11,165</u>	<u>11,579</u>
TOTAL SEWER FUNDS	9,498	10,448	10,772	11,165	11,579
<u>SOLID WASTE FUNDS</u>					
GGSD/Solid Waste - Operations	<u>2,816</u>	<u>3,041</u>	<u>3,084</u>	<u>3,126</u>	<u>3,169</u>
TOTAL SOLID WASTE FUNDS	2,816	3,041	3,084	3,126	3,169
TOTAL ALL FUNDS	<u>\$ 226,005</u>	<u>\$ 227,737</u>	<u>\$ 236,218</u>	<u>\$ 239,379</u>	<u>244,612</u>

FIVE-YEAR EXPENDITURE PROJECTION BY DEPARTMENT
ALL BUDGET SECTIONS
(In Thousands of Dollars)

Department	2017-18 (Budget)	2018-19 (Budget)	2019-20 (Projected)	2020-21 (Projected)	2021-22 (Projected)
OPERATIONS					
<u>Basic Services</u>					
Fire	\$ 23,743	\$ 24,816	\$ 25,859	\$ 26,557	\$ 27,088
Police	54,828	\$ 57,591	\$ 59,715	\$ 61,327	\$ 62,553
City Manager	1,457	\$ 1,588	\$ 1,587	\$ 1,630	\$ 1,662
Finance	5,764	\$ 4,385	\$ 6,278	\$ 6,447	\$ 6,576
Comm. & Econ. Development	6,789	\$ 6,986	\$ 7,394	\$ 7,594	\$ 7,746
Public Works	17,663 ①	\$ 18,639 ②	\$ 19,237	\$ 19,757	\$ 20,152
Community Services	4,855	\$ 5,036	\$ 5,288	\$ 5,430	\$ 5,539
City Attorney	841	\$ 857	\$ 916	\$ 941	\$ 959
Human Resources	1,329	\$ 1,385	\$ 1,447	\$ 1,487	\$ 1,516
Information Technology	785	\$ 821	\$ 855	\$ 878	\$ 896
TOTAL BASIC SERVICES	118,054	122,104	128,576	132,047	134,688
<u>Grant Services</u>					
Fire	317	306	323	259	251
Police	999	651	1,017	817	790
Comm. & Econ. Development	1,638	1,692	1,668	1,340	1,295
Public Works	92	93	94	75	73
Community Services	711	726	724	581	562
Human Resources	174	175	177	142	138
TOTAL GRANT SERVICES	3,931	3,643	4,002	3,215	3,108
<u>Special Assessment</u>					
City Manager	21	21	22	22	23
Comm. & Econ. Development	2,504	2,504	2,581	2,637	2,697
Public Works	2,054 ①	2,094 ②	2,117	2,163	2,212
TOTAL SPECIAL ASSESSMENT	4,579	4,619	4,719	4,823	4,932
<u>Water Services</u>					
Police	6	6	7	7	7
City Manager	153	168	166	170	174
Finance	1,196	1,715	1,300	1,327	1,357
Comm. & Econ. Development	33	34	36	37	37
Public Works	32,953	34,014	35,832	36,564	37,382
Community Services	11	12	12	12	12
Human Resources	8	8	9	9	9
Information Technology	5	4	5	6	6
TOTAL WATER SERVICES	34,365	35,961	37,367	38,131	38,984

① FY 17/18: St. Lighting total budget \$1,741 with General Fund subsidizing \$408; Park Maint. Total Assessable Costs \$1,560 with General Fund subsidizing \$853.

② FY 18/19: St. Lighting total budget and General Fund subsidy is estimated; Park Maint. Total Assessable Costs and General Fund subsidy is estimated.

FIVE-YEAR EXPENDITURE PROJECTION BY DEPARTMENT
ALL BUDGET SECTIONS (CONT'D)
(In Thousands of Dollars)

Department	2017-18 (Budget)	2018-19 (Budget)	2019-20 (Projected)	2020-21 (Projected)	2021-22 (Projected)
<u>Successor Agency</u>					
Finance	132	136	97	84	85
Comm. & Econ. Development	20,172	18,370	14,768	12,902	12,957
TOTAL SUCCESSOR AGENCY	20,304	18,506	14,865	12,986	13,042
<u>Cable Services</u>					
Finance	37	37	37	37	37
Community Services	445	440	448	456	464
TOTAL CABLE SERVICES	482 ^③	477 ^④	485	493	501
<u>Housing Services</u>					
City Manager	31,489	31,559	31,734	32,049	32,370
Finance	241	242	243	245	248
Comm. & Econ. Development	240	244	242	244	247
Information Technology	1	1	1	1	1
TOTAL HOUSING SERVICES	31,971	32,046	32,220	32,540	32,865
<u>Sewer Services</u>					
Police	6	6	6	6	7
City Manager	133	147	136	140	145
Finance	735	745	750	776	801
Public Works	8,502	8,678	8,680	8,971	9,264
Community Services	6	5	6	6	7
Human Resources	4	4	4	4	4
TOTAL SEWER SERVICES	9,386	9,585	9,582	9,904	10,227
<u>Solid Waste Services</u>					
City Manager	25	35	23	23	23
Finance	642	649	587	594	601
Public Works	1,175	1,181	1,075	1,087	1,100
Community Services	6	6	5	6	6
TOTAL SOLID WASTE SERVICES	1,848	1,871	1,690	1,710	1,730
TOTAL CITY OPERATIONS	\$ 224,920	\$ 228,812	\$ 233,506	\$ 235,849	\$ 240,077
<u>Capital Improv. Fund Sources</u>					
Basic	5,531	5,100	5,654	5,939	5,480
Grants	2,220	0	3,862	2,500	2,500
Special Assessment	0	0	0	0	0
Water	5,245	5,342	5,442	5,546	5,652
Successor Agency	0	0	0	0	0
Sewer	6,405	6,463	6,322	6,082	6,144
TOTAL CITY CAPITAL	19,401	16,905	21,280	20,067	19,776
TOTAL CITY EXPENDITURE	\$ 244,321	\$ 245,717	\$ 254,786	\$ 255,916	\$ 259,853

③ FY 17/18: Cable total budget \$482 with General Fund transferring in \$392.

④ FY 18/19: Cable total budget \$477 with General Fund transferring in \$387.

FIVE-YEAR PROJECTION
LABOR USAGE

	2017-18 (Budget)	2018-19 (Budget)	2019-20 (Projected)	2020-21 (Projected)	2021-22 (Projected)
Fire	101	101	101	101	101
Sworn	96	96	96	96	96
Non-sworn	5	5	5	5	5
Police	235	235	235	235	235
Sworn	166	166	166	166	166
Non-sworn	69	69	69	69	69
Subtotal Public Safety	336	336	336	336	336
City Manager	28	28	28	28	28
Finance	36	36	36	36	36
Community & Economic Development	34	34	34	34	34
Public Works	152	152	152	152	152
Community Services	26	26	26	26	26
City Attorney	0	0	0	0	0
Human Resources	10	10	10	10	10
Information Technology	<u>19</u>	<u>19</u>	<u>19</u>	<u>19</u>	<u>19</u>
Subtotal Other	<u>305</u>	<u>305</u>	<u>305</u>	<u>305</u>	<u>305</u>
CITY TOTALS	<u><u>641</u></u>	<u><u>641</u></u>	<u><u>641</u></u>	<u><u>641</u></u>	<u><u>641</u></u>

PROJECTED SOURCES & USES OF
BASIC FUNDS
FISCAL YEAR 2017-18 THROUGH 2021-22
(In Thousands of Dollars)

	2017-18 (Budget)	2018-19 (Budget)	2019-20 (Projected)	2020-21 (Projected)	2021-22 (Projected)
<u>Sources</u>					
Reserve	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Transfers/Carryovers	5,484 ①	3,094	1,037	558	584
Beginning Balance	12,229	12,171	12,969	11,969	10,969
Estimated Revenue	<u>118,591</u>	<u>122,198</u>	<u>124,694</u>	<u>127,555</u>	<u>127,266</u>
Total Sources of Funds	136,304	137,463	138,700	140,082	138,819
<u>Uses</u>					
Operations	118,054 ②	122,104	128,576	132,047	134,688
Capital Improvements	5,531	5,100	5,654 ④	5,939 ④	5,480 ④
Contingency Reserve	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Uses of Funds	123,585	127,204	134,230	137,986	140,168
EST. BALANCE (Deficit)	12,719	10,259	4,470	2,096	(1,349)
Less: Restricted Balance	(12,285)	(12,969)	(11,969)	(10,969)	(9,969)
Less: Assigned Fund Bal.					
(Excess Para. Tax Rev.)	(385)	(504)	0	0	0
Balancing Measures	<u>0</u>	<u>3,300 ③</u>	<u>7,499 ③</u>	<u>8,873 ③</u>	<u>11,318 ③</u>
NET BALANCE	<u><u>49</u></u>	<u><u>86</u></u>	<u><u>0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>

① Includes General Fund transfer out \$392 to Cable.

② Includes General Fund subsidy of \$408 for St. Lighting & \$853 for Park Maintenance.

③ General Fund structural deficit.

④ Per 2016 Pavement Management Plan (PMP), annual funding level should be \$6.1 million to maintain adequate pavement condition index.

PROJECTED SOURCES & USES OF
GRANT SERVICES FUNDS
FISCAL YEAR 2017-18 THROUGH 2021-22
(In Thousands of Dollars)

	2017-18 (Budget)	2018-19 (Budget)	2019-20 (Projected)	2020-21 (Projected)	2021-22 (Projected)
Sources					
Beginning Balance	\$ 733	\$ 646	\$ 670	\$ 0	\$ 0
Revenues					
Public Safety Aug.	725	725	743	762	781
CDBG/Home/ESG	2,604	1,850	1,702 ②	1,566 ②	1,441 ②
Misc. Operational	1,132	887	887	887	887
Misc. Capital	1,603	205	3,862 ①	2,500 ①	2,500 ①
	<u>6,064</u>	<u>3,667</u>	<u>7,194</u>	<u>5,715</u>	<u>5,608</u>
Total Revenues	6,064	3,667	7,194	5,715	5,608
TOTAL SOURCES	6,797	4,313	7,864	5,715	5,608
Uses					
Operations	3,931	3,643	4,002	3,215	3,108
Capital Improvements	2,220	0	3,862 ①	2,500 ①	2,500 ①
	<u>6,151</u>	<u>3,643</u>	<u>7,864</u>	<u>5,715</u>	<u>5,608</u>
Total Expenditures	6,151	3,643	7,864	5,715	5,608
ESTIMATED BALANCE	<u>\$ 646</u>	<u>\$ 670</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

① Per 2016 Pavement Management Plan (PMP), annual funding level should be \$6.1 million to maintain adequate pavement condition index.

② Per Program staff, 8% reduction per year anticipated.

PROJECTED SOURCES & USES OF
SPECIAL ASSESSMENT FUNDS
FISCAL YEAR 2017-18 THROUGH 2021-22
(In Thousands of Dollars)

	2017-18 (Budget)	2018-19 (Budget)	2019-20 (Projected)	2020-21 (Projected)	2021-22 (Projected)
<u>Sources</u>					
<u>Beginning Balance</u>					
Street Lighting Assessments	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
Parking District	20	16	12	8	4
Main St.	64	53	42	31	20
GG Tourism Improvemt. District	0	0	0	0	0
Park Maintenance	0	0	0	0	0
Total Beginning Balance	84	69	54	39	24
<u>Revenues</u>					
Street Lighting Assessments	1,333	1,373	1,373	1,373	1,373
Parking District	0 ②	0	0	0	0
Main Street	27	27	27	27	27
GG Tourism Improvemt. District	3,300	3,300	3,432	3,569	3,712
Park Maintenance	700	700	700	700	700
Total Revenue	5,360	5,400	5,532	5,669	5,812
<u>Transfers</u>					
Street Lighting Assessments	0	0	0	0	0
Parking District	0	0	0	0	0
Main Street	0	0	0	0	0
GG Tourism Improvemt. District	(796)	(796)	(828)	(861)	(895)
Park Maintenance	0	0	0	0	0
Total Transfers	(796)	(796)	(828)	(861)	(895)
Total Funds Available	4,648	4,673	4,758	4,847	4,941
<u>Uses</u>					
Street Lighting Assessments	1,333 ①	1,373	1,373	1,373	1,373
Parking District	4	4	4	4	4
Main Street	38	38	38	38	38
GG Tourism Improvemt. District	2,504	2,504	2,604	2,708	2,817
Park Maintenance	700 ③	700	700	700	700
Capital Improvements	0	0	0	0	0
Total Uses of Funds	4,579	4,619	4,719	4,823	4,932
Estimated Ending Balance	\$ 69	\$ 54	\$ 39	\$ 24	\$ 9

① St. Lighting total budget \$1,741 with General Fund subsidizing \$408.

② Parking District has no new revenue. Expenditures will terminate when the balance is exhausted.

③ Park Maintenance Total Assessable Costs \$1,560 with General Fund subsidizing \$853.

PROJECTED SOURCES & USES OF
WATER ENTERPRISE FUNDS
FISCAL YEAR 2017-18 THROUGH 2021-22
(In Thousands of Dollars)

	2017-18 (Budget)	2018-19 (Budget)	2019-20 (Projected) ②	2020-21 (Projected) ②	2021-22 (Projected) ②
<u>Sources</u>					
Beginning Balance	\$ 8,707	\$ 3,822	\$ 15,375	\$ 14,664	\$ 15,094
Bond Proceeds (Anticipated)	0	15,375 ③	0	0	0
Draw from Sinking Fund	0	0			0
Current Revenues	31,480	32,514	38,656	40,561	42,562
Annual Commodity Charge	0	0	0	0	0
Adjustment ①	0	1,625	0	0	0
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
Total Revenues	31,480	49,514	38,656	40,561	42,562
TOTAL OPERATING & RESERVE FUNDS AVAILABLE	40,187	53,336	54,031	55,225	57,656
<u>Uses</u>					
Operations and Maintenance					
General/Water Production	24,684	25,706	26,980	28,086	28,771
Depreciation	3,245	3,342	3,442	3,545	3,652
Deferred Municipal Support	2,439	2,439	2,500	2,562	2,627
Debt Service	2,402	2,390	2,395	2,388	2,385
Operating Reserves	0	0	0	0	0
Capital Improvements	2,000	2,000	2,000	2,000	2,000
Street Repair Charge	1,550	1,550	1,550	1,550	1,550
Capital Equipment	45	34	0	0	0
Enterprise Resource Planning	0	500	500	0	0
Replacement Sinking Fund	0	0	0	0	0
Rate Stabilization Fund	0	0	0	0	0
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
Total Uses	36,365	37,961	39,367	40,131	40,984
Projected Amt. Under Spent	0	0	0	0	0
Net Total Uses	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
	36,365	37,961	39,367	40,131	40,984
ESTIMATED ENDING BALANCE	<u>\$ 3,822</u>	<u>\$ 15,375</u>	<u>\$ 14,664</u>	<u>\$ 15,094</u>	<u>\$ 16,672</u>

① Adjustment required to balance

② FY 19-20 thru FY 21-22 revenue and expenditures based on consultant projections dated 8/11/17.

③ Issuance of bonds anticipated in FY 18-19. Proceeds will be budgeted pending Council approval.

PROJECTED SOURCES AND USES OF
THE SUCCESSOR AGENCY TO THE GARDEN GROVE
AGENCY FOR COMMUNITY DEVELOPMENT FUNDS
FISCAL YEAR 2017-18 THROUGH 2021-22
(In Thousands of Dollars)

	2017-18 (Budget)	2018-19 (Budget)	2019-20 (Projected)	2020-21 (Projected)	2021-22 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 0	\$ 0	\$ 0	0	\$ 0
<u>Revenues</u>					
Operating Revenues	20,304	18,506	14,865	12,986	13,042
Total Funds Available	<u>20,304</u>	<u>18,506</u>	<u>14,865</u>	<u>12,986</u>	<u>13,042</u>
<u>Uses</u>					
Recognized Obligation Payments	19,723	17,912	14,259	12,368	12,412
Administrative Allowance	<u>581</u>	<u>594</u>	<u>606</u>	<u>618</u>	<u>630</u>
Total Uses	20,304	18,506	14,865	12,986	13,042
ESTIMATED ENDING BALANCE	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

PROJECTED SOURCES AND USES OF
CABLE FUNDS
FISCAL YEAR 2017-18 THROUGH 2021-22
(\$000)

	2017-18 (Budget)	2018-19 (Budget)	2019-20 (Projected)	2020-21 (Projected)	2021-22 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0
<u>Revenues</u>					
Time Warner	90	90	90	90	90
Franchise Fees	0	0	0	0	0
Transfer In-General Fund	<u>392</u>	<u>387</u>	<u>395</u>	<u>403</u>	<u>411</u>
TOTAL SOURCES	482	477	485	493	501
<u>Uses</u>					
Real Property	37	37	37	37	37
Cable TV	13	1	1	1	1
GG Cable Programming	47	47	47	47	47
Community Access	<u>385</u>	<u>392</u>	<u>400</u>	<u>408</u>	<u>416</u>
TOTAL USES	482	477	485	493	501
ESTIMATED ENDING BAL.	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>	<u>\$ 0</u>

PROJECTED SOURCES AND USES OF
HOUSING AUTHORITY FUNDS
FISCAL YEAR 2017-18 THROUGH 2021-22
(In Thousands of Dollars)

	2017-18 (Budget)	2018-19 (Budget)	2019-20 (Projected)	2020-21 (Projected)	2021-22 (Projected)
<u>Sources</u>					
<u>Beginning Balance</u>					
Low/Mod Hsg. Agency	\$ 609	\$ 409	\$ 205	\$ 145	\$ 85
Hsg. Auth. - Section 8	0	0	0	0	0
Hsg. Auth. - CC Prop.	<u>464</u>	<u>495</u>	<u>526</u>	<u>557</u>	<u>588</u>
Total Beg. Balance	1,073	904	731	702	673
<u>Revenues</u>					
Low/Mod Hsg. Agency	40	40	40	40	1,015
Hsg. Auth. - Section 8	31,694	31,765	32,083	32,403	32,728
Hsg. Auth. - CC Prop.	<u>68</u>	<u>68</u>	<u>68</u>	<u>68</u>	<u>1,741</u>
Total Revenue	31,802	31,873	32,191	32,511	35,484
<u>Transfers</u>					
Low/Mod Hsg. Agency	0	0	0	0	0
Hsg. Auth. - Section 8	0	0	0	0	0
Hsg. Auth. - CC Prop.	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Transfers	0	0	0	0	0
Total Funds Available	32,875	32,777	32,922	33,213	36,157
<u>Uses</u>					
Low/Mod Hsg. Agency	240	244	100	100	100
Hsg. Auth. - Section 8	31,694	31,765	32,083	32,403	32,728
Hsg. Auth. - CC Prop.	<u>37</u>	<u>37</u>	<u>37</u>	<u>37</u>	<u>37</u>
Total Uses of Funds	31,971	32,046	32,220	32,540	32,865
<u>Estimated End. Balance</u>					
Low/Mod Hsg. Agency	409	205	145	85	1,000
Hsg. Auth. - Section 8	0	0	0	0	0
Hsg. Auth. - CC Prop.	<u>495</u>	<u>526</u>	<u>557</u>	<u>588</u>	<u>2,292</u>
Total Estimated Ending Balance	<u>\$ 904</u>	<u>\$ 731</u>	<u>\$ 702</u>	<u>\$ 673</u>	<u>\$ 3,292</u>

PROJECTED SOURCES AND USES OF
SANITARY DISTRICT SEWER FUNDS
FISCAL YEAR 2017-18 THROUGH 2021-22
(In Thousands of Dollars)

Sewer	2017-18 (Budget)	2018-19 (Budget)	2019-20 (Projected)	2020-21 (Projected)	2021-22 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 25,306	\$ 20,918	\$ 17,281	\$ 14,172	\$ 11,433
Revenues					
Bond Proceeds (Annual Allocation)	0	0	0	0	0
Property Tax	2,745	3,026	3,147	3,273	3,404
Sewer Permits	0	0	0	0	0
Interest/Other	256	256	173	142	114
Sewer User Fees	6,497	7,166	7,453	7,751	8,061
Operating Reserve Transfer	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Revenues	9,498	10,448	10,772	11,165	11,579
Total Funds Available	34,804	31,366	28,053	25,337	23,011
<u>Uses</u>					
Operations & Maintenance					
General	5,287	5,443	5,661	5,887	6,123
Administrative Service Charge	679	678	705	733	763
Debt Services	1,197	1,201	1,194	1,202	1,197
Depreciation	1,905	1,963	2,022	2,082	2,145
Debt Issuance Cost/Reserve	0	0	0	0	0
Operating Reserve	0	0	0	0	0
Capital Improvements	4,500	4,500	4,300	4,000	4,000
Capital Equipment	18	0	0	0	0
Enterprise Resource Planning	300	300	0	0	0
Sewer System Contingency Reserve	0	0	0	0	0
Sewer Lateral Loan Program	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Expenditures	13,886	14,085	13,882	13,904	14,227
ESTIMATED ENDING BALANCE	<u>\$ 20,918</u>	<u>\$ 17,281</u>	<u>\$ 14,172</u>	<u>\$ 11,433</u>	<u>\$ 8,784</u>

PROJECTED SOURCES AND USES OF
SANITARY DISTRICT SOLID WASTE
FISCAL YEAR 2017-18 THROUGH 2021-22
(In Thousands of Dollars)

	2017-18 (Budget)	2018-19 (Budget)	2019-20 (Projected)	2020-21 (Projected)	2021-22 (Projected)
<u>Sources</u>					
Beginning Balance	\$ 5,106	\$ 5,574	\$ 6,244	\$ 5,638	\$ 4,054
<u>Revenues</u>					
Franchise Fee	2,290	2,476	2,511	2,545	2,580
Admin. Refuse Service	0	0	0	0	0
Property Tax	498	537	545	552	560
Miscellaneous Revenue	28	28	28	29	29
Anticipated Adjustment	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
Total Revenues	2,816	3,041	3,084	3,126	3,169
Total Funds Available	7,922	8,615	9,328	8,764	7,223
<u>Uses</u>					
<u>Operations & Maintenance</u>					
Contractual Services	453	463	471	479	488
General	551	564	574	584	594
Administrative Support	82	82	83	85	86
Street Repair Charge	500	500	500	500	500
Landfill Monitoring	62	62	62	62	62
Enterprise Resource Planning	200	200	0	0	0
Operating Reserve	0	0	0	0	0
Landfill Reserve	<u>500</u>	<u>500</u>	<u>2,000</u>	<u>3,000</u>	<u>3,000</u>
Total Expenditures	2,348	2,371	3,690	4,710	4,730
ESTIMATED ENDING BALANCE	<u>\$ 5,574</u>	<u>\$ 6,244</u>	<u>\$ 5,638</u>	<u>\$ 4,054</u>	<u>\$ 2,493</u>

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5-Year Capital Improvements

INTRODUCTION

FIVE-YEAR CAPITAL IMPROVEMENT AND FACILITIES MAINTENANCE PLANS

The City of Garden Grove is responsible for the planning and operation of capital improvements that lie within the public right-of-way. These improvements include streets, traffic signals and control devices, storm drains, streetlights, parks, sewer and water systems. In addition, the City must develop and maintain the elements of its own buildings and systems.

Capital Improvement Plan

The Five-Year Capital Improvement Plan has been developed based upon several needs analyses as well as adopted plans such as the Pavement Management, Drainage, Sewer and Water Master Plan. Priorities have been established considering safety, level of congestion, assessed condition of existing improvements, and the availability of financing. Because of the limitations of the City's General Fund, potential outside sources of funding have been identified. Where appropriate, the need for bond financing and fee increases are also noted. The major capital improvements can be categorized as follows:

Community Services - Community Services projects are designed to improve the City's park system and publicly-used facilities. Over the next five fiscal years, identified projects include replacement of light poles at various parks, replacement of the gymnasium floor at Garden Grove Park, replacement of gazebos at various city parks, replacement of fitness equipment at the Senior Center Circle, development of a Park and Facilities Master Plan, installation of a shade structure at the Buena Clinton Center, restroom replacements at Eastgate Park, and playground surfacing at various parks.

Public Works - Engineering Services projects are designed to improve the drainage, traffic signalization and street systems throughout the City. Improvements identified in the Five-Year Plan include: arterial street rehabilitation, intersection improvements, signal modifications at major intersections and construction of storm drainage systems. Sidewalk and wheelchair ramp improvements are also planned. Measure M2, which is funded through the renewal of the half-cent local transportation sales tax, will be used to finance most of these projects, along with Gas Tax and mitigation fees. Staff will continue to pursue grant funding opportunities to secure financing for major public works projects.

Other Public Works projects can be divided into three sub-categories: residential streets, sewers and water. Residential overlays as well as a comprehensive sidewalk inspection and repair program make up the streets improvements under Public Works. Sewer improvements include work to replace aging or damaged lines, replacing lines for which flow is over capacity, manhole rehabilitation, and other sewer-related facilities. Water improvements include the installation of new fire hydrants, meters, valves, service lines, engine control systems, and the abandonment of side lot mains throughout the City.

Facilities Maintenance Plan

The Facilities Maintenance Plan was developed to ensure that the City's buildings are properly serviced and maintained on a regular basis, along with meeting ADA compliance standards. As with the capital improvements plans, this plan is based upon needs analyses, taking into consideration the age and condition of existing facilities and equipment. Major projects in the future, identified under this Plan, will include Fire Station Remodeling and Energy Management System Upgrades to City Hall and the Community Meeting Center. The Public Works Department has been seeking funding to develop a current plan.

CAPITAL IMPROVEMENTS - COMMUNITY SERVICES
(\$000)

Projects - Prioritized	Estimated Total Cost
FY 2017-18	
Gymnasium Floor Replacement at Garden Grove Park	\$ 250.0
Replacement of Park Gazebos	100.0
Replacement of Fitness Equipment at Senior Ctr. Circle	50.0
Replacement of Light Poles	100.0
Park and Facilities Master Plan	100.0
Shade Structure for the Buena Clinton Center	50.0
Eastgate Replacement of Restrooms	60.0
Playground Surfacing	50.0
Total	\$ 760.0
FY 2018-19 DEFERRED	
FY 2019-20	
Deferred from FY 2018-19:	
Atlantis Play Center	\$ 500.0
Park Light Poles	100.0
Faylane Pumphouse	50.0
Woodbury Park Restrooms	60.0
Playground Surfacing	50.0
Park Gazebo	100.0
Total	\$ 860.0
Magnolia Park Restrooms	\$ 50.0
Magnolia Park	130.0
Park Light Poles	100.0
Playground Surfacing	50.0
Park Gazebo	100.0
Total	\$ 430.0
FY 2020-21	
Garden Grove Park	\$ 750.0
Park Light Poles	100.0
Playground Surfacing	50.0
Park Gazebo	100.0
Total	\$ 1,000.0
FY 2021-22	
Eastgate Park	\$ 390.0
Park Light Poles	100.0
Playground Surfacing	50.0
Park Gazebo	100.0
Total	\$ 640.0

CAPITAL IMPROVEMENTS - COMM. & ECON. DEVELOPMENT
(\$000)

	Fund Via Basic/Special	Fund Via Grant/Other	Estimated Total Cost
FY 2017-18			
Harbor Corridor Acquisition Blight		\$ 1.0	\$ 1.0
Fire Station Prop		1.0	1.0
Civic Center Lighting Conceptual Master Plan	DEFERRED		
Total		\$ 2.0	\$ 2.0
FY 2018-19 DEFERRED			
FY 2019-20			
Deferred from FY 2017-18:			
Civic Center Lighting Conceptual Master Plan	\$ 36.7		\$ 36.7
Total	\$ 36.7		\$ 36.7
Deferred from FY 2018-19:			
Civic Center Lighting Conceptual Master Plan	\$ 37.5		\$ 37.5
Total	\$ 37.5		\$ 37.5
Civic Center Lighting Conceptual Master Plan	\$ 38.3		\$ 38.3
Total	\$ 38.3		\$ 38.3
FY 2020-21			
Civic Center Lighting Conceptual Master Plan	\$ 39.2		\$ 39.2
Total	\$ 39.2		\$ 39.2
FY 2021-22			
Civic Center Lighting Conceptual Master Plan	\$ 40.1		\$ 40.1
Total	\$ 40.1		\$ 40.1

CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES
FY 2017-18
(\$000)

	Fund Via Basic/Special	Fund Via Grant/Other	Estimated Total Cost
<u>STREET IMPROVEMENTS</u>			
Magnolia Street Reconstruction (Trask - Garden Grove)	\$ 450.0		\$ 450.0
Westminster Rehabilitation (Bowen - Euclid)	1,440.0		1,440.0
Euclid/Westminster Intersection Improvement (ROW Phase)	265.0	785.0	1,050.0
Chapman Rehabilitation Project (Brookhurst-Nelson)	785.0 538.0		785.0 538.0
Westminster Rehabilitation (Newland-Magnolia)	150.0		150.0
Garden Grove Blvd. - Design Phase (Brookhurst-Nelson)	80.0		80.0
Citywide AHRP - Westminster Rehab. (Harbor-Roxey)	<u>600.0</u>	<u> </u>	<u>600.0</u>
Total	4,308.0	785.0	5,093.0
<u>STREET MAINTENANCE</u>			
Twintree/Buaro Rehabilitation Project	100.0	550.0	650.0
Coleman/Stanrich/Dorothy Residential Street Rehabilitation	<u> </u>	<u>220.0</u>	<u>220.0</u>
Total	100.0	770.0	870.0
<u>STORM DRAIN IMPROVEMENTS</u>			
Bartlett Storm Drain (Relief Line & Flood Wall)	<u>65.0</u>		<u>65.0</u>
Total	65.0		65.0

CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES
FY 2017-18
(\$000)

	Fund Via Basic/Special	Fund Via Grant/Other	Estimated Total Cost
<u>TRAFFIC IMPROVEMENTS</u>			
Chapman/Lamplighter New Traffic Signal	76.0		76.0
	174.0		174.0
9th/Garden Grove Blvd. Protected Left-Turn Phase	70.0	194.0	264.0
Magnolia/Orangewood Protected Left-Turn Phase	10.0	217.0	227.0
Pedestrian Countdown Signal Head Installation - Citywide	<u>18.0</u>	<u>202.0</u>	<u>220.0</u>
Total	348.0	613.0	961.0
Capital Total	4,821.0	2,168.0	6,989.0
<u>OPERATIONAL: STREET MAINTENANCE</u>			
Residential Overlay Program	600.0		600.0
	1,100.0		1,100.0
Concrete Replacement Capital Program	<u>234.0</u>		<u>234.0</u>
Operational Total	1,934.0		1,934.0
 GRAND TOTAL	 <u>\$ 6,755.0</u>	 <u>\$ 2,168.0</u>	 <u>\$ 8,923.0</u>

CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES
FY 2018-19
(\$000)

	Fund Via Basic/Special	Fund Via Grant/Other	Estimated Total Cost
<u>STREET IMPROVEMENTS</u>			
Chapman Rehabilitation (Brookhurst-Nelson)	\$ 800.0		\$ 800.0
Garden Grove Blvd. Rehabilitation (Brookhurst-Nelson)	1,800.0		1,800.0
Brookhurst Rehabilitation (Lampson-Chapman)	1,200.0 400.0 <u>200.0</u>		1,200.0 400.0 <u>200.0</u>
Total	4,400.0		4,400.0
<u>STREET MAINTENANCE</u>			
Larson Avenue Rehabilitation	<u>500.0</u>		<u>500.0</u>
Total	500.0		500.0
<u>TRAFFIC IMPROVEMENTS</u>			
Garden Grove Blvd. Traffic Signal Synchronization Project	<u>200.0</u>		<u>200.0</u>
Total	200.0		200.0
Capital Total	5,100.0		5,100.0
OPERATIONAL: <u>STREET MAINTENANCE</u>			
Residential Overlay Program	1,500.0 800.0		1,500.0 800.0
Concrete Replacement Capital Program	<u>234.0</u>		<u>234.0</u>
Operational Total	2,534.0		2,534.0
GRAND TOTAL	<u>\$ 7,634.0</u>		<u>\$ 7,634.0</u>

CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES
FY 2019-20
(\$000)

	Fund Via Basic/Special	Fund Via Grant/Other	Estimated Total Cost
<u>STREET IMPROVEMENTS</u>			
Euclid/Westminster Intersection Improvement (CON Phase)	\$ 168.0	\$ 502.0	\$ 670.0
Arterial Rehabilitation Program (PMP)*	4,032.0		4,032.0
Citywide Intersection Improvements	<u> </u>	<u>1,000.0</u>	<u>1,000.0</u>
Total	4,200.0	1,502.0	5,702.0
<u>STREET MAINTENANCE</u>			
Residential Overlay Program (PMP)*	2,800.0		2,800.0
Concrete Replacement Capital	<u>230.0</u>		<u>230.0</u>
Total	3,030.0		3,030.0
<u>STORM DRAIN IMPROVEMENTS</u>			
Yockey/Newland Phase 2		1,500.0	1,500.0
<u>TRAFFIC IMPROVEMENTS</u>			
Intersection Safety Improvements	50		50.0
Traffic Signal Modifications	150.0		150.0
New Traffic Signals	<u>200.0</u>	<u> </u>	<u>200.0</u>
Total	400.0		400.0
GRAND TOTAL	<u>\$ 7,630.0</u>	<u>\$ 3,002.0</u>	<u>\$ 10,632.0</u>

* Per 2016 Pavement Management Plan (PMP), annual funding level should be \$6.1 million to maintain adequate pavement condition index.

CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES
FY 2020-21
(\$000)

	Fund Via Basic/Special	Fund Via Grant/Other	Estimated Total Cost
<u>STREET IMPROVEMENTS</u>			
Arterial Rehabilitation Program (PMP)*	\$ 4,200.0		\$ 4,200.0
Citywide Intersection Improvements	<u> </u>	<u>1,000.0</u>	<u>1,000.0</u>
Total	4,200.0	1,000.0	5,200.0
<u>STREET MAINTENANCE</u>			
Residential Overlay Program (PMP)*	2,800.0		2,800.0
Concrete Replacement Capital	<u>230.0</u>		<u>230.0</u>
Total	3,030.0		3,030.0
<u>STORM DRAIN IMPROVEMENTS</u>			
Yockey/Newland Phase 2		1,500.0	1,500.0
<u>TRAFFIC IMPROVEMENTS</u>			
Intersection Safety Improvements	50.0		50.0
Traffic Signal Modifications	150.0		150.0
New Traffic Signals	<u>200.0</u>	<u> </u>	<u>200.0</u>
Total	400.0		400.0
GRAND TOTAL	<u>\$ 7,630.0</u>	<u>\$ 2,500.0</u>	<u>\$ 10,130.0</u>

* Per 2016 Pavement Management Plan (PMP), annual funding level should be \$6.1 million to maintain adequate pavement condition index.

CAPITAL IMPROVEMENTS - PUBLIC WORKS
ENGINEERING SERVICES
FY 2021-22
(\$000)

	Fund Via Basic/Special	Fund Via Grant/Other	Estimated Total Cost
<u>STREET IMPROVEMENTS</u>			
Arterial Rehabilitation Program (PMP)*	\$ 4,200.0		\$ 4,200.0
Citywide Intersection Improvements	<u> </u>	<u>1,000.0</u>	<u>1,000.0</u>
Total	4,200.0	1,000.0	5,200.0
<u>STREET MAINTENANCE</u>			
Residential Overlay Program (PMP)*	2,800.0		2,800.0
Concrete Replacement Capital	<u>230.0</u>		<u>230.0</u>
Total	3,030.0		3,030.0
<u>STORM DRAIN IMPROVEMENTS</u>			
Yockey/Newland Phase 2		1,500.0	1,500.0
<u>TRAFFIC IMPROVEMENTS</u>			
Intersection Safety Improvements	50.0		50.0
Traffic Signal Modifications	150.0		150.0
New Traffic Signals	<u>200.0</u>	<u> </u>	<u>200.0</u>
Total	400.0		400.0
GRAND TOTAL	<u><u>\$ 7,630.0</u></u>	<u><u>\$ 2,500.0</u></u>	<u><u>\$ 10,130.0</u></u>

* Per 2016 Pavement Management Plan (PMP), annual funding level should be \$6.1 million to maintain adequate pavement condition index.

CAPITAL IMPROVEMENTS - PUBLIC WORKS
SEWER
(\$000)

PROJECTS	ESTIMATED TOTAL COST	
	NEW CAPITAL	REPLACEMENT
FY 2017-18		
Sewer Main Improvements	\$ 4,500.0	\$ 1,905.5
Total	\$ 4,500.0	\$ 1,905.5
FY 2018-19		
Sewer Main Improvements	\$ 4,500.0	\$ 1,962.7
Total	\$ 4,500.0	\$ 1,962.7
FY 2019-20		
Sewer Main Improvements	\$ 4,300.0	\$ 2,021.5
Total	\$ 4,300.0	\$ 2,021.5
FY 2020-21		
Sewer Main Improvements	\$ 4,000.0	\$ 2,082.2
Total	\$ 4,000.0	\$ 2,082.2
FY 2021-22		
Sewer Main Improvements	\$ 4,000.0	\$ 2,144.7
Total	\$ 4,000.0	\$ 2,144.7

CAPITAL IMPROVEMENTS - PUBLIC WORKS
WATER
(\$000)

ESTIMATED TOTAL COST

DESCRIPTION	NEW CAPITAL	REPLACEMENT
FY 2017-18		
Water Services		\$ 906.4
Water Meter		319.3
Fire Hydrants		875.5
Main Valve		1,143.3
Water Main Improvements	1,000.0	
Water Production Capital	<u>1,000.0</u>	
Total	\$ 2,000.0	\$ 3,244.5
FY 2018-19		
Water Services		\$ 933.6
Water Meter		328.9
Fire Hydrants		901.7
Main Valve		1,177.6
Water Main Improvements	1,000.0	
Water Production Capital	<u>1,000.0</u>	
Total	\$ 2,000.0	\$ 3,341.8
FY 2019-20		
Water Services		\$ 961.6
Water Meter		338.8
Fire Hydrants		928.8
Main Valve		1,212.9
Water Main Improvements	1,000.0	
Water Production Capital	<u>1,000.0</u>	
Total	\$ 2,000.0	\$ 3,442.1

CAPITAL IMPROVEMENTS - PUBLIC WORKS
WATER
(\$000)

ESTIMATED TOTAL COST

DESCRIPTION	NEW CAPITAL	REPLACEMENT
FY 2020-21		
Water Services		\$ 990.5
Water Meter		348.9
Fire Hydrants		956.7
Main Valve		1,249.3
Water Main Improvements	1,000.0	
Water Production Capital	<u>1,000.0</u>	
Total	\$ 2,000.0	\$ 3,545.4
FY 2021-22		
Water Services		\$ 1,020.1
Water Meter		359.4
Fire Hydrants		985.4
Main Valve		1,286.8
Water Main Improvements	1,000.0	
Water Production Capital	<u>1,000.0</u>	
Total	\$ 2,000.0	\$ 3,651.7

FACILITY MAINTENANCE PLAN
(\$000)

PROJECT	ESTIMATED TOTAL COST
FY 2017-18 DEFERRED	
FY 2018-19 DEFERRED	
FY 2019-20	
Deferred from FY 2017-18: A/C Control Upgrades at Gymnasium, Senior Center, & CMC	\$ 101.8
CMC Patio Replacement	40.0
Total	\$ 141.8
Deferred from FY 2018-19: Fire Station #4 Remodel	\$ 300.0
Westhaven Restroom Roof Replacement	20.0
Total	\$ 320.0
Fire Station #2 Roof Replacement	\$ 50.0
Total	\$ 50.0
FY 2020-21	
Fire Station #5 Replace Back Lot	\$ 100.0
Fire Station #5 Remodel for Gender Specific and Roof Replacement	200.0
Total	\$ 300.0
FY 2021-22	
Fire Station #3	\$ 200.0
Total	\$ 200.0